

City of Mora Kanabec County, Minnesota Meeting Agenda Public Utilities Commission

Tuesday, February 21, 2023

3:30 PM

Mora City Hall

- 1. Call to Order
- 2. Roll Call
- **3.** Adopt Agenda (No item of business shall be considered unless it appears on the agenda for the meeting. Council members may add items to the agenda prior to adoption of the agenda.)
- **4. Consent Agenda** (Those items listed under Consent Agenda are considered to be routine by the City Council and will be acted upon by one motion under this agenda item. There will be no separate discussion of these items, unless a Council Member so requests, in which event, the item will be removed from the consent agenda and considered immediately after the adoption of the consent agenda.)
 - a. Meeting Minutes
 - b. Claims
 - c. Probation Release Riley Priebe
- **5. Open Forum** (Individuals may address the council about any item not contained on the regular agenda. There is a maximum offifteen (15) minutes set aside for open forum. A maximum of three (3) minutes is allotted per person. The City Council will take no official action on items discussed at the forum, with the exception of referral to staff for future report.)

6. Special Business

a. Wellness Fund Contribution

7. New Business

- a. Offer of Employment Electric Manager
- b. MMUA Tom Bovitz Scholarship Participation

8. Old Business

a. Street Plan Infrastructure Capital Improvement Final Plan - SEH

9. Communications

a. None

10. Reports

- a. Public Utilities General Manager -
- b. Public Works Director
- c. Commissioner Heggernes
- d. Commissioner Chmiel
- e. Commissioner Christianson
- f. Commissioner Baldwin
- g. Chair Ardner

11. Adjournment

Public Utilities Commission January 17, 2023

Pursuant to due call and notice thereof, Commissioner Ardner called to order the regular meeting of the Mora Public Utilities Commission at 3:00pm on Monday, January 17, 2023, in the city hall council chambers.

- 2. Oath of Office: Joe Hegerness took the Oath of Office is as Public Utilities Commissioner.
- **3. Roll Call**: Present: Commissioners Greg Ardner, Brett Baldwin, Ryan Christianson, Dave Chmiel and Joe Hegerness.

Staff Present: Public Utilities General Manager Glenn Anderson, Administrative Service Director Natasha Segelstrom, Public Works Director Joe Kohlgraf, and Utility Billing Clerk Jessica Bliss.

- **4.** Adopt Agenda: MOTION made by Chmiel, seconded by Christianson, and unanimously carried by the PUC to approve the agenda as presented.
 - a. Regular Meeting Minutes
 - b. Claims
- **5. Consent Agenda:** MOTION made by Baldwin, seconded by Chmiel, and unanimously carried to approve the consent agenda as presented.
- 6. Open Forum: No one spoke at open forum.
- 7. Special Business:
 - a. Cross Training Proposal: Segelstrom brought forward a utility staffing strategy and proposed costs associated with cross-training for Jessica Gravening, currently a Utility Billing Clerk II to perform Utility Billing Clerk I duties and additional time would be available for GIS mapping as needed for Bliss. Segelstrom explained that the job descriptions for both positions have been forwarded to David Drown and Associates and included the updated GIS duties from Bliss along with a proposal from Banyon Data Systems which would provide added training for multiple staff. Within the staffing strategy, communication took place for a contract worker for up to 160 hours of work at \$22.50 per hour. After further discussion with staff, the use of a contract worker may not be necessary. Anderson expanded on the cross-training plan and noted the critical role of the Utility Billing Clerk and impact for an extended period. The PUC further discussed the benefits of cross training, and the consensus was to move forward with the proposal and use of contract work as needed. Anderson stated the training plan was not in the 2023 budget. The PUC acknowledged the total cost was not a large amount. MOTION made by Baldwin, seconded by Christianson and unanimously carried to approve the Banyon Data proposal and software training, approve cross training for Jessica Gravening and approve the temporary hire for contract worker not to exceed 160 hours. MOTION made by Christianson, seconded by Baldwin, and unanimously carried to table discussion on the Utility Billing Clerk I & II job descriptions, classification, and compensation until staff received results from David Drown & Associates.
- 8. New Business:
 - a. Distributed Energy Report: Bliss presented the Distributed Energy Report and explained each year the annual document submission. Bliss explained the first schedule outlined the amount that would be returned to the net solar customers, second schedule was SMMPA's average cost to the utility and the third outlined current solar customers and how much was received and delivered. It was noted there were four current customers.

MOTION made by Christianson, seconded by Baldwin, and unanimously carried to approve the Distributed Energy Report.

b. Accountant Offer of Employment- K. Christianson: Segelstrom brought forward an offer of employment for Kelly Christianson to fill the vacant accountant position for the City and Mora Municipal Utilities at a grade 10, step C. Due to the urgency of the position and upcoming annual financial audit fieldwork, the offer of employment would have a start date of January 18, 2023 and Christianson would be available to start the following day. Anderson explained the interview committee comprised of City Administrator/General Manger, department heads Kohlgraf, Segelstrom and Mayor Mathison. The unanimous recommendation from the committee was to hire Kelly Christianson. Chmiel questioned the hiring process for employees whose wages were paid for by the Utilities and recommend hiring for a candidate they have not met. Anderson explained that for department heads, a PUC representative would participate in the interview process. The accountant position was not a department head position and is why a commissioner was not included in the interview process. Anderson recommended that commissioner Ryan Christianson abstain from voting due to a conflict of interest with Kelly Christianson. MOTION made by Chmiel, seconded by Baldwin and carried to recommend to the City Council to move forward in the hiring process and appoint Kelly Christianson as the accountant for the City of Mora. Commissioner Christianson abstained.

9. Old Business

- a. Fee Schedule Electric Rate Correction: Segelstrom brought forward a correction to the 2023 fee schedule for large general electric service kWh rate and stated there had been an error with the calculation and it did not align with the previously approved 21.6% increase. MOTION made by Baldwin, seconded by Christianson, and unanimously approve the large general electric service kWh rate \$0.0714 to reflect the 21.6% increase as previously approved.
- **10. Communications:** The PUC Reviewed the Communications.
 - a. Quarterly EV Charger Report
 - **b.** Quarterly Utility Account Adjustment
 - c. Quarterly Utility Balance Update
 - d. 2022 Outage Report

11. Reports:

- a. Public Utilities General Manager: Anderson discussed if any conflicts of interest were presented, Commissioner Christianson would need to obtain from PUC decision due to the PUC's recommendation to hire Kelly Christianson as the City of Mora / MMU's accountant. Anderson acknowledged the positive feedback with the monthly ECE meetings.
- **b. Public Works Director**: Provided an update on the tree trimming, staff test completion, and electric training. Kohlgraf stated that the use of ECE has been limited to after hours and during emergency. The electric pole replacement has not begun due to pole availability and project would occur in the spring.
- c. Commissioner Hegerness: Nothing new to report.
- **d.** Commissioner Chmiel: Asked if electric lines would be buried to eliminate outages. Kohlgraf stated that was planned with new developments.
- e. Commissioner Baldwin: Nothing new to report.

- f. Commissioner Christianson: Nothing new to report.
- g. Chairperson Ardner: Welcomed Hegernes back to the PUC.
- **12. Adjournment:** MOTION made by Hegerness, seconded by Christianson, and unanimously carried to adjourn at 3:39 pm.

Chair

Secretary

	CHECK #	Search Name	Fund Descr	Dept Descr	Last Dim Descr	Comments	Amount
CHECK # (001284 CO	MPLETE MERCHANT SOLU	TIONS				
	001284	COMPLETE MERCHANT	ELECTRIC FUN	ELECTRIC ADMINIST	Payment Processing E	CREDIT CARD PYMT PROCESSI	\$450.00
	001284	COMPLETE MERCHANT	WATER FUND	WATER ADMINISTR	Payment Processing E	CREDIT CARD PYMT PROCESSI	\$225.00
	001284	COMPLETE MERCHANT	SEWER FUND	SEWER ADMINISTR	Payment Processing E	CREDIT CARD PYMT PROCESSI	\$225.00
CHECK # (001284 CO	MPLETE MERCHANT SOLU	TIONS				\$900.00
CHECK # (001285 MC	DRA MUNICIPAL UTILITIES					
	001285	MORA MUNICIPAL UTILI	ELECTRIC FUN	GENERATION & PO	Water	UTILITIES	\$101.37
	001285	MORA MUNICIPAL UTILI	ELECTRIC FUN	GENERATION & PO	Sewer	UTILITIES	\$21.27
	001285	MORA MUNICIPAL UTILI	ELECTRIC FUN	GENERATION & PO	Storm Water	UTILITIES	\$18.83
	001285	MORA MUNICIPAL UTILI		WATER SUPPLY	Electricity	UTILITIES	\$1,123.12
	001285	MORA MUNICIPAL UTILI		WATER SUPPLY	Storm Water	UTILITIES	\$23.36
	001285	MORA MUNICIPAL UTILI		WATER TREATMENT	Electricity	UTILITIES	\$1,258.70
	001285	MORA MUNICIPAL UTILI		WATER TREATMENT	Storm Water	UTILITIES	\$11.68
	001285	MORA MUNICIPAL UTILI		WATER DISTRIBUTI	Storm Water	UTILITIES	\$13.04
	001285	MORA MUNICIPAL UTILI		WATER DISTRIBUTI	Electricity	UTILITIES	\$110.94
	001285	MORA MUNICIPAL UTILI		SEWER LIFT STATIO	Storm Water	UTILITIES	\$11.68
	001285	MORA MUNICIPAL UTILI		SEWER LIFT STATIO	Electricity	UTILITIES	\$1,130.20
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	001288	MN DEPT OF REVENUE	ELECTRIC FUN		Sales Tax Payable	SALES & USE TAX PYMT - DEC	\$28,329.00
	001288	MN DEPT OF REVENUE	WATER FUND		Sales Tax Payable	SALES & USE TAX PYMT - DEC	\$1,036.00
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	001290	PAYLIANCE	ELECTRIC FUN	ELECTRIC ADMINIST	Payment Processing E	E-CHECK PYMT PROCESSING F	\$49.84
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	001291	SMMPA	ELECTRIC FUN		Accounts Payable	POWER PURCHASED	\$360,896.68
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	001293	NEIGHBORHOOD NATIO	ELECTRIC FUN	ELECTRIC ADMINIST	Bad Debts/NSF Check	MONTHLY RETURNED CHECK	\$10.00
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059592	CARLSON, MARTIN & PE	ELECTRIC FUN		Undistributed Receipts	2022 SOLAR CREDIT - 1753 20	\$221.58
	RLSON, MARTIN & PEGGY					\$221.58
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059612		WATER FUND	WATER DISTRIBUTI	Repair/Maint - Bldg &	LEAK LOCATES - 3RD ST & WE	\$959.38 \$959.38
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CHECK #	059679 ST	RATEGIC EQUIPMENT					
	059679	STRATEGIC EQUIPMENT RATEGIC EQUIPMENT	ELECTRIC FUN	ELECTRIC ADMINIST	Dues & Subscriptions	CAPITAL PLANNING SOFTWAR	\$600.00 \$600.00
CHECK #	059680 WI	LKINSON, JANET					
CHECK #		WILKINSON, JANET LKINSON, JANET	ELECTRIC FUN	ELECTRIC ADMINIST	Energy Conservation	FURNACE FAN MOTOR REBATE	\$50.00 \$50.00
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CHECK # 05969	98 BC	ORDER STATES ELECTRIC	*****				\$2,529.78
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059	700	CINTAS	ELECTRIC FUN	GENERATION & PO	Other Operating Suppl	MATS, MOPS	\$77.36
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059	703	EAST CENTRAL ENERGY	ELECTRIC FUN	ELECTRIC DISTRIBU	ECE Services	JAN LABOR/EQUIPMENT	\$398.97
059		EAST CENTRAL ENERGY		ELECTRIC DISTRIBU	ECE Services	JAN DISPATCH SERVICES	\$192.69
CHECK # 05970	03 EA	ST CENTRAL ENERGY-ECE	SERV				\$591.66
CHECK # 05970	05 FR	EEDOM MAILING SERVICE	S INC				
0593		FREEDOM MAILING SER			Cust UB/Collection	BILL PROCESSING	\$500.38
059		FREEDOM MAILING SER		WATER ADMINISTR	Cust UB/Collection	BILL PROCESSING	\$250.19
0593 CHECK # 05070		FREEDOM MAILING SER EEDOM MAILING SERVICE		SEWER ADMINISTR	Cust UB/Collection	BILL PROCESSING	\$250.19
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059) 059)		GOPHER STATE ONE-CA GOPHER STATE ONE-CA		ELECTRIC DISTRIBU WATER DISTRIBUTI	Professional Services - Professional Services -	2023 ANN'L FACILITY OPERAT	\$10.00 \$2.70
059		GOPHER STATE ONE-CA		WATER DISTRIBUTI		2023 ANN'L FACILITY OPERAT	\$2.70 \$10.00
0592		GOPHER STATE ONE-CA			Professional Services -		\$2.70
0597		GOPHER STATE ONE-CA				2023 ANN'L FACILITY OPERAT	\$10.00
CHECK # 05970	07 GC	PHER STATE ONE-CALL IN				~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	\$38.10
CHECK # 05970	08 HA	WKINS INC					
0597	708	HAWKINS INC	WATER FUND	WATER TREATMENT	Chemicals	CHEMICALS	\$4,145.79
CHECK # 05970	08 HA	WKINS INC				a	\$4,145.79
CHECK # 05970	09 HC	ME SERVE USA					
0597	709	HOME SERVE USA	WATER FUND		Leak Protection Premi	JAN 2023 SERVLINE PREMIUM	\$860.00
0597	709	HOME SERVE USA	SEWER FUND		Leak Protection Premi	JAN 2023 SERVLINE PREMIUM	\$914.00
CHECK # 05970	09 HO	ME SERVE USA					\$1,774.00
CHECK # 05971	10 IRI	BY TOOL & SAFETY					
0597	710	IRBY TOOL & SAFETY	ELECTRIC FUN	ELECTRIC DISTRIBU	Maint of Overhead Lin	OH WIRE & SPLICES	\$1,742.49
CHECK # 05971	10 IRI	BY TOOL & SAFETY					\$1,742.49
CHECK # 05971	11 JEF	FS MACHINE & WELDING	LLC				
0597	711	JEFFS MACHINE & WEL	ELECTRIC FUN	GENERATION & PO	Maint of Gen Equip	TUBE FOR #5 OIL FILTER PRO	\$70.96
0597	711	JEFFS MACHINE & WEL	ELECTRIC FUN	GENERATION & PO	Maint of Gen Equip	#5 OIL FILTER PROJECT - BEN	\$45.00
CHECK # 05971	11 JEF	FS MACHINE & WELDING	LLC				\$115.96
CHECK # 05971	12 JOI	HNSONS HARDWARE & REI	NTAL				
0597	712	JOHNSONS HARDWARE	ELECTRIC FUN	GENERATION & PO	Small Tools & Equipm	BITS, ANCHOR BOLTS FOR PO	\$50.97
0597	712	JOHNSONS HARDWARE	ELECTRIC FUN	ELECTRIC DISTRIBU		TOOL HANGING BAR	\$10.99
0597	712	JOHNSONS HARDWARE	SEWER FUND	SEWER COLLECTION	•	TRASH BAGS	\$5.99
0597		JOHNSONS HARDWARE	SEWER FUND	WASTEWATER TREA	• •	SAMPLE TUBE RPR PARTS	\$37.94
0597		JOHNSONS HARDWARE	SEWER FUND	WASTEWATER TREA	Small Tools & Equipm	SALT SPREADER & SOCKET SE	\$88.47
CHECK # 05971	lz joi	HNSONS HARDWARE & REI	NIAL				\$194.36

CHECK #	Search Name	Fund Descr	Dept Descr	Last Dim Descr	Comments	Amount
CHECK # 059714 KV	VIK TRIP - GAS PURCHASE	S				
059714 059714 059714 CHECK # 059714 KV	KWIK TRIP - GAS PURC KWIK TRIP - GAS PURC KWIK TRIP - GAS PURC VIK TRIP - GAS PURCHASE	WATER FUND SEWER FUND	ELECTRIC DISTRIBU WATER DISTRIBUTI SEWER COLLECTION	Motor Fuels	FUEL FUEL FUEL	\$395.96 \$162.12 \$699.94 \$1,258.02
CHECK # 059715 MC	CMASTER-CARR SUPPLY CO).				
059715 CHECK # 059715 MC	MCMASTER-CARR SUPP CMASTER-CARR SUPPLY CC		GENERATION & PO	Maint of Gen Equip	#5 OIL FILTER PROJECT PART	\$408.25 \$408.25
CHECK # 059719 NC	ORTHERN STATES SUPPLY					
059719 CHECK # 059719 NC	NORTHERN STATES SUP ORTHERN STATES SUPPLY	ELECTRIC FUN	ELECTRIC DISTRIBU	Misc Distribution Exp	URD VINYL ELECT TAPE	\$439.53 \$439.53
CHECK # 059720 OX	YGEN SERVICE CO, INC					
059720 059720 059720 059720 CHECK # 059720 OX	OXYGEN SERVICE CO, I OXYGEN SERVICE CO, I OXYGEN SERVICE CO, I OXYGEN SERVICE CO, I YGEN SERVICE CO, INC	ELECTRIC FUN ELECTRIC FUN ELECTRIC FUN WATER FUND	GENERATION & PO GENERATION & PO ELECTRIC DISTRIBU WATER DISTRIBUTI	Landfill Gen Exp Repair/Maint - Bldg & Maint of Substation E Repair/Maint - Bldg &	LFG NITROGEN CYLINDER REN OXYGEN CYLINDER RENTAL SUBST CYLINDER RENTAL CARB DIOX CYLINDER RENTAL	\$13.29 \$31.00 \$53.36 \$17.58 \$115.23
CHECK # 059721 QL	JALITY DISPOSAL					
059721 059721 CHECK # 059721 QU	QUALITY DISPOSAL QUALITY DISPOSAL JALITY DISPOSAL	ELECTRIC FUN SEWER FUND	GENERATION & PO WASTEWATER TREA	Garbage Removal Garbage Removal	GARBAGE	\$86.23 \$209.78 \$296.01
CHECK # 059723 RE	SCO					
059723 CHECK # 059723 RE	RESCO SCO	ELECTRIC FUN	ELECTRIC DISTRIBU	Maint of Overhead Lin	OH WIRE	\$700.61 \$700.61
CHECK # 059724 RJ	MECHANICAL INC					
059724 059724 CHECK # 059724 RJ	RJ MECHANICAL INC RJ MECHANICAL INC MECHANICAL INC	ELECTRIC FUN SEWER FUND	GENERATION & PO WASTEWATER TREA	Maint of Gen Equip Repair/Maint - Bldg &	STEEL PIPE FOR #5 OIL FILTE DIGESTER VALVE REPLACEME	\$807.07 \$6,600.00 \$7,407.07
CHECK # 059725 RM	1B ENVIRONMENTAL LABS	INC				
059725	RMB ENVIRONMENTAL RMB ENVIRONMENTAL IB ENVIRONMENTAL LABS	SEWER FUND				\$70.79 \$455.20 \$525.99
CHECK # 059728 T&	R ELECTRIC					
059728 CHECK # 059728 T&	T&R ELECTRIC R ELECTRIC	ELECTRIC FUN		Distribution Inventory	454 KVA 3-PH PADMOUNT TRA	\$12,190.13 \$12,190.13
CHECK # 059730 VI	KING ELECTRIC SUPPLY					
	VIKING ELECTRIC SUPP KING ELECTRIC SUPPLY	ELECTRIC FUN	ELECTRIC DISTRIBU	Maint of Substation E	SUBST INDICATOR LIGHTS	\$176.00 \$176.00
					-	\$484,837.86



MORA MUNICIPAL UTILITIES

PUBLIC UTILITIES COMMISSION CHECK LIST

THE DECEMBER 2022 - FEBRUARY 2023 CLAIMS HAVE BEEN APPROVED FOR PAYMENT BY:

CHAIRMAN	COMMISSION MEMBER
COMMISSION MEMBER	COMMISSION MEMBER
COMMISSION MEMBER	SECRETARY



MEMORANDUM



- Date: 2/17/2023
- To: Public Utilities Commission
- From: Joseph Kohlgraf, Public Works Director
- RE: Riley Priebe Probationary period release

ITEM SUMMARY

Release of Riley Priebe probationary period effective February 8th, 2023.

BACKGROUND INFORMATION

Riley Priebe's probation has been met as of February 8th, 2023. He has all the driver related requirements and at this time we are asking for release of the 6-month probation but will continue to monitor his water and wastewater licensure requirements coming due in September of 2023. He is currently at grade 8.5- step A /\$26.98 and will move up to grade 8.5 step B /\$27.66.

OPTIONS & IMPACTS

This step is currently budgeted for this position.

RECOMMENDATIONS

Approve release of Riley Priebe probation to current pay period.

Memorandum

Attachments:



MEMORANDUM



Date:	2/17/2023

- To: Public Utilities Commission
- From: Natasha Segelstrom, Administrative Services Director
- RE: Wellness Fund Contribution

ITEM SUMMARY

The PUC will consider a contribution to the Steering Committee's Wellness Fund.

BACKGROUND INFORMATION

The Steering Committee consists of City and Utility Staff, a PUC Commissioner, and a seat from the City Council. The Committee's purpose is "To work together to promote workplace wellness and teamwork through employee engagement and to discuss and attempt to resolve issues of mutual concern." The wellness committee meets the six times per year to discuss employee recognition, staffing updates, and to coordinate wellness activities that encourages healthy habits and an active lifestyle.

In the past, wellness funds have gone towards the employee recognition dinner and wellness activity reimbursements up to \$25.00 per employee such as registration for the Snake River Canoe Race or membership to the Welia Health Center to access the walking track.

RECOMMENDATIONS

Staff requests the PUC considers making a Motion to approve a \$500 contribution to the wellness fund.

Memorandum

Attachments:



MEMORANDUM

Date	February 21, 2023
То	Public Utilities Commission
From	Joseph Kohlgraf- Public Work Director
RE	Consideration of hire of Electric Manager

SUMMARY

The PUC will review a recommendation to hire from the PUC Chair and Commissioners, from the February 21, 2023 work session, to fill the advertised position of Electric Manager.

BACKGROUND INFORMATION

A work session was held at 3 pm on February 21, 2023 to interview a candidate for the electric manager position. A recommendation will be considered at the regular meeting to extend an offer of employment to Derrick W. Lass to fill the Electric Manager position, starting salary would be a Grade 13, with the PUC to decide upon an offer of Step F: \$90,938.00 or Step G: \$93,246 of the 2023 Consolidated Salary Schedule; the start date will be Monday, March 13, 2023.

Additional terms, conditions, and employment data may be found on the attached Conditional Offer of Employment Letter.

OPTIONS & IMPACTS

This is a position that has been open for some time and will complement the utilities with additional focus on upcoming projects and future direction for the electric utility. This is a budgeted position.

RECOMMENDATIONS

The PUC will consider the recommendation of the candidate and move forward in the hiring process and a motion will be needed to appoint Derrick W. Lass to the Electric Manger position for the City of Mora/Mora Municipal Utilities, at a pay grade 13, step ______.

Attachments/ Conditional Offer of Employment Letter



MEMORANDUM

2/21/2023
Public Utilities Commission
Natasha Segelstrom, Administrative Services Director
MMUA Bovitz Scholarship

SUMMARY

In 2022 Staff brought forward a scholarship opportunity from MMUA for High School Students. Staff has prepared a summary of the Minnesota Municipal Utilities Association Scholarship Opportunity available to high school seniors upon completion of 500–750-word original essay.

BACKGROUND INFORMATION

Minnesota Municipal Utilities Association has budgeted \$5,000 for the Tom Bovitz Memorial Scholarship Award program. The program was created as a public relations tool to increase awareness of public power and creates goodwill for the community and its utility. The scholarship fund has been split into various prizes and will be awarded to essay contest winners who plan to attend a post-secondary educational institution. Local governing body of the municipal utility will review the essay submissions and select one candidate who will then be entered in the MMUA statewide scholarship contest.

OPTIONS & IMPACTS

Forward the Scholarship Program to Mora High School to promote public power and goodwill for utilities. There is no financial impact to MMU, as the scholarship awards are funded from MMUA Tom Bovitz Memorial Scholarship fund. Due to time constraints and PUC review, recommended that all scholarship essays be submitted to City Hall by April 12, 2023, and included in the PUC meeting packet for the April 18, 2022 meeting.

Due to the size of our community, staff will redact the name of applicants during the review and selection process with the Public Utilities Commission. Once the PUC has designated an essay winner, the city will submit the essay to MMUA by April 20, 2023, in which a committee of MMUA staff and members will select the winners. Awarded scholarships will be released mid-May.

RECOMMENDATIONS

Motion to recommend the scholarship promotion with Mora High School and essay submission deadline of 4:00 PM on April 12, 2023.

Attachments

Guidelines of 2023 MMUA Tom Bovitz Memorial Scholarship Award Scholarship Program for HS



Tom Bovitz Memorial Scholarship Program

MMUA has budgeted \$5,000 for its Tom Bovitz Memorial Scholarship Award program. This program was created as a public relations tool to increase the awareness of the impact of hometown utilities and create goodwill in your city for your utility. Our fund is split into four prizes and awarded to essay contest winners who plan to attend a post-secondary educational institution.

Please share this letter, along with the guidelines sheet and the entry form, with guidance counselors at your local high schools, both public and private.

Details

Students can submit a 500 to 750 word, typed, double spaced essay reflecting on one or more of the following prompts:

- What is the benefit of a city maintaining local control of its utilities?
- How does your hometown provide reliable, sustainable, and affordable utility service?
- How does your municipal utility make life easier for its customers?

The local governing body of the utility picks a local winner. Every MMUA member may then enter the one local essay contest winner to the state contest. **The deadline for having utilities forward local winners to MMUA is April 20, 2023.** Local deadlines will need to be set earlier, to allow the local governing board (or its designee) time to review the entries.

Many members award their own scholarships locally to encourage participation. A group of MMUA members will select the first, second, third and fourth place winners statewide. MMUA will announce the winners by mid-May.

Students can find resource materials at <u>www.mmua.org</u>, the American Public Power Association website, and often from the local utility.

Please call Christian Glanville at 763-746-0727 if you have any questions.



Guidelines: 2023 MMUA Tom Bovitz Memorial Scholarship Award

Prompt

Write a 500 to 750 word, typed, double spaced essay reflecting on one or more of the following prompts:

- What is the benefit of a city maintaining local control of its utilities?
- How does your hometown provide reliable, sustainable, and affordable utility service?
- How does your municipal utility make life easier for its customers?

Prizes

The scholarship fund is split into \$2,000, \$1,500, \$1,000 and \$500 scholarships, and awarded to essay contest winners who plan to attend a post-secondary educational institution.

Guidelines for submission

Because decisions by judges and disqualifications according to the guidelines are final, entrants should read and follow these guidelines closely:

•Judges will look particularly for originality and the relevance of the prompts to the writer and his/her city.

• High school seniors are eligible. Those eligible must be, or have as a legal guardian, a customer of an MMUA-member municipal electric or gas utility.

- Essays are to be original and from 500 to 750 words, typed and double-spaced.
- All essays should include a cover page, with the writer's name and address.

• Deadline for submitting essays to MMUA is April 20, 2023. Entries shall be submitted to the governing body of the municipal utility. The local governing body may appoint a separate individual or group to judge entries. The local governing body will send the winning essay to MMUA for entry into the statewide contest. A committee of MMUA members will select the winners, with an announcement by mid-May.

• An independent person or body may be designated to select the winner of the local essay. If there is an independent body selecting the winner and they do not know who wrote which essay, relatives of utility personnel are eligible to enter the contest.

Payment

Scholarship money will be payable upon receipt of fee statement copy from an accredited postsecondary educational institution. The award check will be made payable to the contest winner and the post-secondary institution. If the contest winner does not attend an accredited post-secondary educational institution within two years, the money will revert to a trust fund and become available to future contest winners.

Capital Improvement Program

City of Mora, Minnesota

MORA0 168345 | February 15, 2023



Building a Better World for All of Us[®] Engineers | Architects | Planners | Scientists



February 15, 2023

RE: Capital Improvement Program City of Mora, Minnesota SEH No. MORA0 168345 4.00

Honorable Mayor and City Council City of Mora 101 Lake Street South Mora, MN 55051

Short Elliott Hendrickson Inc. (SEH[®]) is pleased to submit this report for the City's Capital Improvement Program.

The information within the report is the compilation of data and information we collected in the field and from City staff. The report presents our findings as well as some potential funding options.

Thank you for the opportunity to provide this service to the City of Mora. If you have any questions, please contact me at 612.720.5883.

Sincerely,

Greg F. Anderson, PE City Engineer (Lic. MN)

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Engineers | Architects | Planners | Scientists

Short Elliott Hendrickson Inc., 3535 Vadnais Center Drive, St. Paul, MN 55110-3507 651.490.2000 | 800.325.2055 | 888.908.8166 fax | sehinc.com SEH is 100% employee-owned | Affirmative Action–Equal Opportunity Employer

Capital Improvement Program

City of Mora, Minnesota

SEH No. MORA0 168345

December 15, 2022

I hereby certify that this report was prepared by me or under my direct supervision, and that I am a duly Licensed Professional Engineer under the laws of the State of Minnesota.

Greg F. Anderson, PE

Date: February 15, 2023

License No.: <u>26859</u>

Reviewed By: Zach Schmitz

Date: February 15, 2023

Short Elliott Hendrickson Inc. 3535 Vadnais Center Drive St. Paul, MN 55110-3507 651.490.2000



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Capital Improvement Program

Prepared for City of Mora, Minnesota

1 | Purpose of A Capital Improvement Program

A Capital Improvement Program is a comprehensive document whose purpose is to list major improvements necessary and desirable to meet the needs of the community over the near future. The program is established through the compiling of project needs and requests by the various Departments, Commissions, and the City Council. The Capital Improvement Program is a valuable tool which City officials can use to rank the priority of public improvement projects and determine the level and method of financing required each year to support these projects.

The objectives of a Capital Improvements Program are to:

- Anticipate major capital improvements so that large expenditures can be budgeted over a period of several years.
- Develop a realistic list of needs which relate to the ability to finance improvements, thereby minimizing the impact on tax rates.
- Implement the goals and objectives contained in the comprehensive plan.
- Enable proper scheduling of various projects and improvements, thereby allowing adequate time for detailed design and engineering of the projects, preparation of environmental impact statements, processing of grant applications, and exploring alternative methods of financing.
- Provide an opportunity for sound coordination between City departments, various units of special and general local government, and public utilities.
- Enable the local officials to focus their attention on the needs of the entire community, and to put in perspective, pressures from special interest groups, and proponents of special projects.
- Enable the local officials to forecast and anticipate needed maintenance projects so that the public's investment in the infrastructure can be preserved.

The Capital Improvement Program includes major expenditures of public funds, beyond maintenance and operating costs, for the construction of a needed physical facility or projects. Salaries, supplies, equipment, and other overhead expenditures are considered maintenance and operational costs and are provided for in the annual budget.

2 Capital Improvement Fiscal Policy

2.1 General Policy

Mora Capital Improvement Program (CIP) reflects an assessment of the community's needs and its' ability to pay for major improvements. It is founded on the policy that reinvestment required for replacement, maintenance, or the increased efficiency of existing systems, shall have priority over investments for expansion of existing systems or the provision of new services when utilizing general obligation funding sources. The extension of new services and/or improvements shall be funded from revenues generated through impact or dedication fees.

2.2 Funding Priorities

Capital spending proposals will generally be funded on the following priority basis:

- Those projects necessary for contributing to the public health, safety and welfare.
- Those projects which will help to maintain an existing system.
- Those projects that will make an existing system more efficient.
- Those projects representing the expansion of an existing system for new service or completely new public facility or service.

2.3 Funding Principles

As a result, the following principles should govern the implementation of the recommended Capital Improvements Program:

- The City will attempt to make all capital improvements in accordance with the adopted Capital Improvements Program.
- The City will develop a multi-year plan for Capital Improvements and update it annually.
- The City will coordinate development of the Capital Improvement Program with development of the annual operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.
- The City will maintain all its capital assets at a level adequate to protect the City's investment and to minimize future maintenance and replacement costs.
- The City will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted to council for approval.
- The City will consider the life cycle costs and utilize the most feasible method for all capital projects.

3 Project Financing Policy 3.1 Introduction

It has been and will continue to be the policy of the City Council that when public improvements are made, which are of special benefit to certain areas, special assessments will be levied for the benefits received. The procedures used by the City are those specified by Minnesota Statutes, Chapter 429, which provide that all, or a part of the cost of the improvements, may be assessed against benefiting properties in accordance with the benefits received. The statute, however, does not provide a guide as to how these benefits are measured or how the costs are to be apportioned. It is recommended that the City adopt a formal assessment policy. Previous

projects have been assessed in similar methods, but an adopted policy will establish a consistent standard for the apportionment of special assessments.

3.2 Types Of Improvements

This policy shall relate to those public improvements allowable under Minnesota Statute 429. Generally, the improvements include: street and street lighting improvements; sanitary and water utility improvements; and storm sewer and drainage improvements.

This policy would outline how new construction, reconstruction, and major maintenance shall be financed under each type of project.

Project costs shall include: the construction costs; engineering; testing; permitting; legal; administrative; land or easement acquisition; fiscal; capitalized interest; data processing and publication fees.

3.3 Special Assessment Methods

Without an adopted assessment policy, benefiting properties generally are assessed based on the City of Mora's past assessment practices. It is recommended the City adopt a formal assessment policy to use moving forward.

3.4 Financing Options

The City of Mora has various methods and options for financing necessary road improvements. Improvements can be financed by using existing funds or reserves, by additional property taxation, by special assessments or by the establishment of a road reconstruction program.

To pay for roadway improvements the most common method employed by cities is bonding. Listed below are some typical revenue sources.

- General property taxes
- Special Property tax assessments to benefiting property (as discussed above).
- Utility rates which include capital improvement components for maintenance and replacement and improvements.

3.5 Street Reconstruction Bonds

An alternative to typical revenue sources is street reconstruction bonds

In 2002, the Legislature made a variety of changes in the powers of local governments to issue bonds and incur other forms of debt. A new subdivision 3b was added to Minnesota Statutes, Section 475.58 authorizing municipalities to issue bonds without a referendum under street reconstruction programs. Granting municipalities, the authority to issue bonds under Minnesota Statutes, Chapter 475 for street reconstruction without regard to election requirements provides the city with the opportunity of financing this type of improvement without having to specially assess at least 20% of the project costs.

The law authorizes issuance of debt obligations without an election for reconstruction of streets if the bonds are issued under a 5-year street reconstruction plan.

To qualify for the referendum exemption, the following qualifications must be met:

- The city council must approve the street reconstruction plan unanimously after a public hearing. The public hearing notice must be published in the official newspaper at least 10 days but not more than 28 days prior to the hearing.
- The plan must include the following:
 - The streets to be reconstructed
 - The estimated costs
 - Any planned reconstruction of other streets in the municipality over the next five years.
- Approval of the bond issuance must be made by a unanimous vote of the City Council.
- Issuance of the bonds is subject to referendum approval, if a petition signed by voters equal to 5% of the voters in the last general election is filed with the municipal clerk within 30 days of the public hearing.

Because these types of bonds are subject to the debt limits, even if they would be exempt under another law (e.g., because they were payable from special assessments) we recommend that the City consult their Financial Advisor, Bond Counsel, and City Attorney for analysis before contemplating or issuing this type of debt. The City of Mora has used Street Reconstruction Bonds in the past to fund street projects.

4 Existing Conditions

Information regarding the City's underground water, sanitary sewer, and storm sewer was gathered from City staff, City records, and as built plans. Areas proposed for utility reconstruction were determined from the condition, age, and history of the utility. The areas for proposed reconstruction were considered along with the pavement rating of the street to rank improvement projects. Utility reconstruction should be continually considered during pavement management projects.

4.1 Pavement Rating

To rate the condition of the roadways the Asphalt PASER Manual was used. PASER was developed to help assist municipalities with rating the condition of asphalt pavement. The manual provides a system that rates the pavement on a one to ten scale. Each rating has appropriate management and maintenance measures. Figure 1 shows the pavement rating assigned to each section of street within the City.

For consistency purposes, the same SEH staff person performed all the street ratings. Ratings were performed on City maintained streets only. If roadways within the city limits are private, Mn/DOT, or Kanabec County roads, they are noted as such in the street rating spread sheet in Table 1.

Curb and gutter was rated on a one to three scale. A rating of three represents curb and gutter which is functioning properly with no major drainage problems. A two rating represents curb and gutter that has a few minor problems and may need spot repair. A one rating represents curb and gutter that is failing or near failure and major repair may be needed.

The City has been working on a sidewalk/trail plan for areas to "fill-in", extensions or replacements. Existing trail locations as well as proposed trail locations are shown on Figure 2.

When sidewalk project areas matched proposed street projects, those sidewalk improvement costs were included in the total project costs for found in Table 2 for each proposed project identified by this plan.

Appendix A shows the basis and typical pavement conditions associated with the PASER rating system. Table 1 and Figure 1 show the inventory and rating of the City's roadway and curb and gutter.

4.2 Sanitary Sewer

The Sanitary Sewer map book pages at the end of this report show the City's existing sanitary sewer system. To rate and evaluate the existing sanitary sewer system we reviewed the following conditions:

- The physical condition of the pipes.
- The capacity of the mains
- The pipe material and age (if known); and
- Known issues with the pipe by public works (i.e., frequent back-ups, known root issues, areas unable to clean/jet)

As a rule, areas with known Vitrified Clay Pipe (VCP) where included in replacement when the overlaying street pavement was found to need replacement. Through discussion with city staff areas that were of special concern such as cleaning issues/history of back-ups/etc. were noted as areas of concern on the map books. Those areas were given more attention with respect to ranking project for order of completion. The areas of concern are highlighted on the sanitary sewer map books.

When those areas corresponded with poor street pavement, those streets were included as a reconstruction project. Areas of concern that are either under streets with good pavement, not under City maintained streets or areas that are difficult to replace via open trench methods, we have prepared a list of sanitary sewer mains that could be considered for a slip lining or other trenchless repair option. Those project areas are listed below:

- 1. The 18-inch RCP trunk main that runs from the west ditch of TH 65 to 9th Street along the north side of Mora Lake.
- 2. Villa Ave from the cul-de-sac to the Birch Street ROW, then south to 4th Street.
- 3. The north end of Woodland Street from Fair Avenue to north cul-de-sac.
- 4. The existing sanitary sewer main in the Railroad Corridor from Walnut Street to Vine Street.
- 5. The existing sanitary sewer main in the fairgrounds.

4.3 Water System

The Water Main map books at the end of this report show the City's existing water distribution system. The existing condition of water supply, treatment, distribution, and storage facilities have been considered in this analysis. These factors were the basis for recommended capital improvements.

4.3.1 Recommended Improvements

Available fire flow rates are variable throughout the Mora distribution system. Flow will tend to be robust where static pressures are higher and large looped water mains are located nearby. In addition, proximity to water storage facilities will have a positive impact on available flow. Portions of the city with low pressures, and on dead-end or small diameter mains, will have lower fire flow availability.

By current design standards, water mains that are used for fire protection should be no smaller than 6-inches in diameter, and no smaller than 8 inches on a dead end. In general, dead-ends should be kept to a minimum. Mora currently has several 4-inch mains throughout the older parts of the water system. Low fire flow availability in these areas is an example of the effects of dead-ends and small main sizes. The City has plans to replace these mains over time in conjunction with street repairs. There are additional plans to complete loops in the water system. These system upgrades will continue to improve fire flow.

Based on the model and discussions with public work staff and the fire chief, a list of upgrades was prepared and shown in Water Main map book as well as listed below:

- Loop watermain from Sunset Lane to Villa Drive to eliminate 2 dead-ends.
- Loop water main in West Central Avenue out to West Maple Avenue, then back south to 3rd Street to improve water quality on West Central Avenue.
- Loop watermain in Locust Street between Forest Avenue and Grove Street to eliminate individual services lines that currently run down to Forest Avenue for the Locust Steet homes.
- Loop watermain in Fair Avenue between McLean Street and Park Street to improve looping in this area of the City.
- Loop water main in existing easement between West Forest Avenue and Bean Avenue to eliminate the West Forest dead-end main and provide better looping on the Bean Avenue main.
- Loop water main in Commercial Place between Little Ranches Road and Rowland Road to eliminate 2 dead ends.

4.4 Storm Sewer System

The City's existing storm sewer system is shown on the Storm Sewer map book pages at the end of this report. For the identified street reconstruction areas, storm sewer quantities and costs consistent with urban street design were included as needed in the costs prepared for the identified street improvement projects based on the pavement ratings.

The City does have a storm water utility in place that has been used to help fund drainage/storm sewer improvements included in street reconstruction projects as well as standalone drainage projects. It is recommended that the City regularly review the utility amount to make sure it provides the needed funds to address their drainage needs.

4.4.1 Cemetery Outlet Pipe

A standalone storm water/drainage project identified during the 7th Street Project in 2012 was an outlet pipe for the storm water pond created at the north end of Oakwood Cemetery as part of the 7th Street Project. This project location is shown on page 1 of the Storm Sewer map books. The outlet pipe was included as a bid alternate on the 7th Street project, but not awarded due to the need for a permanent easement from the property owner west of the cemetery to allow the outlet

pipe to reach the Snake River. To date the pond in the cemetery has not impacted much of the cemetery, but a significant amount of drainage from the new high school and associated parking lots and internal roads ultimately flows to the cemetery pond. The City should monitor the cemetery pond level and budget for the outlet pipe project to be completed prior to the cemetery pond impacting cemetery lots or the Veteran's Memorial. The estimated cost of the Cemetery Outlet Pipe is \$320,000.

5 Analysis

5.1 Pavement Management Options

There are five different pavement management techniques typically considered to maintain and/or improve existing pavement conditions. The City of Mora regularly uses each of these techniques to maintain their pavement system. The five techniques are:

- Crack Sealing,
- Seal Coat,
- Crack Sealing and Seal Coat,
- Overlay, and
- Reconstruction.

Many factors were considered including condition (PASER rating) of the existing pavement, the existing stormwater system within the street section, and the condition of the sanitary sewer and/or water mains under the street section in determining the appropriate pavement management technique.

5.1.1 Crack Sealing

Crack sealing consists of injecting hot pour rubber into joints and cracks in the bituminous pavement. Sealing cracks prevents water and salts from penetrating the bituminous mat and aggregate base. Preventing water and salts penetration will extend the life of the roadway. Crack sealing is recommended on roadways with longitudinal and traverse cracking. Crack sealing is not recommended on roadways with block cracking and alligator cracking. The City currently has a crack sealing program and we recommend that be continued.

5.1.2 Seal Coat

Seal coating is a thin bituminous surface followed by cover aggregate used to protect existing bituminous surfaces. The seal coat resists water seepage, salts, and wear from exposure to the sun, thus extending life of pavement. Seal coating also increases the esthetic properties of the pavement. Seal coating is not a solution to excessively cracking or structurally failing pavement. Seal coating is generally recommended to occur within 5-8 years of construction/reconstruction of the street pavement.

5.1.3 Crack Sealing and Seal Coat

This method combines the activities described above into a project using both techniques. This method is recommended when the combination will address existing cracks while preserving the existing bituminous surface with a seal coat.

City Public Work staff is currently working on a seal coating schedule. SEH will work with Public Works to develop a schedule of streets from this report that should be considered for crack sealing and/or seal coating to extend the useful life of the pavement. Streets candidates for crack sealing and seal coating are streets that are generally in the 6 to 8 range on the PACER table and do not have utility or stormwater issues to address.

5.1.4 Overlay

Overlay management technique consists of overlaying the existing roadway with typically a 2-inch bituminous surface. Overlaying will create a new smooth sealed surface. Overlaying will increase the structural integrity of the roadway and smooth out rutting and potholes in the roadway. Overlay will typically provide a useful life of 5 to 15 years based on existing conditions and future maintenance.

Candidates for a mill and overlay project are streets that are generally in the 4-6 rating range on the PACER table and do not have significant utility or stormwater issues to address.

5.1.5 Street Reconstruction

Reconstruction consists of complete reconstruction of the roadway. The proposed reconstruction includes a 7 to 9 ton pavement section, generally a 32-foot-wide roadway, with new concrete curb & gutter, driveway aprons, and sidewalks (as dictated by the City's sidewalk plan). The new street section generally will include 4-inch bituminous street with 8-inch crushed aggregate base. New curb and gutter will be Mn/DOT B-618. Reconstruction of the street will provide a useful life of 25+ years with proper maintenance. This reconstruction represents the typical residential roadway with no major heavy traffic.

Candidates for a full reconstruction are generally scored 3 or less on the PACER table. When considering a full pavement reconstruction, the condition of the existing sanitary sewer, water mains, and storm sewers should be reviewed. Utilities needing to be addressed or added to the street should be completed as part of the full reconstruction. This minimizes future disruption of the new pavement surface.

5.2 Major Reconstruction Projects

Combining all the findings from pavement, sanitary sewer, water main, and storm sewer condition reviews the following projects were identified and are listed according to their priority. Figure 2 shows these project areas and Table 1 at the back of this report provides the detailed corresponding costs of each proposed project area. Table 5-1 below is a summary of the projects listed in their suggested priority order and their estimated total cost:

Project	Estimated Total Project Cost
West Maple Avenue/Lake Outlet Pipe	\$1,100,000
West Forest Ave	\$2,000,000
4 th & Cedar Street Area	\$2,500,000
North Wood Street	\$2,700,000
2 nd , 3 rd and Evergreen Streets	\$1,700,000

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Project	Estimated Total Project Cost	
Railroad Avenue Area	\$3,000,000	
Fair Avenue	\$1,500,000	
Bean Avenue	\$800,000	
Summit & Acorn Lanes	\$2,500,000	
Portage Avenue	\$1,900,000	
Morrison Street	\$2,400,000	
Watkins Street	\$3,000,000	
McLean Street	\$3,100,000	
Dion Avenue	\$1,000,000	
Edwards Avenue	\$900,000	
West Central Avenue	\$1,500,000	
Edgewood Lane	\$1,050,000	
Clark Street	\$2,000,000	
Division Street & Frankie Lane	\$2,600,000	
Lake & Vine Streets	\$3,000,000	
Little Ranches Rd, Commercial Place, Rowland Road	\$900,000	
Complete Industrial Park Road & Utilities	\$1,100,000	
Total	\$42,250,000	

5.2.1 W. Maple Avenue (Union Street to Grove Street) & Lake Outlet Pipe

This project includes the reconstruction of W. Maple Avenue from Union Street to Grove Street. Also included in this project is the proposed outlet pipe for Mora Lake. This project would be in conjunction with Kanabec County. Maple Avenue from Union Street to the Snake River is CSAH 6 and is owned and maintained by Kanabec County. The project is shown on Figure 2.

The street reconstruction portion of this project would be led and funded by Kanabec County. It would be advantageous for the City to include the replacement of the water main and sanitary sewer along with services as part of the County Project. Also included in this project is a 36-inch outlet pipe from Mora Lake to the pond next to the public works facility, just west of Grove Street. The storm sewer improvements to capture and convey the street runoff on this section of Maple Avenue would also be part of the County Project.

5.2.2 West Forest Avenue (Grove Street to west end)

This project includes the reconstruction of W. Forest Avenue from Grove Street, west down the hill to the west end near the Kanabec County History Center. Locust Street is also included in this project. The project is shown on Figure 2. Also included in this project is a water main extension in Locust Street with the replacement of the Locust Street pavement. W. Forest Avenue had a pavement rating in this area of 3 or 4 on a scale of 1 to 10. Locust Street pavement was also rated at a 3.

Public works staff identified this area as having sanitary sewer issues due to the existing clay pipe with offset joints and numerous cracked pipe sections. The existing water main in Forest Avenue is a 6-inch Cast Iron Pipe (CIP) that has experienced several water main breaks in recent winters and is need of replacement.

There currently is no storm sewer in Forest Avenue. Drainage and rainfall flow overland out to the Forest Avenue & Grove Street Intersection on the east end. From Locust Street to the west, the drainage and rainfall flows overland down the hill to the very end of the street. New storm sewer inlets and pipe would be added on the west end to collect the runoff prior to the end of the street and better direct it off the street. Relying too much on overland flow for drainage can lead to standing water in some areas as well as washouts at the end of the street during heavy rain events. Standing water on the street can hinder traffic as well as lead to pavement deterioration.

The looping of water main in Locust Street is suggested to be included with this project. A stub into Locust Street was installed off of Grove Street as part of the Grove Street Project in 2022. Public works also recommended a water main loop between Forest Avenue and Bean Avenue in an existing drainage & utility easement. This loop would help with water quality and pressure in this portion of the City.

The estimated cost for this project is \$1,680,000 for the street project, \$190,000 for the water main loop in Locust Street, and \$130,000 for the water main loop between Forest and Bean Avenues for a total project cost of \$2,000,000.

5.2.3 4th Street & Cedar Street

This project includes the reconstruction of 4th Street, east of Wood Street N., Cedar Street north of 4th Street as well as 1st and 2nd Streets between Grove Street and Park Street. The block of Park Street between 1st and 2nd Streets north of Library Park is also included. The project is shown on Figure 2. Most of the streets included in this project area had a pavement rating of 3 or 4, with two blocks rating a 6 on a scale of 1 to 10.

Public works staff identified the 4th and Cedar Streets as having sanitary sewer issues due to the existing clay pipe with offset joints and numerous cracked pipe sections. The existing water main in the project area is a 4-inch CIP that has experienced several water main breaks in recent winters and is need of replacement. The water main in Cedar Street is not looped nor is the water main in the 1st St, Park St, 2nd St loop north of Library Park.

Currently 4th and Cedar Streets do not have curb and gutter. The only storm sewer in these streets is a culvert at the intersection of the two streets that drainage towards Mora Lake. The drainage in the rest of the project streets is overland flow with a set of catch basins and an outlet to Mora Lake in the intersection of Park Street and 2nd Street.

This project would be a full street and utility reconstruction project. The blocks of 1st and 2nd Streets between Grove and Wood could be pavement only projects. The estimated total cost for this entire project is \$2,500,000.

5.2.4 North Wood Street

This project includes the reconstruction of North Wood Street from Maple Avenue to 7th Street. This project has been discussed as part of the bike trail grant request into MnDOT. The pavement is in good shape as it was overlaid in 2021 in anticipation of the Grove Street Project in 2022 and the new high school opening in 2023 leading to increased traffic on Wood Street. The project is shown on Figure 2. Most of Wood Street rated an 8 with the block along Library Park rating as a 6 on a scale of 1 to 10.

Wood Street jogs in the existing right-of-way (ROW) between 4th and 7th Streets. The east side of Wood Street is very close to being out of the ROW on the north end. This can be seen as it does not line up with the section of Wood Street north of 7th Street. If the City moves ahead with the bike trail project, the west curb line of wood Street will need to be replaced and this section of Wood Street will need to be shifted to be centered in the ROW. Public works has also noted concerns with the street pavement and storm sewer along Mora Lake.

Public works staff identified the Wood Street sanitary sewer main with numerous issues due to the existing clay pipe with offset joints, flat sections, and numerous cracked pipe sections. The existing water main in the project area is a 6-inch CIP. It has not had that has experienced significant water main breaks, but since it is CIP it is recommended to replace it as part of the street project. The water main in Cedar Street is not looped nor is the water main in the 1st St, Park St, 2nd St loop north of Library Park.

Currently the only storm sewer in Wood Street is catch basins and an outlet to Mora Lake just north of 2nd Street. Most of the drainage flows overland on Wood Street to either the storm sewer at 2nd Street or to the north or south end where storm sewer exists in 7th Street and Maple Avenue.

This project would be a full street and utility reconstruction project. In addition to the jog in the ROW, Wood Street has blocks of varying width. The estimated total cost for this entire project is \$2,700,000. This cost includes the cost for a 10-foot bike trail. Should the City receive MnDOT funding for the bike trail, that would be in the amount of \$360,000 and would be available in 2027/2028 for use.

5.2.5 2nd, 3^{rd,} and Evergreen Streets

This project includes the reconstruction of 3rd Street from Maple Avenue (CSAH 6) to Grove Street. 2nd Street from Maple Avenue to Evergreen Street and Evergreen Street. The project is shown on Figure 2. The project streets in this area rated from 3 to 5 on a scale of 1 to 10.

Public works staff identified 3rd and 2nd Streets as having sanitary sewer issues due to the existing clay pipe with offset joints and numerous cracked pipe sections. The existing water main in the project area believed to be a 6-inch CIP. While this water main has not been noted to have issues with water main breaks since it is CIP it is recommended to replace it as part of the street project.

Evergreen Street has an existing storm sewer system that collects drainage from 3rd Street as well as 2nd Street and conveys it to the north ditch of Maple Avenue near the DNR building where the water flows to the existing pond east of the DNR building. The storm sewer system runs through the existing easement on the section of Evergreen Street between 2nd and 3rd Streets that was removed. There are no known issues with the storm sewer system.

This project would be a full street & utility reconstruction project. The estimated total project cost is \$1,700,000.

5.2.6 Railroad Avenue Area

This project includes Railroad Avenue from Grove Street to Vine Street. Between Park Street and Lake Street, Railroad Avenue has a north and south section. Also included in this project is

the section of Wood Street between Maple Avenue and Forest Avenue. The project is shown on Figure 2. The project streets in this area rated from 5 to 7 on a scale of 1 to 10.

This section of Railroad Avenue does not have sanitary sewer or water running its entire length. There is some sanitary sewer in north Railroad Avenue between Union and Vine Streets and in thee block between Grove and Wood Streets. Public works did note root issues in the sanitary sewer between Grove and Wood Streets as this main is clay pipe where root intrusion is a common issue. The real impetus of this project is the existing storm sewer under north and south Railroad Avenue. It is significantly undersized for the drainage area is serves.

A drainage study completed for the City in 2018 identified this storm sewer system as being significantly undersized. During significant rain events this system becomes backed up causing storm water to run overland from the area near city hall and the north end of Union Street, south toward the Paradise Theater, sometimes entering the theater, then west on Hersey Avenue towards Grove Street where it contributes to the street ponding on South Grove Street near Bean Avenue. A new storm sewer system in the Railroad Avenue corridor along with upsizing the storm sewer outlets in Lake and Vine Streets at Mora Lake will alleviate these flooding issues.

This project would be a full street reconstruction with a new storm sewer system. This project might be an opportunity to make boulevard improvements in the downtown area as there currently is a green space and parking areas along Railroad Avenue between Park and Lake Streets. The estimated total project cost is \$3,000,000.

5.2.7 Fair Avenue

This project includes the reconstruction of Fair Avenue from Park Street to Clark Street. The project is shown on Figure 2. The street pavement in these sections of Fair Avenue rated a 5 or 6 on a scale of 1 to 10.

The only block of Fair Avenue in the project area with sanitary sewer is between Park and Union Streets. This section of sewer main is likely clay. In the rest of the project area the sanitary sewer crosses Fair Avenue at the cross streets. Public works did identify a new water main in Fair Avenue to improve looping for maintenance, reliability and fire protection in this portion of the City. A new 8-inch water main would be installed from Clark Street to Park Street to provide the desired looping.

Fair Avenue has storm sewer in the east and west block of the project area. The rest of the project area relies on overland flow to convey drainage to the nearest storm sewer system. The existing storm sewer sections in Fair Avenue will likely be replaced as part of the project.

This project would be a full street reconstruction with a new water main and storm sewer. The sanitary sewer will also be replaced as part of the project. The estimated total project cost for this project is \$1,500,000.

5.2.8 Bean Avenue

This project includes the reconstruction of Bean Avenue from Grove Street to the west end near the Kanabec County History Center. The project is shown on Figure 2. The street pavement in these sections of Bean Avenue rated a 6 on a scale of 1 to 10.

According to public works the existing sanitary sewer main in Bean Avenue is Poly Vinyl Chloride (PVC). That would not need to be replaced. With the sanitary sewer being PVC, we would anticipate the water main to be Ductile Iron Pipe (DIP) which also would not need to be replaced unless there are known issues which we are not aware of. The impetus of this project is storm sewer.

As mentioned in the Railroad Avenue Project discussion, the low point in Grove Street South, just south of the Bean Avenue intersection experiences street flooding on significant rain events. Bean Avenue only has storm sewer currently at the intersection with Riverside Street and at the west end near the history center parking lot. This project would install a new storm sewer main from near Grove Street all the way to the west end of Bean Avenue. A new outlet/discharge structure would be installed near the history center and a connection to the existing storm sewer main in Grove Street would be included in the project.

This project would be a full street reconstruction with new storm sewer. The existing sanitary sewer and water main would remain in place unless conflicts with the new storm sewer or issues were found in the field. The estimated total project cost for this project is \$800,000.

5.2.9 Summit and Acorn Lanes

This project includes the reconstruction of Summit and Acorn Lanes between Portage Avenue and Carol Avenue. Also included in the project is Carol Avenue between Summit Lane and the Frontage Road. The project is shown on Figure 2. The street pavement on the sections these project streets rated a 6 on a scale of 1 to 10.

The sanitary sewer main and water main pipe materials in this area are not known. Public works did note there are no known issues with those mains.

Due to the topography of the project area, most of the drainage is conveyed overland to either the existing storm sewer system in Portage Avenue or the existing catch basins and outlet to the MnDOT ditch near the Dairy Queen off of Carol Avenue.

This project would be a full street and utility reconstruction project. The estimated total project cost for this project is \$2,500,000.

5.2.10 Portage Avenue

This project includes the reconstruction of Portage Avenue from Howe Avenue to the Frontage Road near Mora Chevrolet. The project is shown on Figure 2. The street pavement on these sections of Portage Avenue rated a 4 or 5 on a scale of 1 to 10. Portage Avenue received a significant amount of traffic due to its proximity to Coborn's Grocery Store and access to TH 65.

While the pipe material type for the sanitary sewer and water mains is not known for sure, given the age of the street it is anticipated that they are clay and CIP respectively. Therefor it is anticipated that they would be replaced as part of this project.

Portage Avenue has a storm sewer system between Summit Lane and Frankie Lane. This system carries a significant amount of drainage given the topography of the neighborhood making Portage the low point. The storm sewer system would be replaced as part of this project.

This project would be a full street and utility reconstruction project. The estimated total project cost for this project is \$1,900,000.

5.2.11 McLean Street

This project includes the reconstruction of McLean Street from Howe Avenue to the Frontage Road near Kwik Trip. The project is shown on Figure 2. The street pavement on these sections of McLean Street rated from 4 to 6 on a scale of 1 to 10. McLean Avenue received a significant amount of traffic due to its proximity to Kwik Trip and access to TH 65.

Public works staff identified the McLean Street sanitary sewer main with numerous issues due to the existing clay pipe with offset joints, flat sections, and numerous cracked pipe sections. The existing water main in the project area is 4-inch and 6-inch CIP. Public works did not note that this main has experienced significant water main breaks, but since it is CIP, it is recommended to replace it as part of the street project.

McLean Street has storm sewer at the intersections of all the side streets in the project area. There is a storm sewer main in the block between Dion and Fair Avenues. The storm sewer mains in McLean Street will be replaced as part of the project.

This project would be a full street and utility reconstruction project. The estimated total project cost for this project is \$2,400,000.

5.2.12 Watkins Street

This project includes the reconstruction of Watkins Street from Howe Avenue to the Ford Street near Kwik Trip. Also included in this project is Howe Avenue between Union Street and McLean Street as well as the block of Lake Street between Howe Avenue and Forest Avenue. The project is shown on Figure 2. The street pavement on these street sections rated from 4 to 7 on a scale of 1 to 10.

Public works staff identified the Watkins Street sanitary sewer main with numerous issues due to the existing clay pipe with offset joints, flat sections, and numerous cracked pipe sections. The existing water main in the project area is 4-inch and 6-inch CIP. Public works did not note that this main has experienced significant water main breaks, but since it is CIP, it is recommended to replace it as part of the street project.

Watkins Street has storm sewer at the intersections with most of the side streets in the project area. There is a storm sewer main in the blocks between Howe and Dion Avenues. The block of Lake Street also has storm sewer that drains a portion of Forest Avenue. In the intersection of Watkins and Dion, there are two options for the downstream discharge. The storm sewer mains in Watkins Street will be replaced as part of the project and some rerouting of the storm sewer will be addressed as part of the project.

This project would be a full street and utility reconstruction project. The estimated total project cost for this project is \$3,000,000.

5.2.13 Morrison Street

This project includes the reconstruction of Morrison Street from Howe Avenue to the Frontage Road. Also included in this project is Howe Avenue between Clark Street and McLean Street as well as the block of Vine Street between Howe Avenue and Forest Avenue. The project is shown on Figure 2. The street pavement on these sections rated from 4 to 6 on a scale of 1 to 10. The south block of Morrison Street from Fair Avenue to the Frontage Road is gravel. One of the few gravel roads left in the City.

Public works staff identified the Morrison Street sanitary sewer main with numerous issues due to the existing clay pipe with offset joints, flat sections, and numerous cracked pipe sections. The existing water main in the project area is 4-inch and 6-inch CIP. Public works did not note that this main has experienced significant water main breaks, but since it is CIP, it is recommended to replace it as part of the street project.

Morrison Street has storm sewer at the intersections of al the side streets in the project area. There is a storm sewer main in the block between Dion and Fair Avenues. The gravel section of Morrison Street, south of Fair Avenue, still has ditches that will need to be addressed as part of the project. The storm sewer mains in rest of Morrison Street will be replaced as part of the project.

This project would be a full street and utility reconstruction project. The estimated total project cost for this project is \$3,100,000.

5.2.14 Dion Street

This project includes the reconstruction of Dion Street from Clark Street to Union Street. The project is shown on Figure 2. The street pavement on these sections of Dion Street rated mostly a 4 with one block rating a 6 on a scale of 1 to 10.

Public works staff identified the Dion Street sanitary sewer main with numerous issues due to the existing clay pipe with offset joints, tree roots, flat sections, and numerous cracked pipe sections. The is not existing water main in Dion Street. The water main crossing Dion Street at the cross streets. With the proposed water main extension in Fair Avenue, there wouldn't appear to be a need for the extension of water main in Dion Street.

Dion Street has an existing storm sewer system in all blocks of the project area. The Dion Street storm sewer provides drainage for portions of Morrison and Clark Streets due to the topography of the neighborhood. The connection of the Dion Street storm sewer with the storm sewer in Watkins Street was discussed under the Watkins Street Project section. Since the Dion Street storm sewer drains to the Watkins storm sewer, it makes sense to complete the Watkins Street project prior to Dion Street. The storm sewer system in Dion Street will be replaced as part of the project.

This project would be a full street and utility reconstruction project. The estimated total project cost for this project is \$1,000,000.

5.2.15 Edwards Avenue

This project includes the reconstruction of Edwards Avenue from Clark Street to Union Street. The project is shown on Figure 2. The street pavement on these sections of Edwards Avenue rated from 4 to 7 on a scale of 1 to 10.

Edwards Avenue does not have sanitary sewer main in it. The sanitary sewer mains cross Edwards Avenue at the side streets. There is water main in Edwards Avenue between McLean and Union Streets. While public works did not note specific issues with this water main, given the age of this water main, it is recommended that this water main be replaced as part of the project. With existing water main in Howe Avenue one block north, there wouldn't appear to be a need for the extension of water main in Dion Street between McLean Street and Clark Street. Watkins Avenue has an existing storm sewer system in all blocks of the project area. The Watkins Avenue storm sewer provides drainage for portions of Morrison and Clark Streets due to the topography of the neighborhood. The connection of the Edwards Avenue storm sewer with the storm sewer in Watkins Street was discussed under the Watkins Street Project section. Since the Edwards Avenue storm sewer drains to the Watkins storm sewer, it makes sense to complete the Watkins Street project prior to Edwards Avenue. The storm sewer system in Edwards Avenue will be replaced as part of the project.

This project would be a full street and utility reconstruction project. The estimated total project cost for this project is \$900,000.

5.2.16 West Central Avenue

This project includes the reconstruction of West Central Avenue from Grove Street to Maple Avenue (CSAH 6). The project is shown on Figure 2. The street pavement on West Central Avenue rated a 6 on a scale of 1 to 10. West Central Avenue is currently a rural section road meaning it does not have curb & gutter or storm sewer.

The existing sanitary sewer only covers the east end of W. Central Avenue, from Grove Street to entrance to the Meadow Ridge Apartments. Similarly, the water main only extends part way on W. Central from Grove Street heading west. There are a couple parcels on the west end of Central Avenue that may need city utilities in the future. But with Oakwood Cemetery on the north side of W. Central Avenue, extending sanitary sewer may not be needed. Pubic works suggests extending the water main in W. Central Avenue all the way to Maple Avenue (CSAH 6), then back south to 3rd Street to provide a looped condition, improving water quality, maintenance and fire flow in this portion of the City.

West Central Avenue is currently a rural section road, meaning it has ditches the help collect and convey drainage. The estimated costs in this report assume that the street become an urban section with concrete curb & gutter and storm sewer.

The Meadow Ridge Apartment Building, just south of West Central Avenue, drains to a landlocked drainage pond between Central Avenue and 3rd Street. This project may be an opportunity to install an outlet for this pond in Central Avenue that drains to the ditch along Maple Avenue and ultimately towards Snake River.

This project would be a full street and utility reconstruction project. The estimated total project cost for this project is \$1,500,000. The looping of the water main along Maple Avenue and back to 3rd Street is estimated at \$150,000 and is included in the total project cost.

5.2.17 Edgewood Lane

This project includes the reconstruction of Edgewood Lane from Portage Avenue to Division Street. The project is shown on Figure 2. The street pavement on Edgewood Lane rated a 6 on a scale of 1 to 10.

Edgewood Lane has sanitary sewer and water main in it. Public works did not note any issues with the sanitary sewer. This sanitary sewer carries most of the City's flow from areas generally east of TH 65 and south of TH 23. Public works did note issues with the existing water main in Edgewood Lane. It is anticipated that both the sewer and water main would be replaced as part of this project.

Currently Edgewood Lane does not have a storm sewer in it. Drainage flows either north to Portage Avenue or south to Division Street where it's collected into existing storm sewer systems.

This project would be a full street and utility reconstruction project. The estimated total project cost for this project is \$1,050,000.

5.2.18 Clark Street

This project includes the reconstruction of Clark Street from Forest Avenue to the Frontage Road. The project is shown on Figure 2. The street pavement on these street sections rated a 7 on a scale of 1 to 10.

Public works staff identified the Clark sanitary sewer main with numerous issues due to the existing clay pipe with offset joints, flat sections, and numerous cracked pipe sections. The existing water main in the project area is 4-inch and 6-inch CIP. Public works did not note that this main has experienced significant water main breaks, but since it is CIP, it is recommended to replace it as part of the street project. It is anticipated that this section of water main is likely to have lead water services to some of the homes given the age of the housing stock. Lead services should be replaced as part of the project. As part of the City project, letters to the homeowners with lead services will be noticed that they should replace the main from the shut off to their water meter.

Clark Street does not have storm sewer in it. Drainage flows overland on Clark Street, then typically a block west to existing storm sewer systems. There is a storm sewer in the south block of Clark that drains into the MnDOT ditch along TH 65. It is anticipated that this main will be replaced and other flat areas reviewed for possible new storm sewer as part of the project.

This project would be a full street and utility reconstruction project. The estimated total project cost for this project is \$2,000,000.

5.2.19 Division Street and Frankie Lane

This project includes the reconstruction of Clark Street from Forest Avenue to the Frontage Road. The project is shown on Figure 2. The street pavement on these street sections rated from a 4 to a 7 on a scale of 1 to 10.

The existing sanitary sewer main in Division Street receives all the flow from the Edgewood Mobile Home Park. Public works staff identified the Clark sanitary sewer main with numerous issues due to the existing clay pipe with offset joints, flat sections, and numerous cracked pipe sections. The currently is not existing water main in Division Street or Frankie Lane, south of Portage Avenue. There is a 6-inch water main in the block of Frankie Lane between the Frontage Road and Portage Avenue. It is assumed that water main is CIP in material and would be replaced as part of the project. It is also assumed that new water main would be installed in Division Street and the rest of Frankie Lane as part of this project. Currently the water system in Edgewood Mobile Home Park is private.

There is storm sewer in Division Street at the intersection with Valley Lane. This system extends in Valley Lane all the way to Portage Avenue and is the outlet for the Portage Avenue storm sewer system. A portion of this storm sewer system lies under Frankie Lane, just south of Partage Lane. The north block of Frankie Lane, along Coborn's Grocery Store relies on overland flow to direct drainage south into the above existing storm sewer system. It is anticipated that all of this storm sewer system would be replaced and possible a retention area needed along the south side of Division Street as part of this project.

This project would be a full street and utility reconstruction project. Given this project's proximity to the Edgewood Mobile Home Park, any improvements or significant changes to the mobile home park would likely trigger this project. The estimated total project cost for this project is \$2,600,000.

5.2.20 Lake and Vine Streets

This project includes the reconstruction of Lake and Vines Streets between Forest Avenue and Mora Lake. The project is shown on Figure 2. The street pavement on these sections of Edwards Avenue rated from 5 to 7 on a scale of 1 to 10.

Public works staff did not identify issues with the existing sanitary sewer mains in these streets but is anticipated that these are clay mains that should be replaced with the project. The existing water main in the project area is 4-inch and 6-inch CIP with a 12-inch raw water line in Vine Street near the fire hall that carries well water from well number 5 behind the firehall to water treatment plant. Public works did not note that this main has experienced significant water main breaks, but since it is CIP, it is recommended to replace it as part of the street project

Lake Street has an existing storm sewer system from Railroad Avenue that collects drainage near the area around city hall and carries it to Mora Lake. Similarly, Vine Street as a storm sewer main in its north block that discharges into Mora Lake. Public works as noted issues with these outlets due to the steep grade on the pipe and the pipe material wearing out. As noted in the Railroad Avenue Project discussion the downtown area needs additional storm water capacity. As part of this project, the new storm sewer mains would be sized to accommodate additional flow for larger storm events.

This project would be a full street and utility reconstruction project. The estimated total project cost for this project is \$3,000,000.

5.2.21 Little Ranches Road, Commercial Plan and Rowland Road

This project includes the paving of Little Ranches Road, Commercial Place and Rowland Road. The project is shown on Figure 2. These roads are currently gravel and paving them has been previously discussed by the city. Also included in this project would be the installation of an 8inch water main in Commercial Place to connect the existing dead-end water mains in Little Ranches and Rowland Roads.

This estimated total project cost for this project is \$900,000.

5.2.22 Industrial Park Phase 2

This project includes the installation of sanitary sewer and water main and construction of Industrial Road N, in the platted ROW of Phase 2 of the Industrial Park. The new water main would potentially extend to Industrial Park Boulevard to connect to the dead-end water main in Industrial Park Boulevard. The new street would be rural with ditches to match the existing sections of Industrial Road N. The actual scope of this project is dependent on the potential development in Phase 2 of the park. If installed per the existing plat, the sanitary sewer and road would only extend far enough east to serve all the currently platted lots.

The estimated total project cost for this project is \$1,100,000.

5.3 Minor Projects

5.3.1 Mill and Overlay Projects

In addition to the major reconstruction projects, there are other streets that need to be reconstructed, but utilities in these streets are in good shape and has adequate capacity to handle current and future flows. These streets also have existing storm sewer systems.

In these streets, milling of existing pavement and adding curb and gutter, as needed, together with repaving can improve the status of these streets. Table 2 below and Figure 1 show the cost and locations of these streets.

Project	Cost
Industrial Road	\$850,000
Ford Ave, White Pine Ct, Westwood Circle	\$160,000
Villa Drive Neighborhood	\$250,000
Pine & Spruce Streets	\$105,000
Westside Streets	\$450,000
Oslin Road & Valhalla Circle	\$350,000
Total	\$2,165,000

Table 5-2 -	Mill &	Overlay	Project List
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The estimated costs for the mill and overlay project areas is \$2,165,000. Table 1 at the end of this report provides a breakdown of the estimated costs for these projects.

5.3.2 Sanitary Sewer and Trenchless Repair

In addition to the previous major and minor street construction, there are some streets that are in good condition, but the sewer pipes need some attention. The pipes may have some cracks or separated joints and trenchless repair can be the most economical way to take care of these problems without having to disturb a good to excellent street surface. These repairs can be accomplished by means of slip lining of sanitary sewer pipes; this will extend the life of the sanitary sewer system until it is time to reconstruct these streets. These repair areas were listed in Section 4.2. Their estimated costs are broken out in Table 1, with the total cost to line these areas estimated to be \$1,500,000.

5.4 Conclusion

We recommend that the City consult their financial advisor, bond counsel, attorney and the citizens of the community to confirm and refine the Capital Improvement Plan scope, schedule and finance plan.

Please note that the cost estimates, phasing, and schedule are intended to be used for planning and budgeting purposes. The construction costs were based on 2022 bid prices. A Feasibility Report/Engineering Report should be completed before design and bidding of projects as they are authorized.

Periodically the estimated project costs for the projects identified in this CIP should be reviewed and adjusted based on the Construction Cost Index (CCI) to keep the estimated project costs current for budgeting and planning purposes.

Tables

Table 1 – Detailed Cost Estimates

Description	FACILITYID	STREETCONC	Beginning Street	End Street	Pavement Rating	Length (Ft) WM yea	r WM size	WM Cost	San cost	Storm Cost	Street Cost Sidewalk Y/N	Sidewalk Cost C&G Y/N	C&G Cost Street Width	Total Cost
FOREST AVE W WM EXTENSION BETWEEN FOREST AVE	211 107 52	FOREST AVE W FOREST AVE W LOCUST ST	WEST END LOCUST ST FOREST AVE W	LOCUST ST S GROVE ST S GROST ST	4 3 3	971 567 904		\$203,910 \$119,070 \$189,840	\$262,170 \$153,090 \$0	\$203,910 \$119,070 \$0	\$189,345 N \$110,565 N \$176,280 N	\$0 Y \$0 Y \$0 N	\$72,825 34 \$42,525 36 \$0 14	\$544,320
W & BEAN AVE	N/A	N/A	FOREST AVE W	BEAN AVE	N/A	605		\$127,050	\$0	\$0	\$0	\$0	\$0 Total Project Cost	\$127,050 \$1,969,650
4TH ST	164 216 227 77 82 221 119 17	4TH ST 4TH ST CEDAR ST N PARK ST 1ST ST 1ST ST 2ND ST 2ND ST	WOOD ST 4TH ST 1ST ST N GROVE ST WOOD ST N GROVE ST WOOD ST	CEDAR ST NORTH END 2ND ST WOOD ST N PARK ST WOOD ST N PARK ST	3 5 4 6 3 5 6	370 283 213 307 378 334 381 329		\$77,700 \$59,430 \$44,730 \$64,470 \$79,380 \$70,140 \$80,010 \$69,090	\$99,900 \$76,410 \$57,510 \$82,890 \$102,060 \$90,180 \$102,870 \$88,830	\$77,700 \$59,430 \$44,730 \$64,470 \$79,380 \$70,140 \$80,010 \$69,090	\$72,150 N \$55,185 N \$41,535 N \$59,865 N \$73,710 N \$65,130 N \$74,295 N \$64,155 N	\$0 Y \$0 Y \$0 N \$0 Y \$0 Y \$0 Y \$0 Y	\$27,750 37 \$21,225 23 \$0 23 \$23,025 26 \$28,350 23 \$25,050 26 \$28,575 28 \$24,675 Total Project Cost	\$362,880 \$320,640 \$365,760 \$315,840
N WOOD ST	228 144 237 137 66	N WOOD ST N WOOD ST N WOOD ST N WOOD ST N WOOD ST	W MAPLE AVE 1ST ST 2ND ST 4TH ST	1ST ST 2ND ST 4TH ST 7TH ST	6 8 8 8 8	376 345 739 596 302		\$78,960 \$72,450 \$155,190 \$125,160 \$63,420	\$101,520 \$93,150 \$199,530 \$160,920 \$81,540	\$78,960 \$72,450 \$155,190 \$125,160 \$63,420	\$73,320 WEST SIDE \$67,275 WEST SIDE \$144,105 WEST SIDE \$116,220 N \$58,890 N	\$8,460 Y \$7,763 Y \$16,628 Y \$0 Y \$0 Y	\$28,200 50 \$25,875 37 \$55,425 37 \$44,700 38 \$22,650 38 Total Project Cost	\$338,963 \$726,068 \$572,160 \$289,920
2ND ST, 3RD ST	233 84 208	2ND ST 3RD ST 3RD ST	W MAPLE AVE W MAPLE AVE	EVERGREEN ST N GROVE ST	6 4 5	567 698 432		\$119,070 \$146,580 \$90,720	\$153,090 \$188,460 \$116,640	\$119,070 \$146,580 \$90,720	\$110,565 N \$136,110 N \$84,240 N	\$0 Y \$0 Y \$0 Y	\$42,525 32 \$52,350 30 \$32,400 30 Total Project Cost	\$670,080 \$414,720
RAILROAD AVE	39 73 169 130 158 239 60 45 153	NW RAILROAD AVE NW RAILROAD AVE NW RAILROAD AVE NE RAILROAD AVE RAILROAD AVE RAILROAD AVE SE RAILROAD AVE SE N WOOD ST S WOOD ST	E N WOOD ST E N PARK ST N UNION ST N LAKE ST S PARK ST	N WOOD ST N PARK ST N UNION ST N LAKE ST N VINE ST S UNION ST S LAKE ST NW RAILROAD AVE FOREST AVE W	7 7 5 6 6 6 6 6 6	385 379 386 380 382 386 383 363 457		\$80,850 \$79,590 \$81,060 \$79,800 \$80,220 \$81,060 \$80,430 \$76,230 \$95,970	\$103,950 \$102,330 \$104,220 \$102,600 \$103,140 \$104,220 \$103,410 \$98,010 \$123,390	\$103,950 \$102,330 \$104,220 \$102,600 \$103,140 \$81,060 \$80,430 \$76,230 \$95,970	\$75,075 N \$73,905 NORTH SIDE \$75,270 NORTH SIDE \$74,100 NORTH SIDE \$74,490 N \$75,270 SOUTH SIDE \$74,685 SOUTH SIDE \$70,785 N \$89,115 N	\$0 NORTH SIDE \$8,528 NORTH SIDE \$8,685 Y \$8,550 Y \$0 NORTH SIDE \$8,685 Y \$8,618 Y \$0 Y \$0 Y	\$14,438 32 \$14,213 34 \$28,950 58 \$28,500 54 \$14,325 34 \$28,950 54 \$28,725 47 \$27,225 37 \$34,275 40 Total Project Cost	\$380,895 \$402,405 \$396,150 \$375,315 \$379,245 \$376,298 \$348,480 \$438,720
FAIR AVE	29 99 125 171 100 219 242 193 113 165	FAIR AVE FAIR AVE FAIR AVE FAIR AVE FAIR AVE FAIR AVE FAIR AVE FAIR AVE FAIR AVE FAIR AVE	WEST END RIVERSIDE ST WOODLAND ST S GROVE ST S WOOD ST S PARK ST S UNION ST WATKINS ST MCLEAN ST MORRISON ST	RIVERSIDE ST WOODLAND ST S GROVE ST S WOOD ST S PARK ST S UNION ST WATKINS ST MCLEAN ST MORRISON ST CLARK ST	6 6 5 5 5 5 5 6 6 6 6 6	467 391 494 386 370 385 332 322 308 327		\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$35,025 N \$29,325 N \$37,050 N \$28,950 N \$27,750 N \$28,875 N \$24,900 N \$24,150 N \$23,100 N \$24,525 N	\$0 Y \$0 Y \$0 Y \$0 Y \$0 Y \$0 Y \$0 Y \$0 Y	\$35,025 38 \$29,325 38 \$37,050 37 \$28,950 38 \$27,750 38 \$28,875 38 \$24,900 37 \$24,150 37 \$23,100 37 \$24,525 37 Total Project Cost	\$57,900 \$55,500 \$57,750 \$49,800 \$48,300 \$46,200 \$49,050
BEAN AVE	90 55	BEAN AVE BEAN AVE	WEST END RIVERSIDE ST	RIVERSIDE ST S GROVE ST	6 6	551 881				\$148,770 \$237,870	\$107,445 N \$171,795 N	\$0 Y \$0 Y \$0	\$41,325 29 \$66,075 36 Total Project Cost	\$297,540 \$475,740 \$773,280
SUMMIT & ACORN	30 120 16 155 160 185 61	SUMMIT LN SUMMIT LN ACORN LN ACORN LN PINE GROVE ST CAROL AVE CAROL AVE	PORTAGE AVE CAROL AVE PORTAGE AVE COBORN'S ENT SOUTHEAST END SUBWAY ACORN LN	CAROL AVE NORTH END COBORN'S ENT CAROL AVE SOUTHWEST END ACORN LN SUMMIT LN	6 6 6 1 5 6	943 79 485 455 264 68 408		\$198,030 \$16,590 \$101,850 \$95,550 \$55,440 \$14,280 \$85,680	\$254,610 \$21,330 \$130,950 \$122,850 \$71,280 \$18,360 \$110,160	\$198,030 \$16,590 \$101,850 \$95,550 \$55,440 \$14,280 \$85,680	\$183,885 N \$15,405 N \$94,575 N \$88,725 N \$51,480 N \$13,260 N \$79,560 N	\$0 Y \$0 Y \$0 Y \$0 Y \$0 N \$0 Y \$0 Y	\$70,725 37 \$5,925 37 \$36,375 37 \$34,125 37 \$0 18 \$5,100 46 \$30,600 37 Total Project Cost	\$65,280 \$391,680
PORTAGE AVE	190 133 275 276 278 277	PORTAGE AVE PORTAGE AVE PORTAGE AVE PORTAGE AVE PORTAGE AVE PORTAGE AVE	SERVICE DR EDGEWOOD LN FRANKIE LN MORA REGENCY A ACORN LN MORA REGENCY B	EDGEWOOD LN FRANKIE LN MORA REGENCY A ACORN LN MORA REGENCY B SUMMIT LN	5 5 4 4 4 4	320 171 252 122 271 114		\$67,200 \$35,910 \$52,920 \$25,620 \$56,910 \$23,940	\$86,400 \$46,170 \$68,040 \$32,940 \$73,170 \$30,780	\$67,200 \$35,910 \$52,920 \$25,620 \$56,910 \$23,940	\$62,400 N \$33,345 N \$49,140 N \$23,790 N \$52,845 N \$22,230 N	\$0 Y \$0 Y \$0 Y \$0 Y \$0 Y \$0 Y	\$24,000 38 \$12,825 38 \$18,900 37 \$9,150 37 \$20,325 37 \$8,550 37	\$307,200 \$164,160 \$241,920 \$117,120 \$260,160 \$109,440

1

	271 268	PORTAGE AVE PORTAGE AVE	SUMMIT LN MORA REGENCY C	MORA REGENCY C S WALNUT ST	5 5	270 271	\$56,7 \$56,9	. ,	\$56,700 \$56,910	\$52,650 N \$52,845 N	\$0 Y \$0 Y \$0	\$20,250 37 \$259,200 \$20,325 37 \$260,160 Total Project Cost \$1,719,360
MORRISON ST	58 142 223 184 62 103 104 70	MORRISON ST MORRISON ST MORRISON ST HOWE AVE HOWE AVE HOWE AVE S VINE ST	FRONTAGE ROAD FAIR AVE DION AVE EDWARDS AVE McLEAN ST S VINE ST MORRISON ST HOWE AVE	FAIR AVE DION AVE EDWARDS AVE HOWE AVE S VINE ST MORRISON ST CLARK ST FOREST AVE E	0 (GRAVEL) 6 6 5 5 5 4 5	613 566 473 476 114 202 322 290	\$128,7 \$118,8 \$99,3 \$99,9 \$23,9 \$42,4 \$67,6 \$60,9	50 \$152,820 30 \$127,710 50 \$128,520 40 \$30,780 20 \$54,540 20 \$86,940	\$118,860 \$99,330 \$99,960 \$23,940 \$42,420 \$67,620	\$119,535 N \$110,370 N \$92,235 Y \$92,820 N \$22,230 N \$39,390 N \$62,790 N \$56,550 N	\$0 \$0 N \$0 Y \$21,285 Y \$0 Y \$0 Y \$0 Y \$0 Y \$0 Y \$0 Y \$0 Y \$0	\$0 \$542,505 \$42,450 38 \$543,360 \$35,475 38 \$475,365 \$35,700 38 \$456,960 \$8,550 43 \$109,440 \$15,150 37 \$193,920 \$24,150 37 \$309,120 \$21,750 43 \$278,400 Total Project Cost \$2,909,070
WATKINS ST	134 53 201 97 192 191 65 206	WATKINS ST WATKINS ST WATKINS ST WATKINS ST HOWE AVE HOWE AVE HOWE AVE S LAKE ST	FORD AVE FAIR AVE DION AVE EDWARDS AVE S UNION ST WATKINS ST S LAE ST HOWE AVE	FAIR AVE DION AVE EDWARDS AVE HOWE AVE WATKINS ST S LAKE ST McLEAN ST FOREST AVE E	4 6 7 6 3 5 5 5 7	540 562 471 464 341 50 262 286	\$113,4 \$118,0 \$98,9 \$97,4 \$71,6 \$10,5 \$55,0 \$60,0	20 \$151,740 10 \$127,170 40 \$125,280 10 \$92,070 00 \$13,500 20 \$70,740	\$118,020 \$98,910 \$97,440 \$71,610 \$10,500 \$55,020	\$105,300 EAST SIDE \$109,590 N \$91,845 N \$90,480 N \$66,495 N \$9,750 N \$51,090 NORTH SIDE \$55,770 Y	\$12,150 Y \$0 Y \$0 Y \$0 Y \$0 Y \$0 Y \$5,895 Y \$12,870 Y	\$40,500 37 \$530,550 \$42,150 37 \$539,520 \$35,325 37 \$452,160 \$34,800 37 \$445,440 \$25,575 37 \$327,360 \$3,750 37 \$48,000 \$19,650 43 \$257,415 \$21,450 44 \$287,430 Total Project Cost
MCLEAN STREET	108 121 209 150	McLEAN ST McLEAN ST McLEAN ST McLEAN ST	FRONTAGE ROAD FAIR AVE DION AVE EDWARDS AVE	FAIR AVE DION AVE EDWARDS AVE HOWE AVE	6 5 4 5	858 568 471 479	\$180,1 \$119,2 \$98,9 \$100,5	80 \$153,360 10 \$127,170	\$119,280 \$98,910	\$167,310 N \$110,760 N \$91,845 N \$93,405 Y	\$0 Y \$0 Y \$0 Y \$21,555 Y \$0	\$64,350 37 \$823,680 \$42,600 37 \$545,280 \$35,325 37 \$452,160 \$35,925 37 \$481,395 Total Project Cost \$2,302,515
DION AVE	199 168 96 67	DION AVE DION AVE DION AVE DION AVE	S UNION ST WATKINS ST McLEAN ST MORRISON ST	WATKINS ST McLEAN ST MORRISON ST CLARK ST	6 7 4 4	337 168 313 318		\$90,990 \$45,360 \$84,510 \$85,860	\$35,280 \$65,730	\$65,715 Y \$32,760 N \$61,035 N \$62,010 N	\$0 \$15,165 Y \$0 Y \$0 Y \$0 Y \$0 \$0 \$0	\$25,275 37 \$267,915 \$12,600 37 \$126,000 \$23,475 37 \$234,750 \$23,850 37 \$238,500 Total Project Cost \$867,165
EDWARDS AVE	220 212 229 102	EDWARDS AVE EDWARDS AVE EDWARDS AVE EDWARDS AVE	S UNION ST WATKINS ST MCLEAN ST MORRISON ST	WATKINS ST McLEAN ST MORRISON ST CLARK ST	7 5 5 4	340 316 316 313	\$71,4 \$66,3		\$71,400 \$66,360 \$66,360 \$65,730	\$66,300 N \$61,620 N \$61,620 N \$61,035 N	\$0 Y \$0 Y \$0 Y \$0 Y \$0 Y	\$25,500 37 \$234,600 \$23,700 37 \$218,040 \$23,700 37 \$151,680 \$23,475 37 \$150,240 Total Project Cost \$754,560
WEST CENTRAL AVE WATERMAIN	195 N/A	W CENTRAL AVE W MAPLE AVE	W MAPLE AVE W CENTRAL ST	N GROVE ST 3RD ST	6	1375 664	\$288,7 \$139,4			\$268,125 N \$0 N	\$0 \$0 Y \$0 N \$0 \$0	\$103,125 32 \$1,320,000 \$0 \$139,440 Total Project Cost \$1,459,440
EDGEWOOD LANE	115	EDGEWOOD LN	DIVISION ST	PORTAGE AVE	6	1082	\$227,2	20 \$292,140	\$227,220	\$210,990 N	\$0 Y \$0	\$81,150 37 \$1,038,720 Total Project Cost \$1,038,720
CLARK ST	117 76 154 94 151 31	CLARK ST CLARK ST CLARK ST CLARK ST CLARK ST CLARK ST	FRONTAGE ROAD FAIR AVE DION AVE EDWARDS AVE WELIA ENT HOWE AVE	FAIR AVE DION AVE EDWARDS AVE WELIA ENT HOWE AVE FOREST AVE E	7 7 7 7 7 7 7	147 559 474 300 168 346	\$30,8 \$117,3 \$99,5 \$63,0 \$35,2 \$72,6	90 \$150,930 40 \$127,980 90 \$81,000 80 \$45,360	\$117,390 \$99,540 \$63,000 \$35,280	\$28,665 N \$109,005 N \$92,430 N \$58,500 EAST SIDE \$32,760 EAST SIDE \$67,470 N	\$0 \$0 Y \$0 Y \$0 Y \$6,750 Y \$3,780 Y \$0 Y \$0 \$0	\$11,025 37 \$141,120 \$41,925 37 \$536,640 \$35,550 37 \$455,040 \$22,500 37 \$294,750 \$12,600 37 \$165,060 \$25,950 37 \$332,160 Total Project Cost \$1,924,770
DIV ST & FRANKIE LN	186 225 129 14 86 21 19 202 13 270 269 174 138	DIVISION ST DIVISION ST DIVISION ST DIVISION ST DIVISION ST FRANKIE LN FRANKIE LN FRANKIE LN FRANKIE LN FRANKIE LN FRANKIE LN FRANKIE LN	FRONTAGE ST EDGEWOOD LN ARTHUR LN VALLEY LN MALMGREN LN KRISTI LN DIVISION ST KENWOOD LN KRISTI LN MALMGREN LN MORA REGENCY H VALLEY LN ARTHUR LN (EXT)	EDGEWOOD LN ARTHUR LN VALLEY LN MALMGREN LN KRISTI LN FRANKIE LN KENWOOD LN KRISTI LN MALMGREN LN MORA REGENCY H VALLEY LN ARTHUR LN (EXT) PORTAGE AVE	7 4 4 5 5 5 7 4 4 5 3 3 4	179 195 182 500 200 190 130 159 319 112 193 266 121	\$37,5 \$40,9 \$38,2 \$105,0 \$42,0 \$39,9 \$27,3 \$33,3 \$66,9 \$23,5 \$40,5 \$55,8 \$25,4	50 \$52,650 20 \$49,140 50 \$135,000 50 \$54,000 50 \$51,300 50 \$51,300 50 \$35,100 50 \$42,930 50 \$46,130 20 \$30,240 30 \$52,110 50 \$71,820	\$52,650 \$49,140 \$135,000 \$54,000 \$35,1300 \$35,100 \$42,930 \$86,130 \$30,240 \$52,110 \$71,820	\$34,905 N \$38,025 N \$35,490 N \$97,500 N \$39,000 N \$37,050 N \$25,350 N \$31,005 N \$62,205 N \$21,840 N \$37,635 N \$51,870 N \$23,595 N	\$0 N \$0 N \$0 N \$0 N \$0 N \$0 N \$0 N \$0 N	\$0 28 \$169,155 \$0 23 \$184,275 \$0 23 \$171,990 \$0 30 \$472,500 \$0 21 \$189,000 \$0 21 \$179,550 \$0 21 \$122,850 \$0 21 \$150,255 \$0 21 \$150,255 \$0 21 \$301,455 \$0 21 \$105,840 \$0 21 \$105,840 \$0 21 \$182,385 \$0 21 \$114,345 Total Project Cost \$2,594,970
LAKE & VINE ST	116 175 187	S LAKE ST S LAKE ST N LAKE ST	FOREST AVE E RAILROAD AVE SE RAILROAD AVE NE	RAILROAD AVE SE RAILRAOD AVE NE E MAPLE AVE	7 7 7	353 123 353	\$74,1 \$25,8 \$74,1	\$33,210	\$25,830	\$68,835 Y \$23,985 Y \$68,835 Y	\$0 \$15,885 Y \$5,535 Y \$15,885 Y	\$26,47554\$354,765\$9,22554\$123,615\$26,47549\$354,765

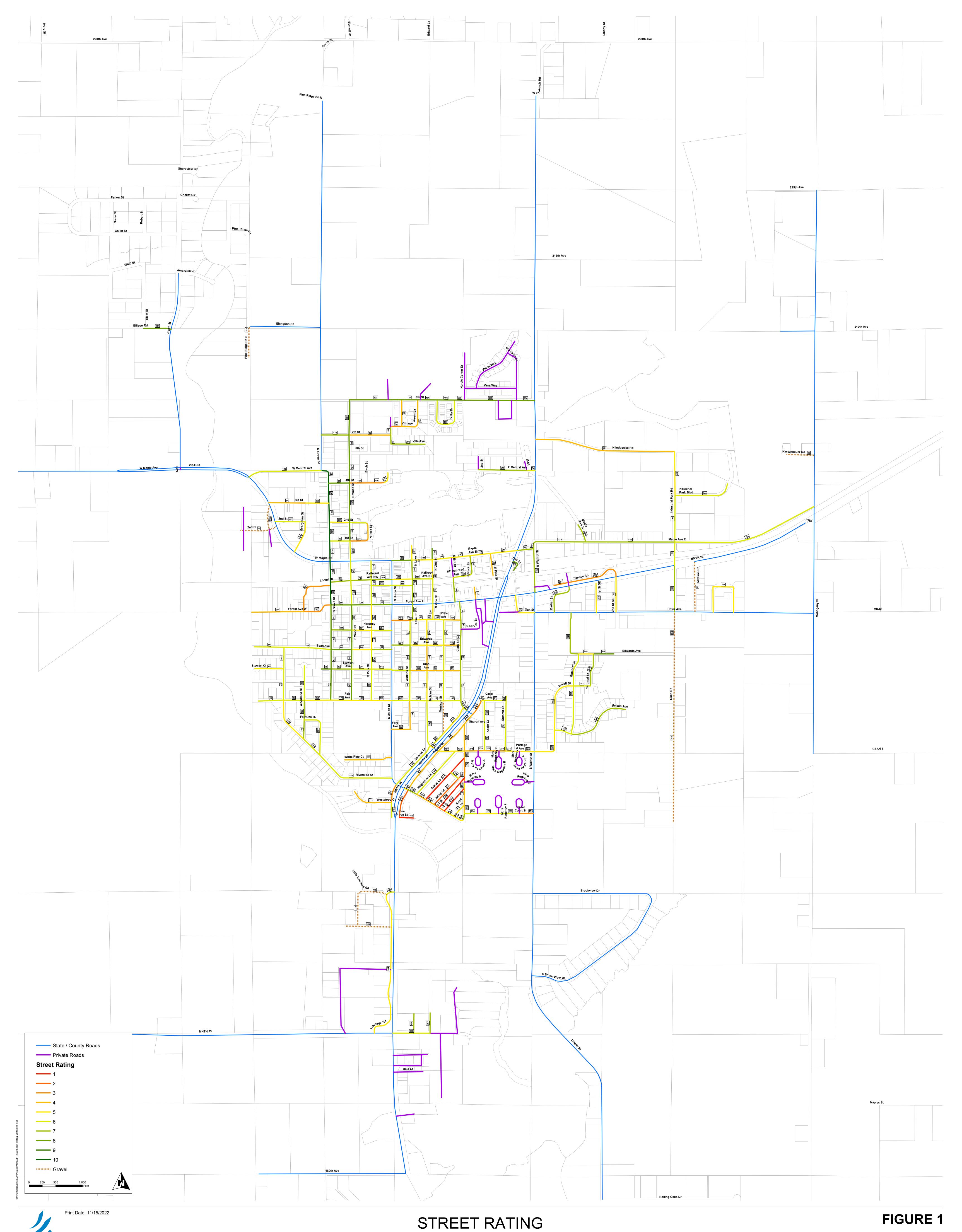
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	197 80 54 135	N LAKE ST S VINE ST N VINE ST N VINE ST	E MAPLE AVE FOREST AVE E RAILROAD AVE NE E MAPLE AVE	NORTH END RAILROAD AVE NE E MAPLE AVE NORTH END	5 6 5 7	272 467 358 958	\$57,120 \$98,070 \$75,180 \$201,180	\$73,440 \$126,090 \$96,660 \$258,660	\$57,120 \$98,070 \$75,180 \$201,180	\$53,040 Y \$91,065 Y \$69,810 Y \$186,810 Y
LITTLE RANCHES RD COMMERICAL PLACE ROWLAND ROAD WATERMAIN LOOP	355 322 331 N/A	LITTLE RANCHES R COMMERCIAL PLAC ROWLAND ROAD	LITTLE RANCHES RD	COMMERCIAL PLACE ROWLAND PLACE WEST END	0 0 0	483 874 867 874	\$183,540 \$183,540	\$0	\$101,430 \$0	\$94,185 N \$170,430 N \$169,065 N \$0 N
FORD AVE WHITE PINE CT WESTWOOD CIRCLE	27 265 112	FORD AVE WHITE PINE CT WESTWOOD CIRCL	S UNION ST S UNION ST ES UNION ST	WATKINS ST WEST END WEST END	4 4 4	350 887 781	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$26,250 N \$66,525 N \$58,575 N
INDUSTRIAL ROAD	147 176 172	INDUSTRIAL ROAD INDUSTRIAL ROAD INDUSTIRAL ROAD	INDUSTIAL PARK BLV	INDUSTRIAL PARK BLVE I NE END TH 65	6 5 4	871 821 2616	\$0	\$0	\$0 \$0 \$0 \$0	\$169,845 N \$160,095 N \$510,120 N \$0 N
VILLA DR, 7TH ST, VILLAGE GREEN PLACE VILLAGE GREEN LANE	205 32 18 101 24 33 28	VILLA AVE VILLA AVE 7TH STREET UNION ST VILLAGE GREEN LN VILLAGE GREEN LN		SW END 7TH ST VILLA AVE VILLAGE GREEN LN VILLAGE GREEN PLACE VILLAGE GREEN LN N 9TH ST	7 7 4 7 3 4 4	637 167 777 157 204 500 776	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$47,775 N \$12,525 N \$58,275 N \$11,775 N \$15,300 N \$37,500 N \$58,200 N
PINE STREET SPRUCE ST N	63 182 213 95	N PINE STREET N SPRUCE ST RAILROAD AVE NE S ELM ST	E MAPLE AVE E MAPLE AVE N SPRUCE ST RAILROAD AVE NE	SOUTH END RAILROAD AVE NE S ELM ST FOREST AVE E	4 6 7	413 182 342 460	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$30,975 N \$13,650 N \$25,650 N \$34,500 N
WEST SIDE MILL	143 214 120 46 161 177 56 163 22 69	RIVERSIDE ST RIVERSIDE ST RIVERSIDE ST RIVERSIDE ST RIVERSIDE ST FAIR OAKS DR WOODLAND ST WOODLAND ST WOODLAND ST STEWART CT	S UNION ST FAIR OAKS DR WOODLAND ST FAIR AVE W STEWART CT RIVERSIDE ST RIVERSIDE ST FAIR OAKS DR FAIR AVE W RIVERSIDE ST	FAIR OAKS DR WOODLAND ST FAIR AVE W STEWART CT BEAN AVE WOODLAND ST FAIR OAKS DR FAIR AVE W NORTH END WEST END	6 6 6 6 7 7 6 5	1527 425 79 586 402 928 357 366 646 540	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$114,525 N \$31,875 N \$5,925 N \$43,950 N \$30,150 N \$69,600 N \$26,775 N \$27,450 N \$48,450 N \$40,500 N
OSLIN ROAD	111	OSLIN RD	HOWE AVE	TH 23	7	869	\$182,490	\$0	\$0	\$65,175 N
VALHALLA CIRCLE	321	VALHALLA CIR	HOWE AVE	HOWE AVE	5	1336	\$0	\$0	\$0	\$100,200 N
VILLA AVE TO PL WM	N/A	N/A	VILLA AVE		N/A		\$0	\$0	\$0	\$0 N
SANITARY SEWER LINING		WOODLAND ST FAIRFROUNDS RR CORRIDOR	TH 65 VILLA AVE FAIR AVE W S ELM ST	VILLAGE GREEN PLACE 7TH ST NORTH END N WALNUT ST		1954 830 366 1213 1203	\$0 \$0	\$527,580 \$224,100 \$98,820 \$327,510 \$324,810 \$0 \$0	\$0 \$0	N N N \$0 N \$0 N

	\$12,240 Y \$21,015 Y \$16,110 Y \$43,110 Y \$0 \$0	\$20,400 46 \$35,025 48 \$26,850 57 \$71,850 38 Total Project Cost	\$469,335 \$359,790 \$962,790 \$2,898,420
1 1 1 1	\$0 N \$0 N \$0 N \$0 N \$0 \$0	\$0 29 \$0 \$0 28 \$0 Total Project Cost	\$353,970 \$169,065 \$183,540
1 1 1	\$0 \$0 N \$0 N \$0 N \$0 \$0	\$0 37 \$0 32 \$0 38 Total Project Cost	\$66,525 \$58,575
J J J J	\$0 N \$0 N \$0 N \$0 N \$0 N \$0	\$0 29 \$0 36 \$0 36 \$0 Total Project Cost	\$160,095 \$510,120 \$0
U U U U U	\$0 \$0 N \$0 N \$0 N \$0 N \$0 N \$0 N \$0 N \$0	\$0 37 \$0 37 \$0 37 \$0 37 \$0 30 \$0 30 \$0 30 Total Project Cost	\$58,275 \$11,775 \$15,300 \$37,500 \$58,200
U U U	\$0 \$0 N \$0 N \$0 N \$0 N \$0 \$0 \$0	\$0 32 \$0 23 \$0 25 \$0 40 Total Project Cost	\$30,975 \$13,650 \$25,650 \$34,500
U U U U U U U U	\$0 N \$0 N \$0 N \$0 N \$0 N \$0 N \$0 N \$0 N	\$0 37 \$0 37 \$0 37 \$0 32 \$0 32 \$0 32 \$0 37 \$0 37 \$0 37 \$0 37 \$0 37 Total Project Cost	\$5,925 \$43,950 \$30,150 \$69,600 \$26,775 \$27,450 \$48,450 \$40,500
	\$0 \$0 N \$0 \$0	\$0 25 Total Project Cost	\$247,665 \$247,665
1	\$0 N \$0 \$0 \$0 N	\$0 31 Total Project Cost \$0	\$0
U U U U U	\$0 \$0 \$0 N \$0 N \$0 N \$0 N \$0 N \$0 N \$0 N	S0 54 \$0 54 \$0 49 \$0 46 \$0 48 \$0 57 \$0 38 Total Project Cost	\$527,580 \$224,100 \$98,820 \$327,510 \$324,810 \$0 \$0

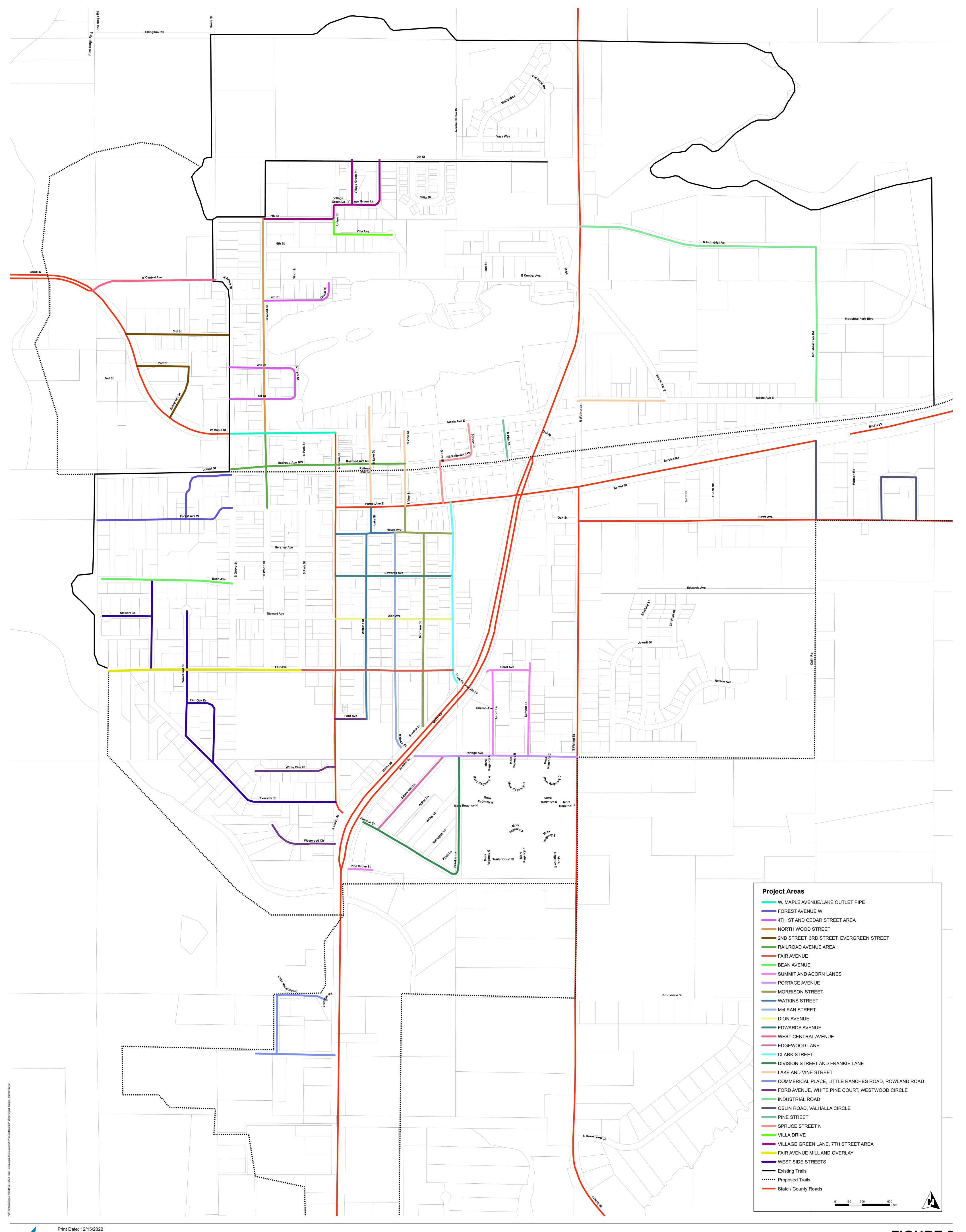
Figures

Street Rating (one page) Project Locations (one page) Sanitary Sewer Utilities (15 pages) Storm Sewer Utilities (10 pages) Water Utilities (10 pages)



Mora, Minnesota

SEH

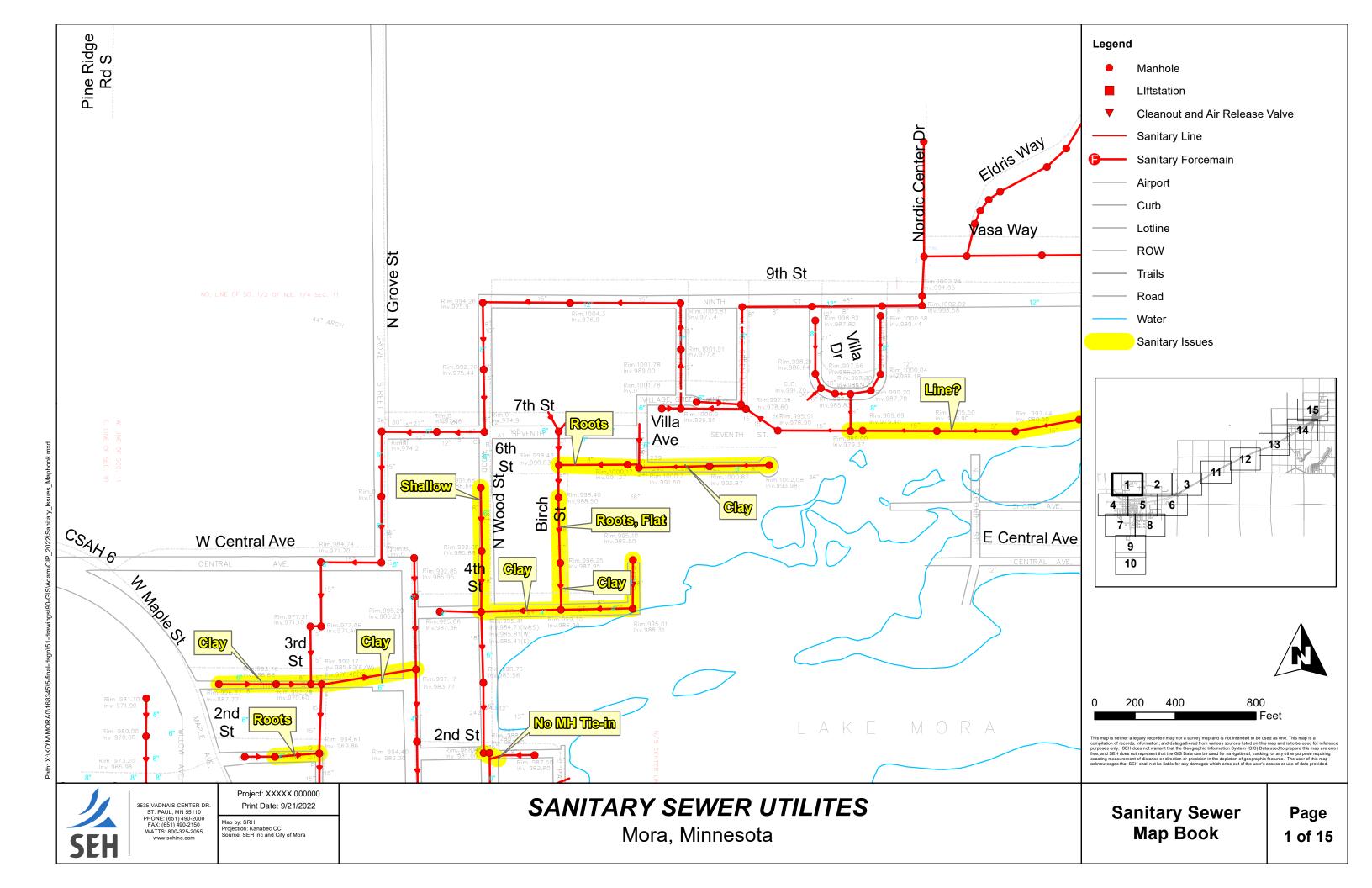


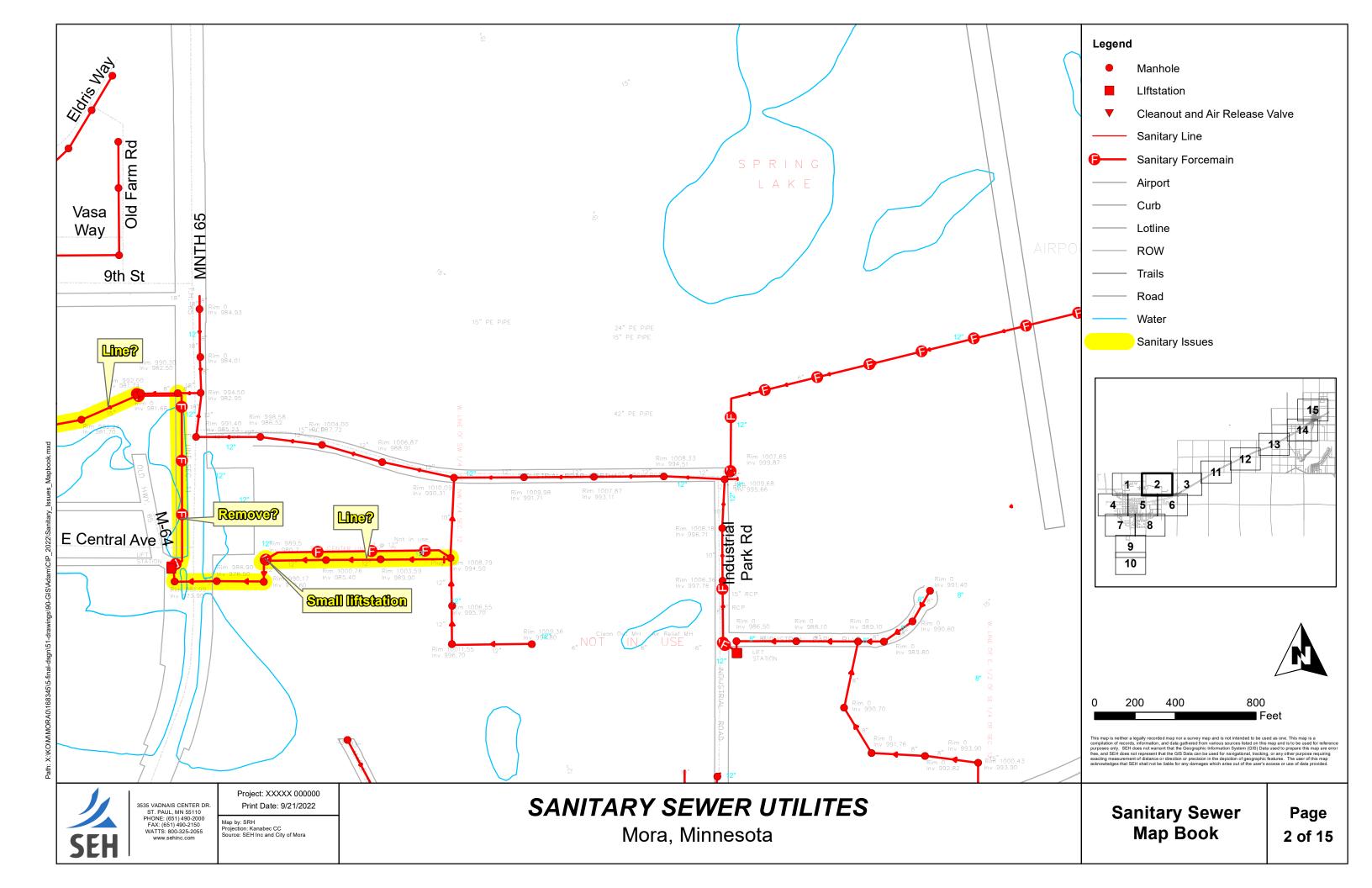
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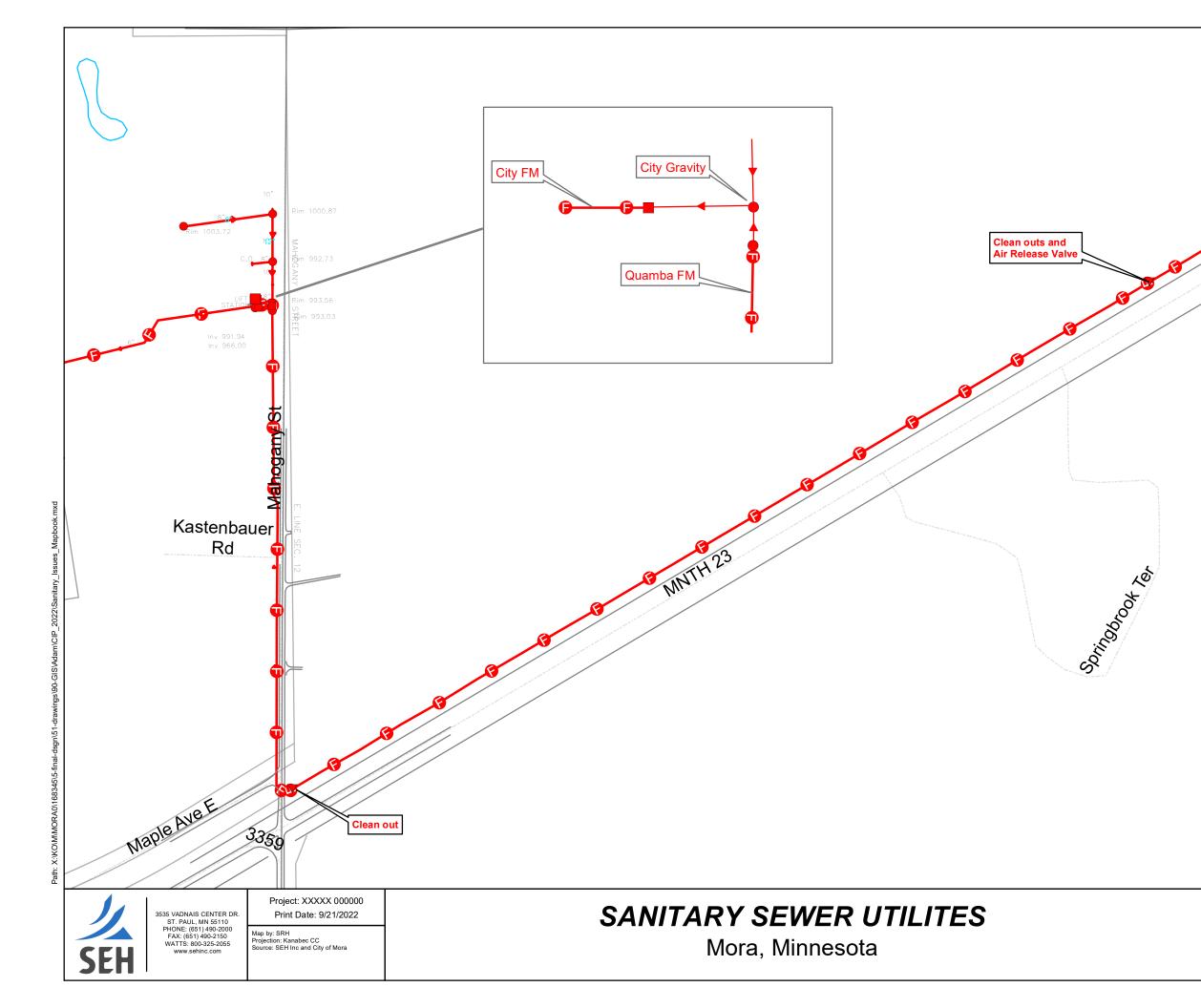
PROJECT AREAS Mora, Minnesota

FIGURE 2

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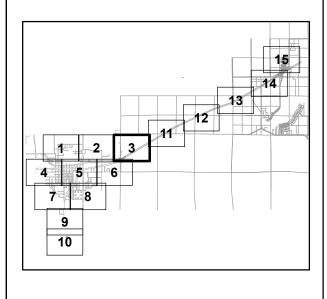


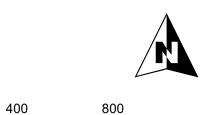
Legend

- Manhole
- Llftstation
- Cleanout and Air Release Valve
- Sanitary Line
- Sanitary Forcemain

— Airport

- Curb
- Lotline
- ---- ROW
- Trails
- Road
- Water
 - Sanitary Issues





Feet

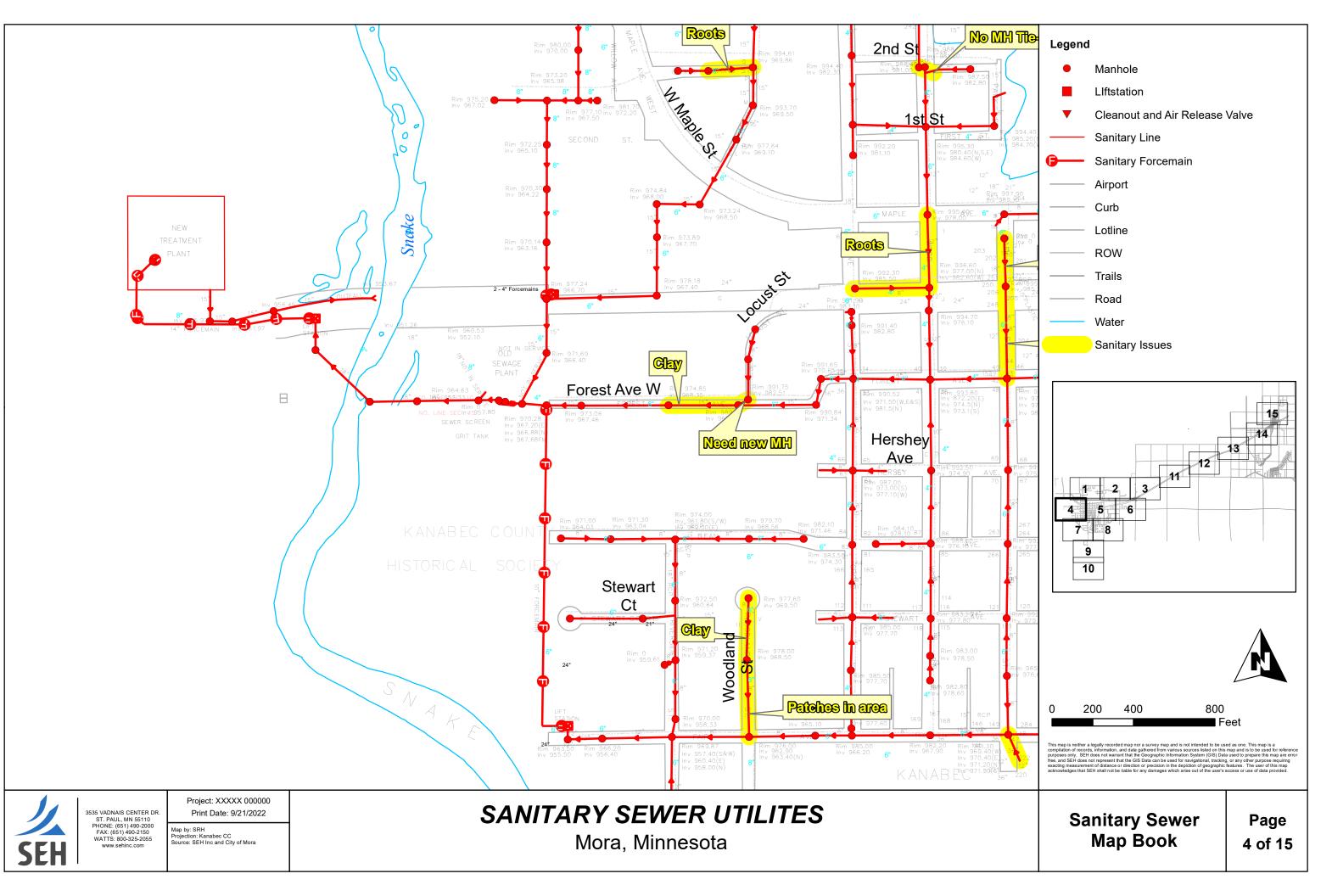
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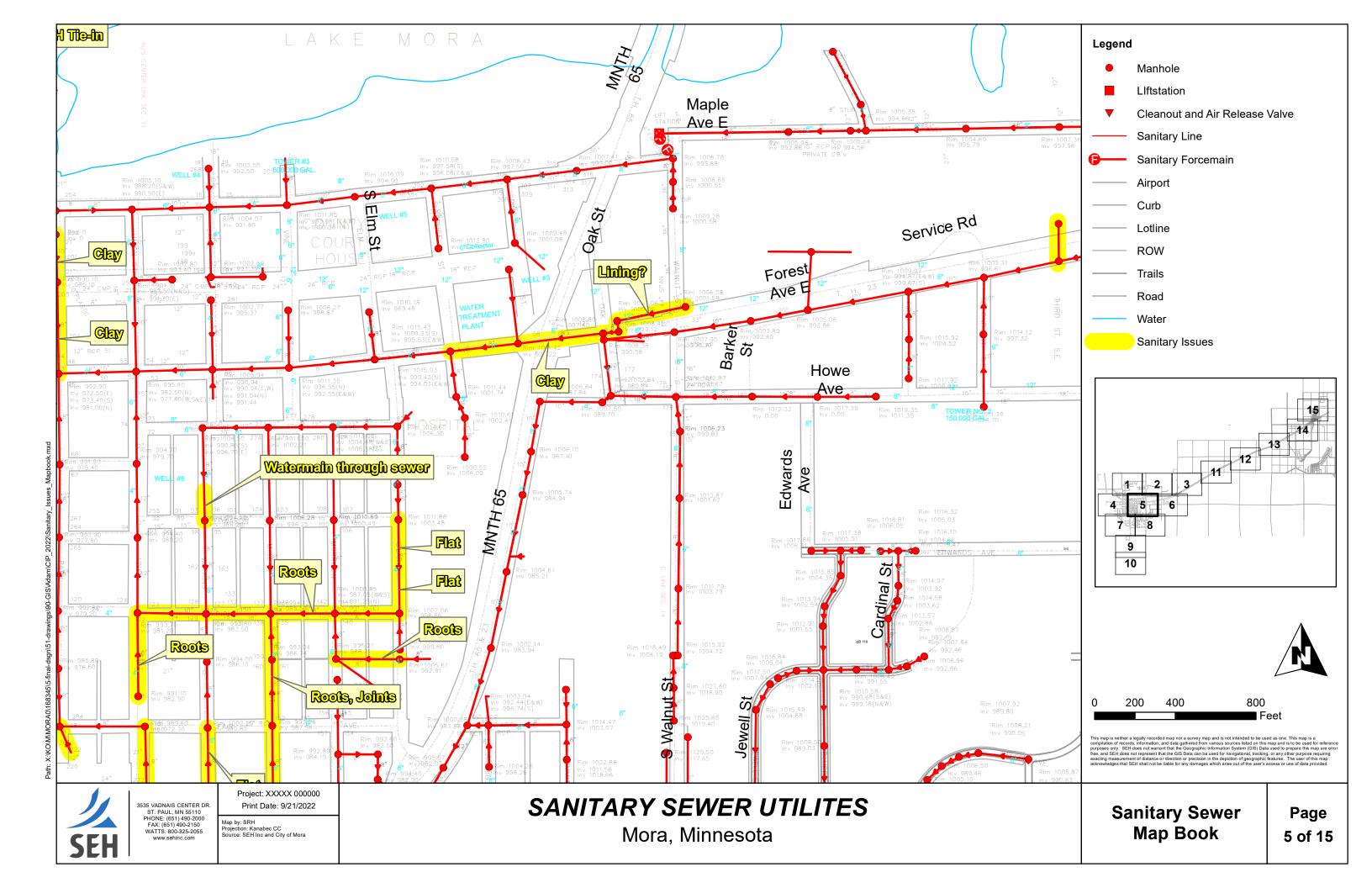


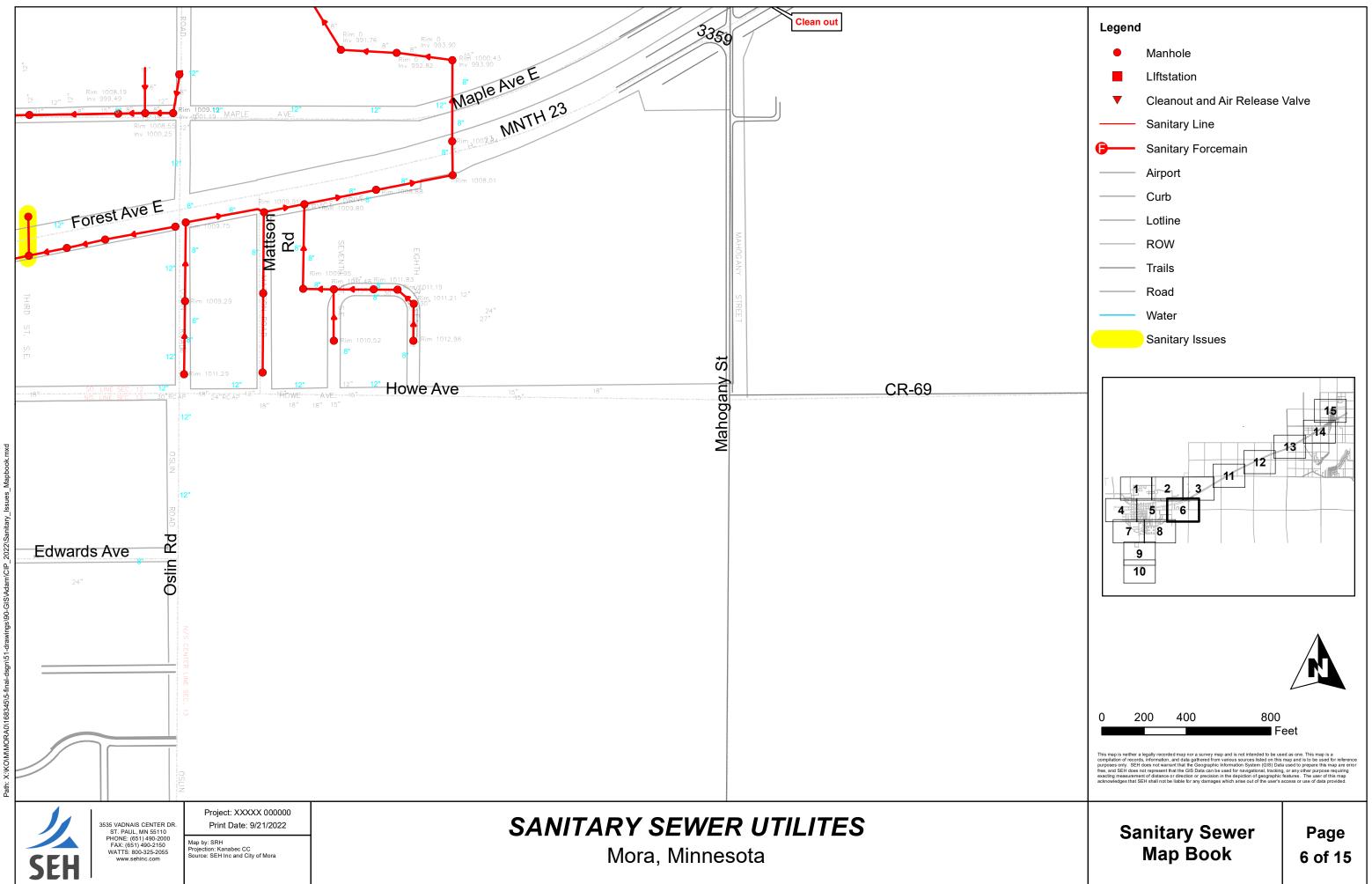
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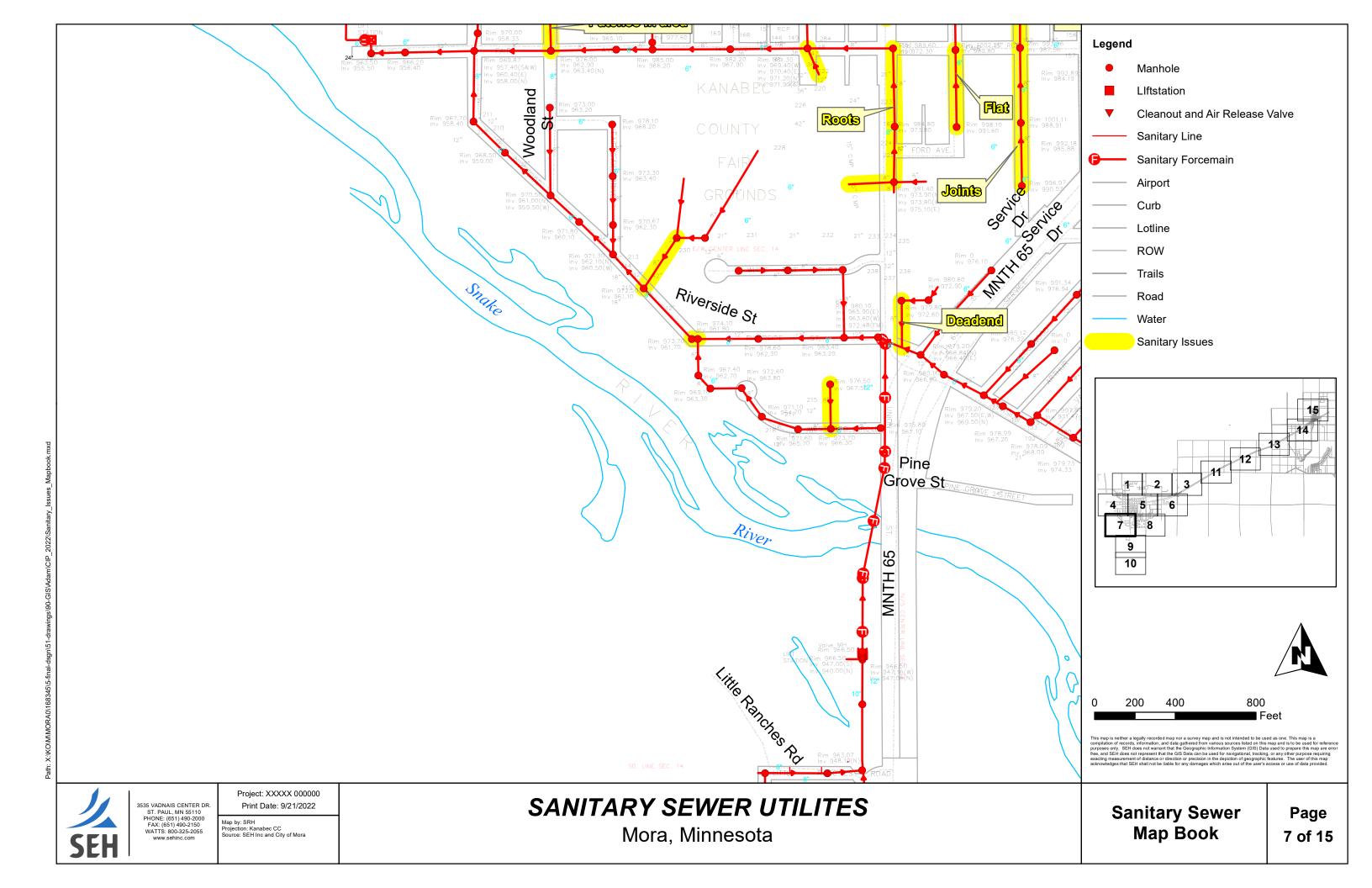
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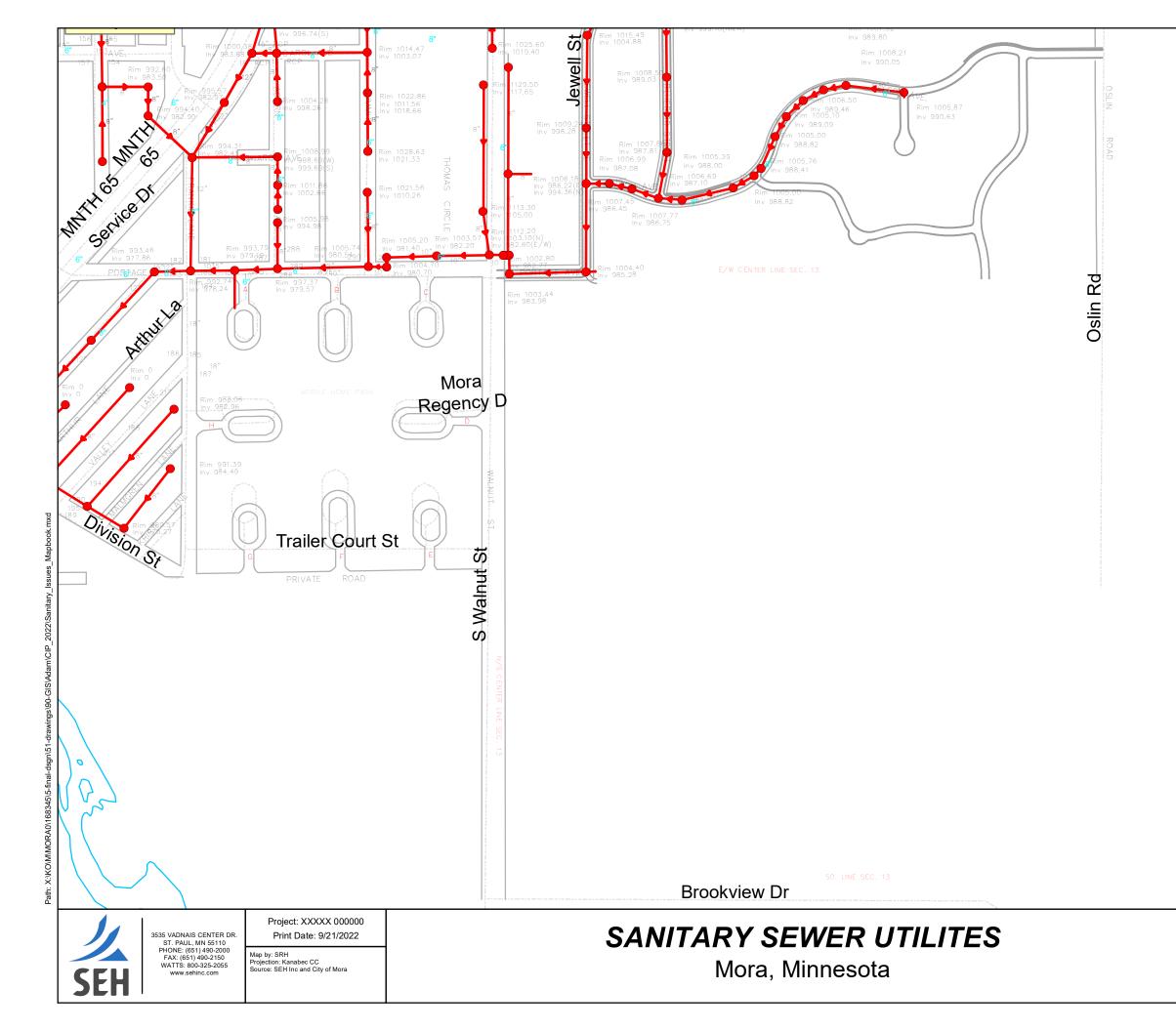
Page 3 of 15

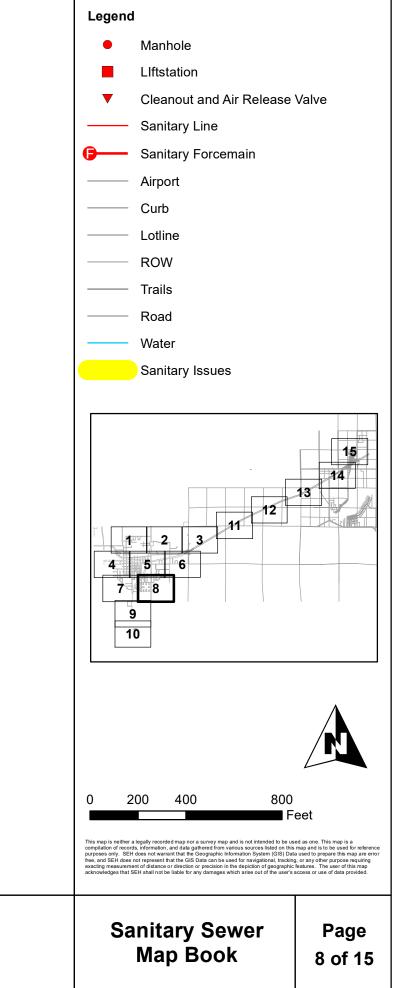


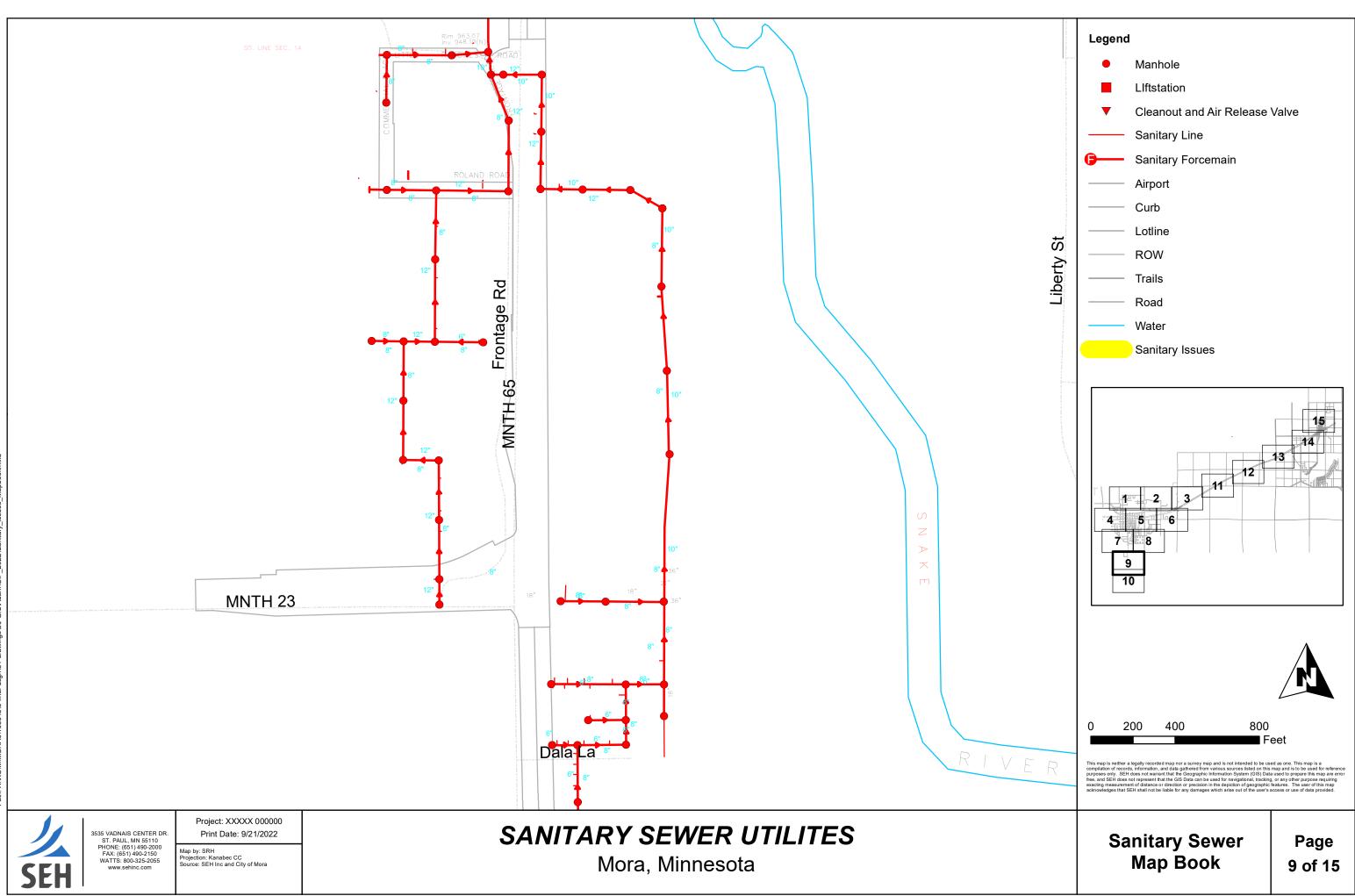




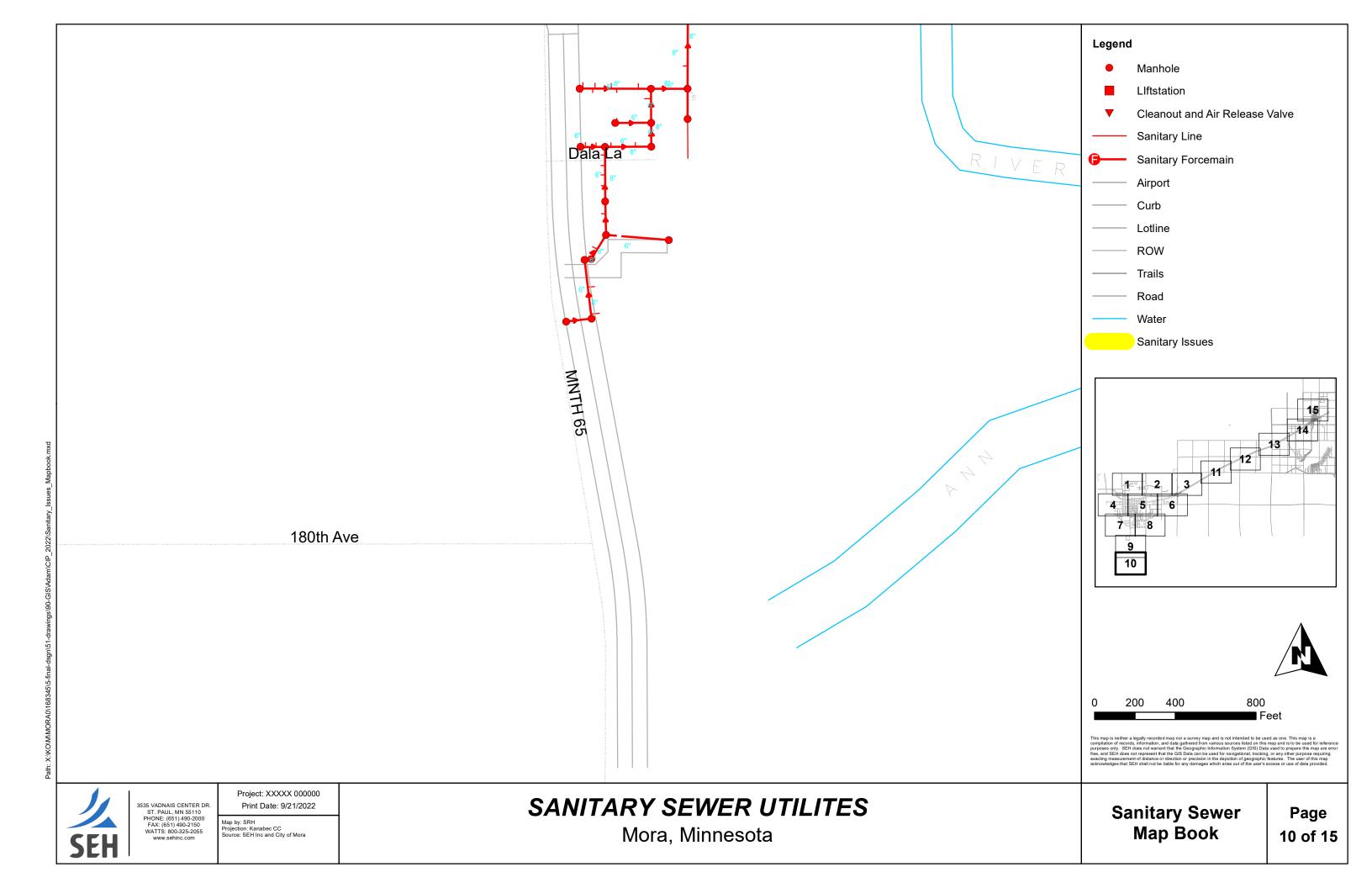


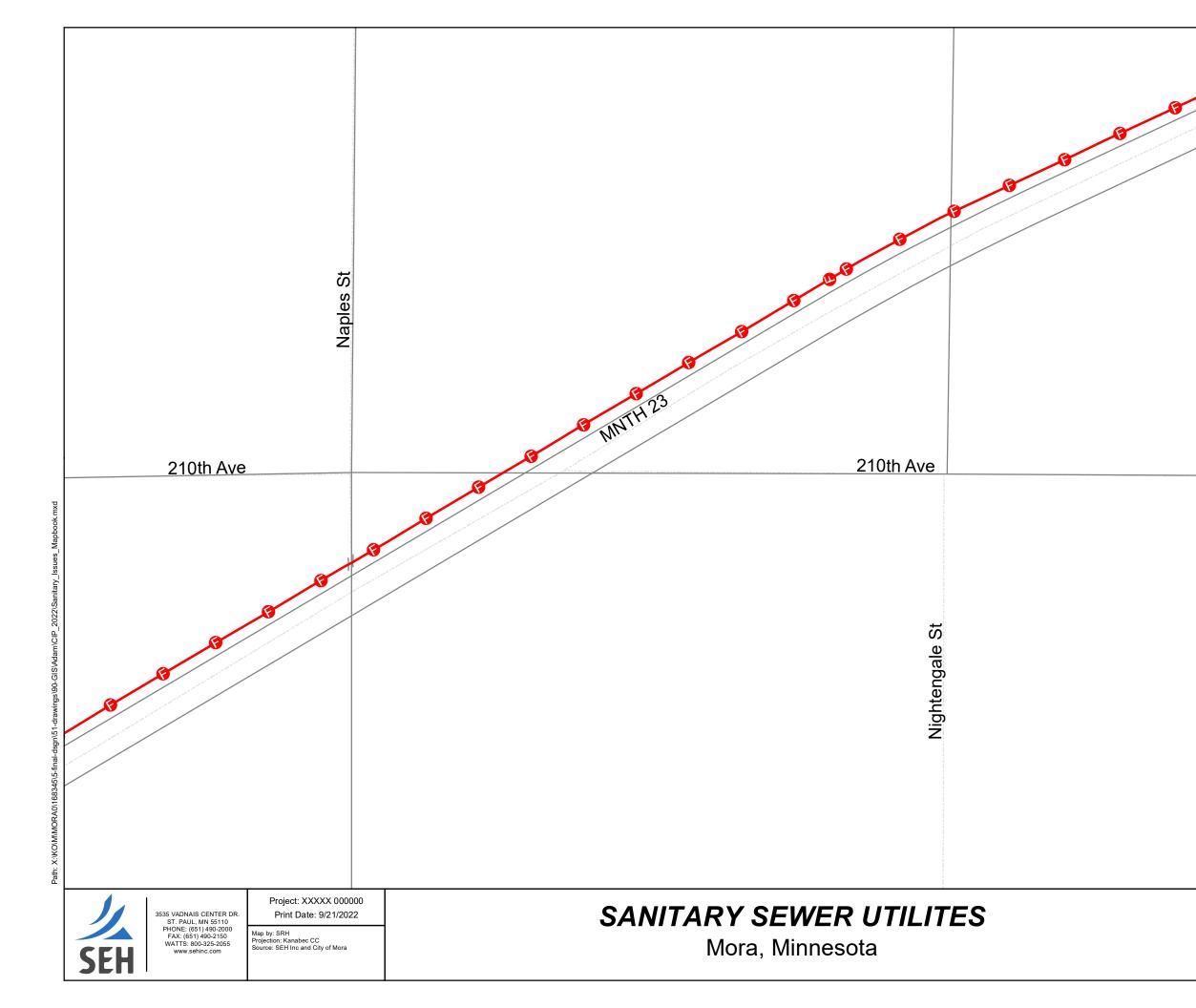






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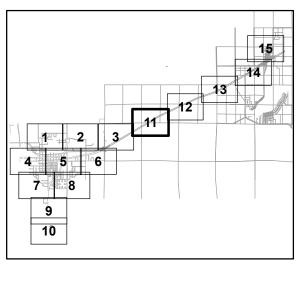


▼

- Manhole
- Llftstation
- Cleanout and Air Release Valve
- Sanitary Line
- Sanitary Forcemain

— Airport

- Curb
- ----- Lotline
- ----- ROW
- —— Trails
- ----- Road
- ----- Water
 - Sanitary Issues



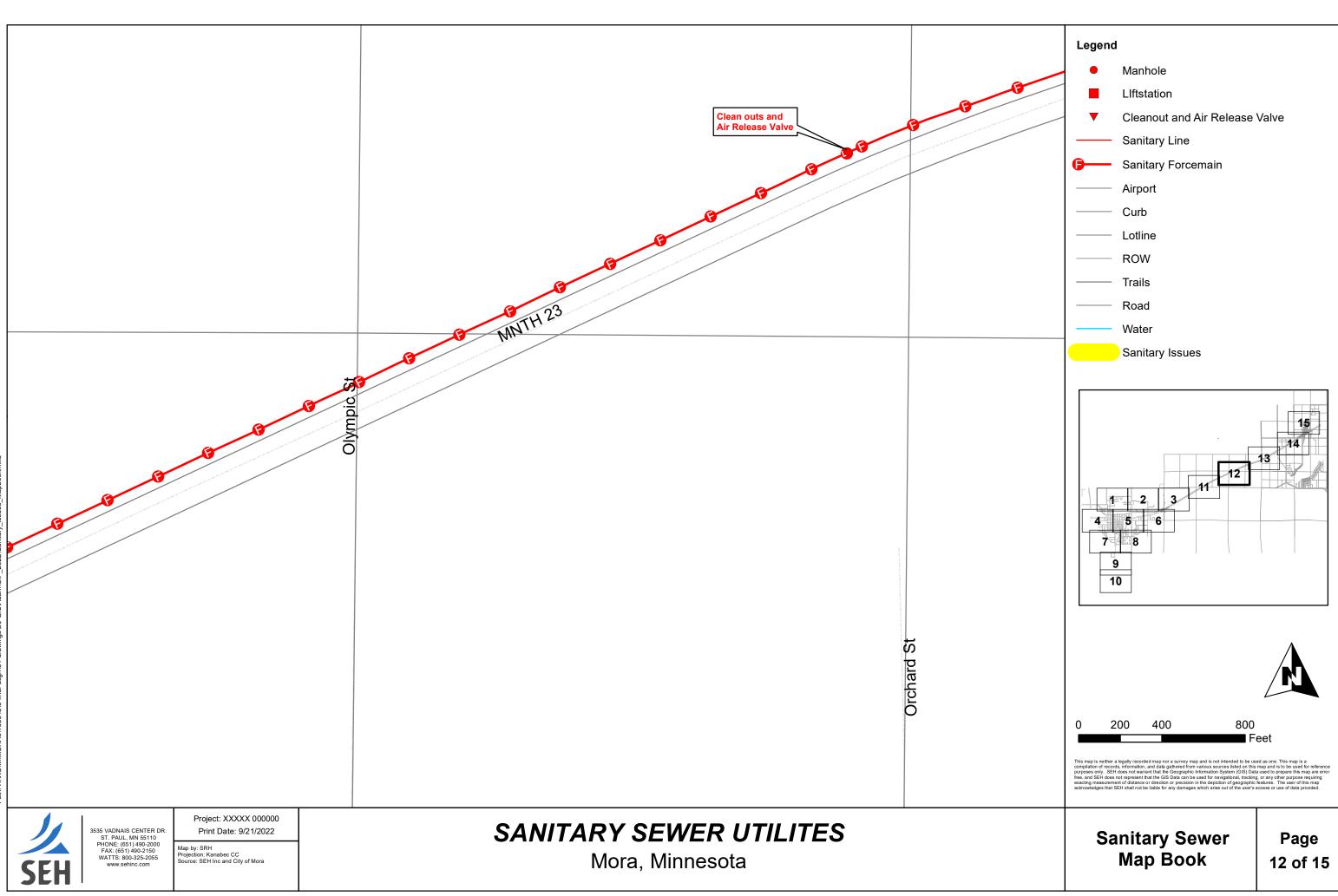


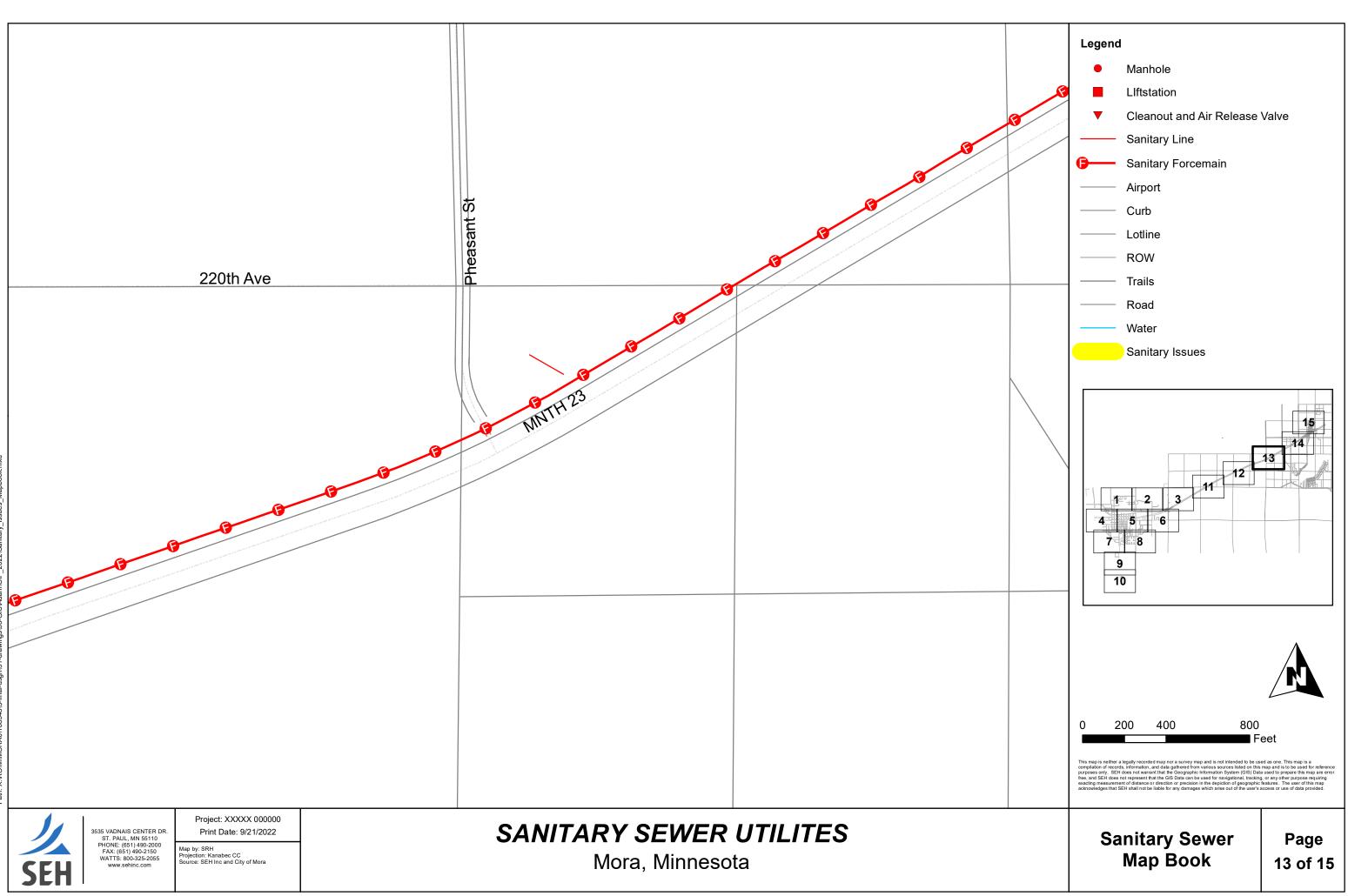
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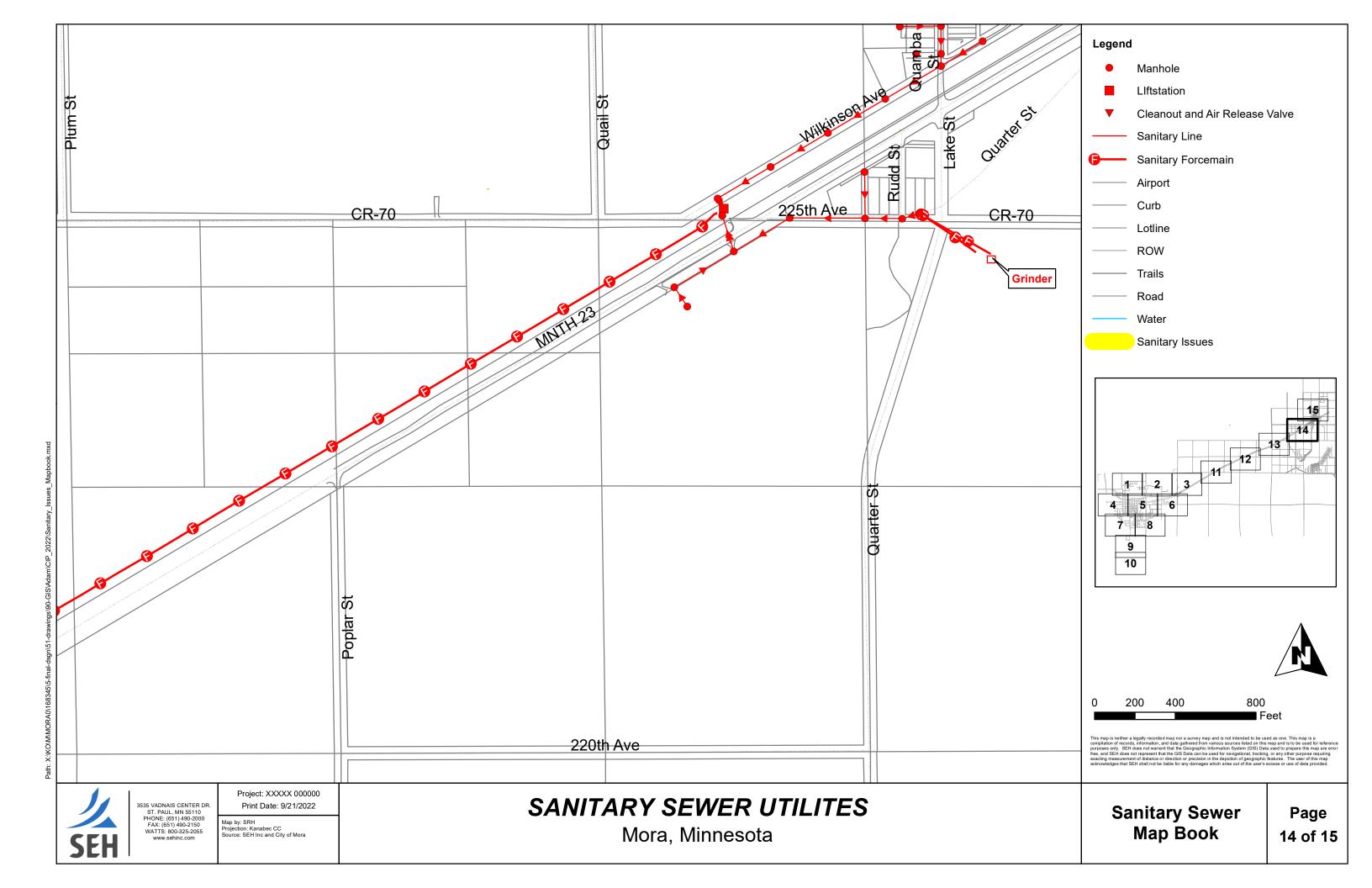
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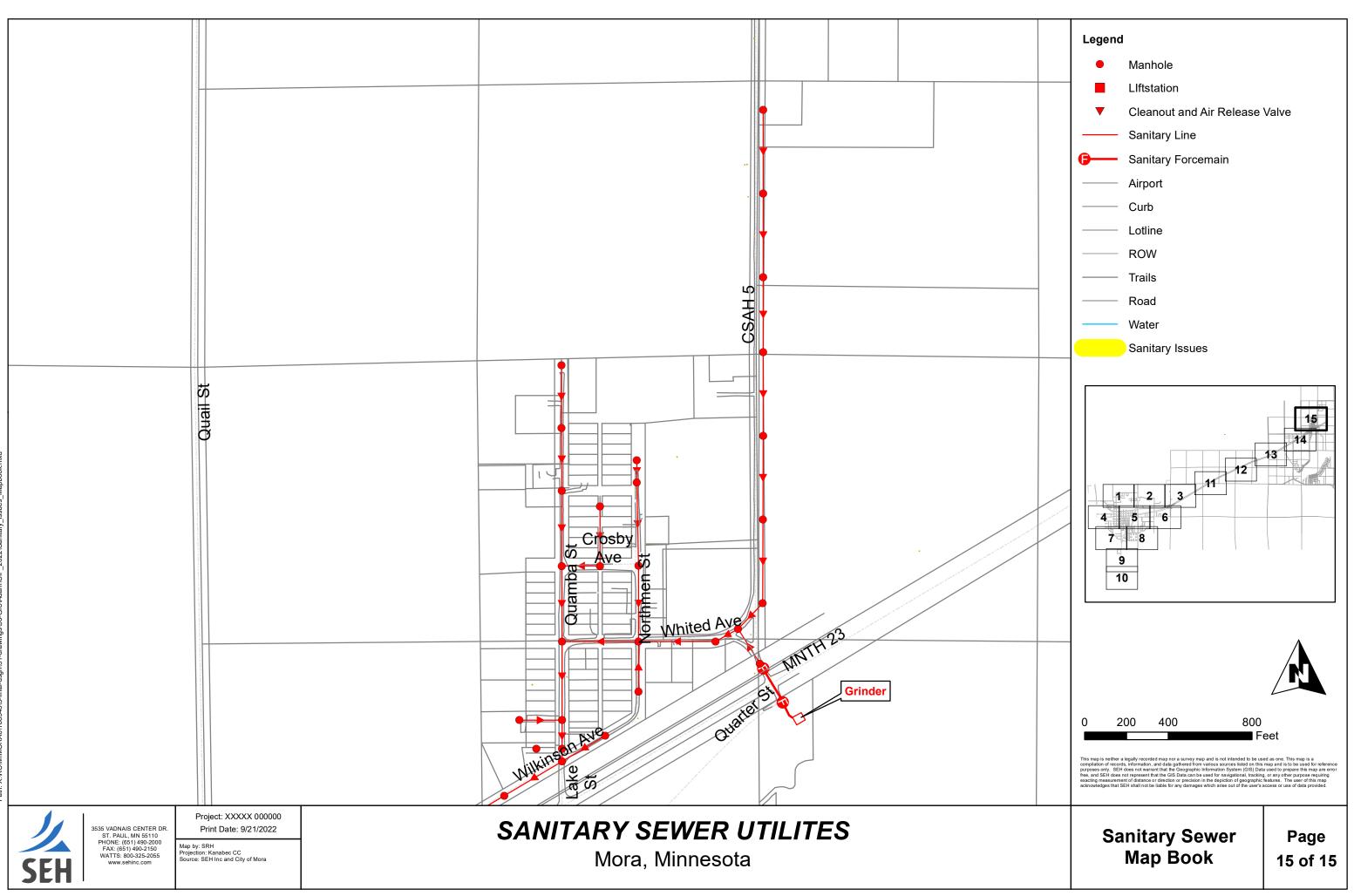




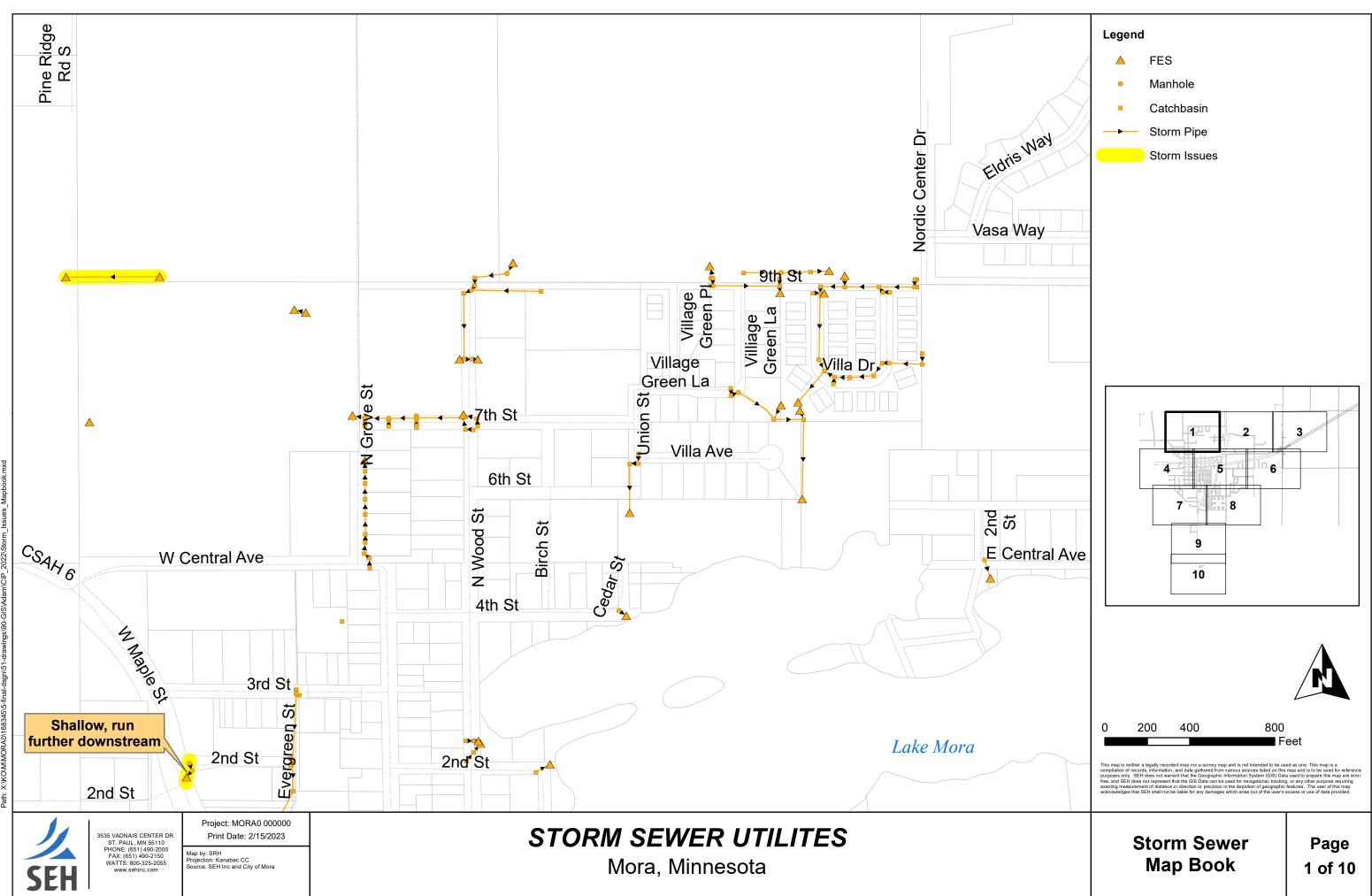


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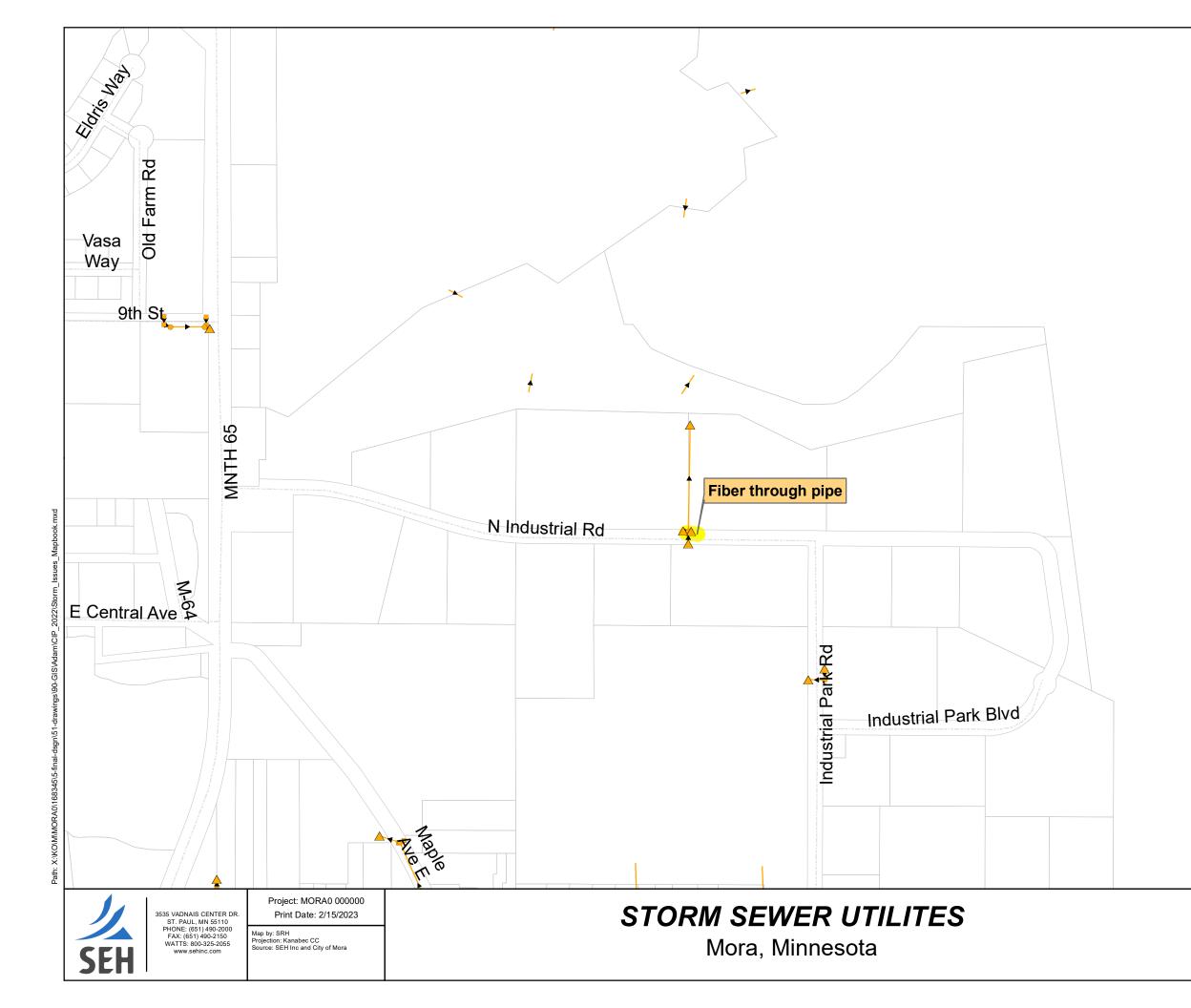


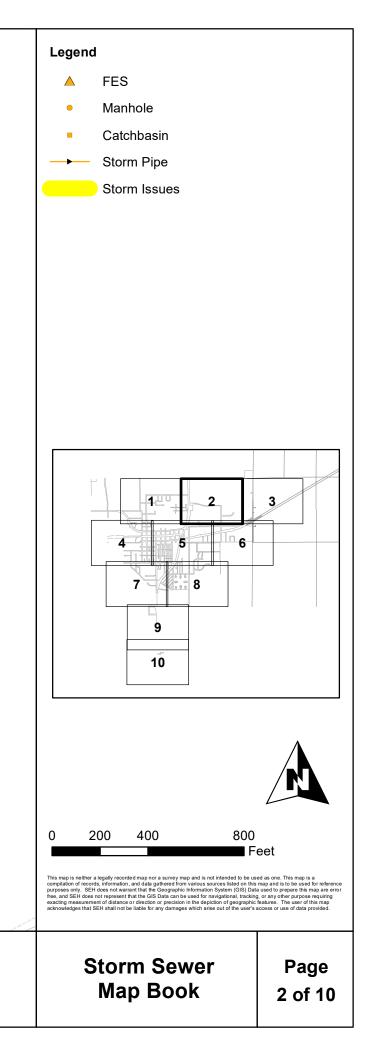


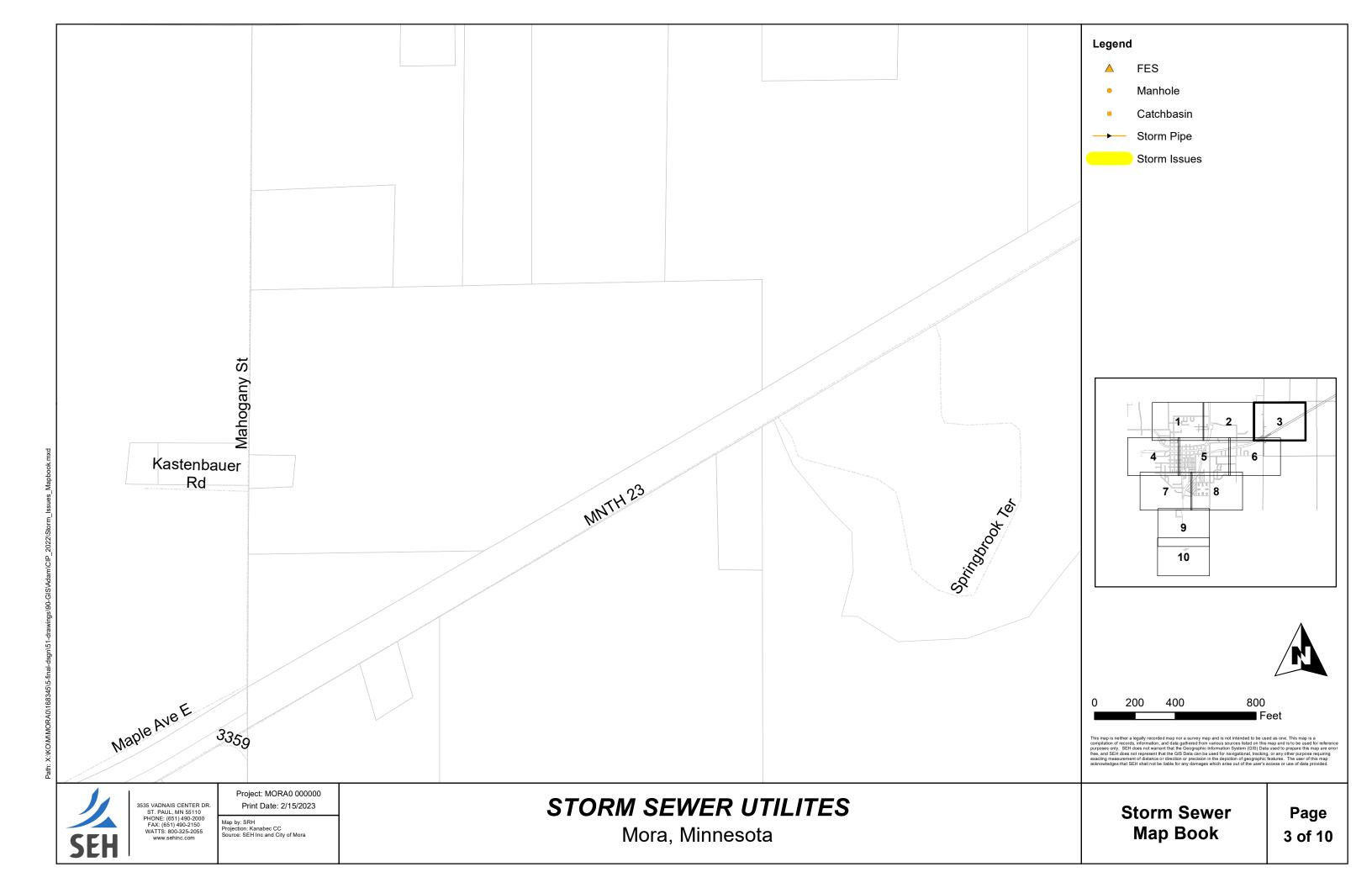
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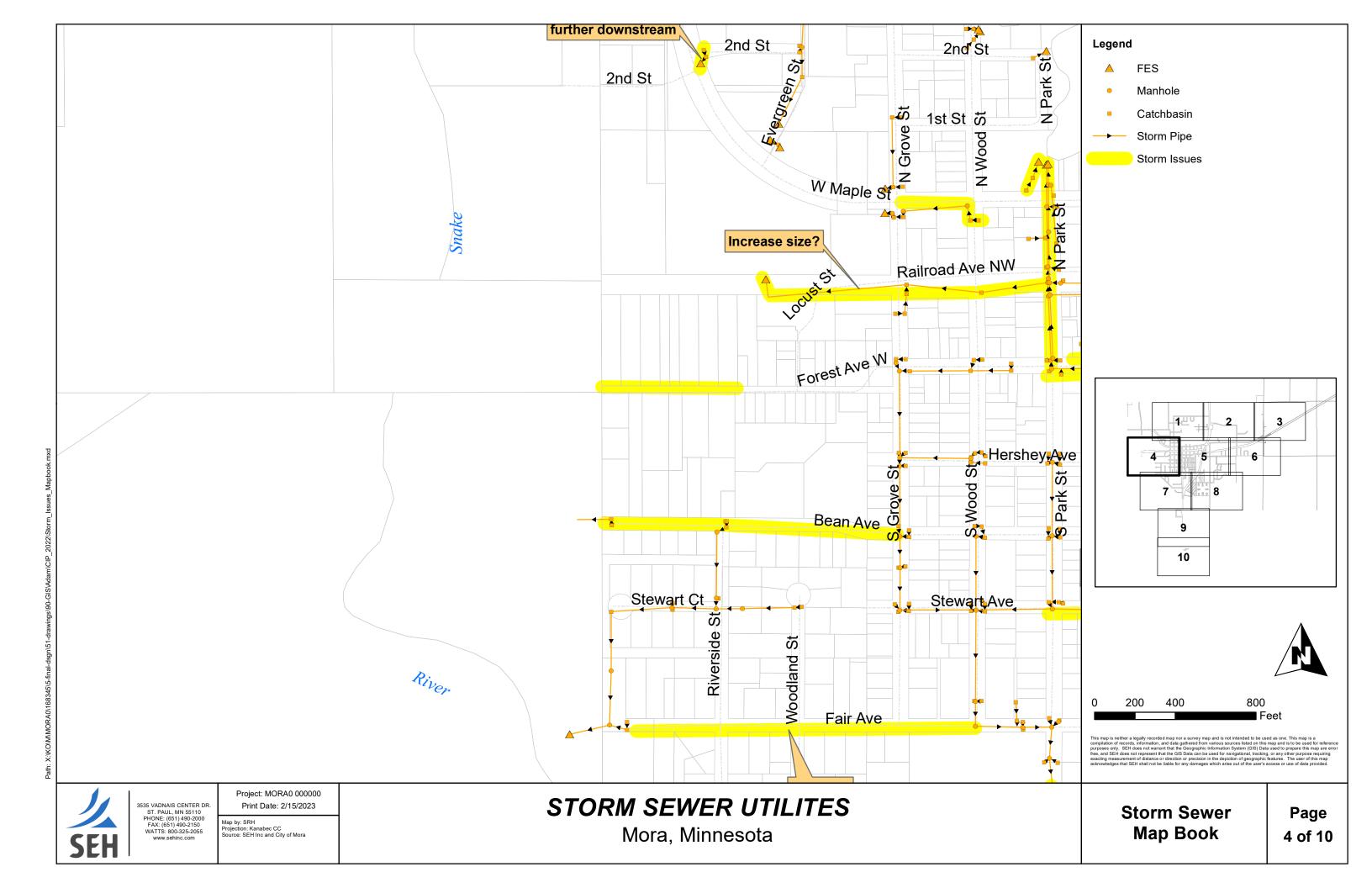


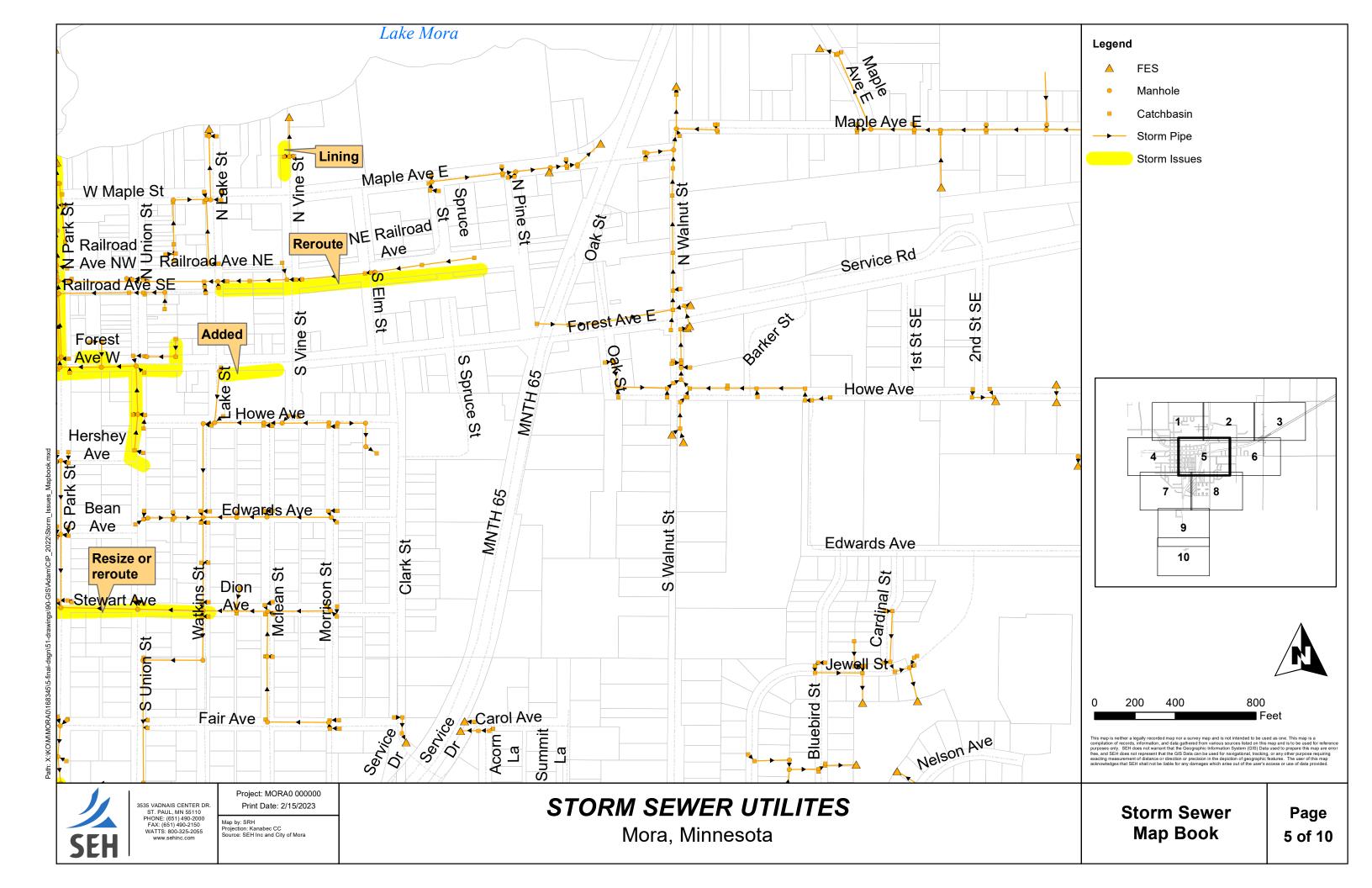
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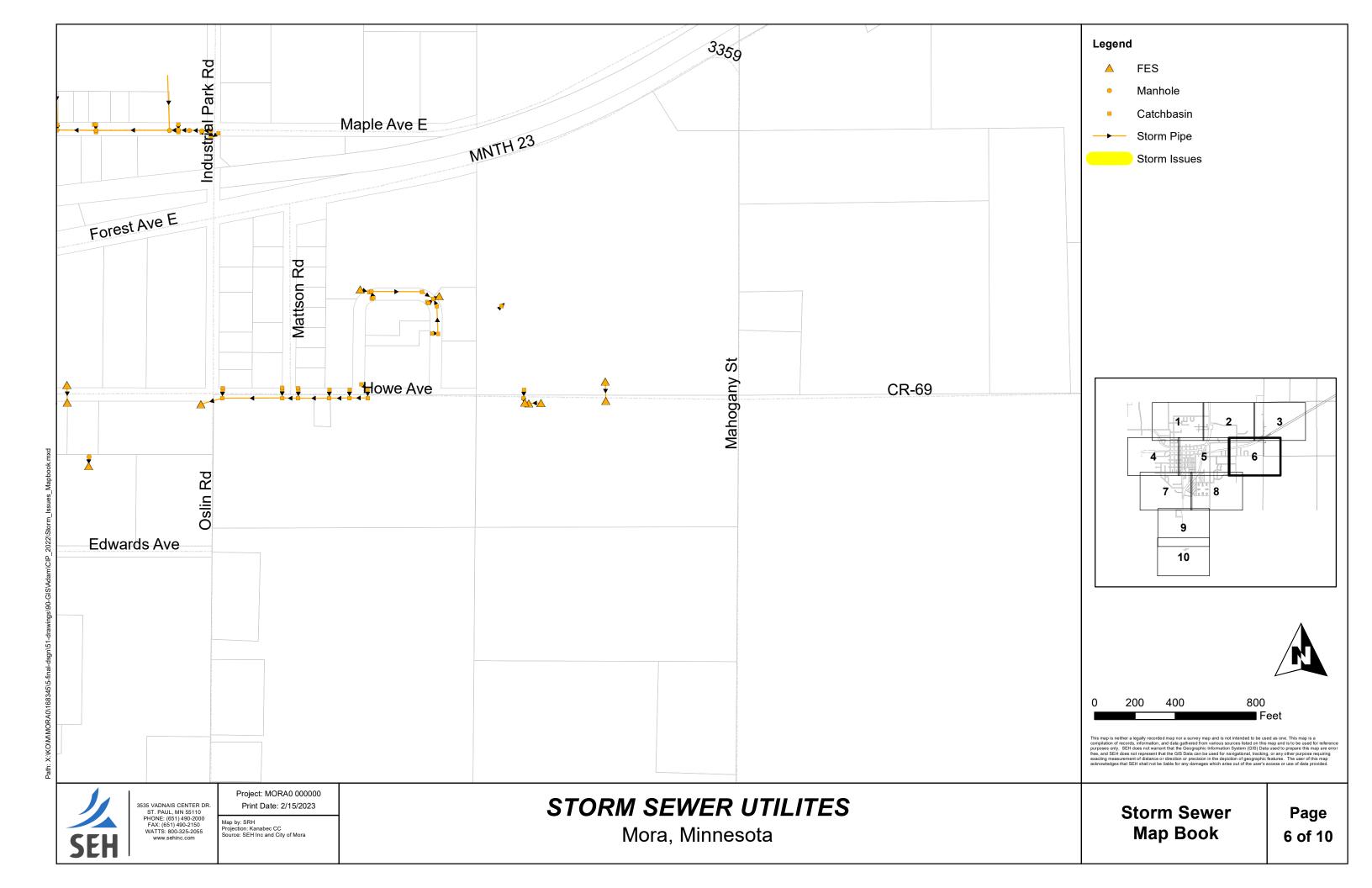


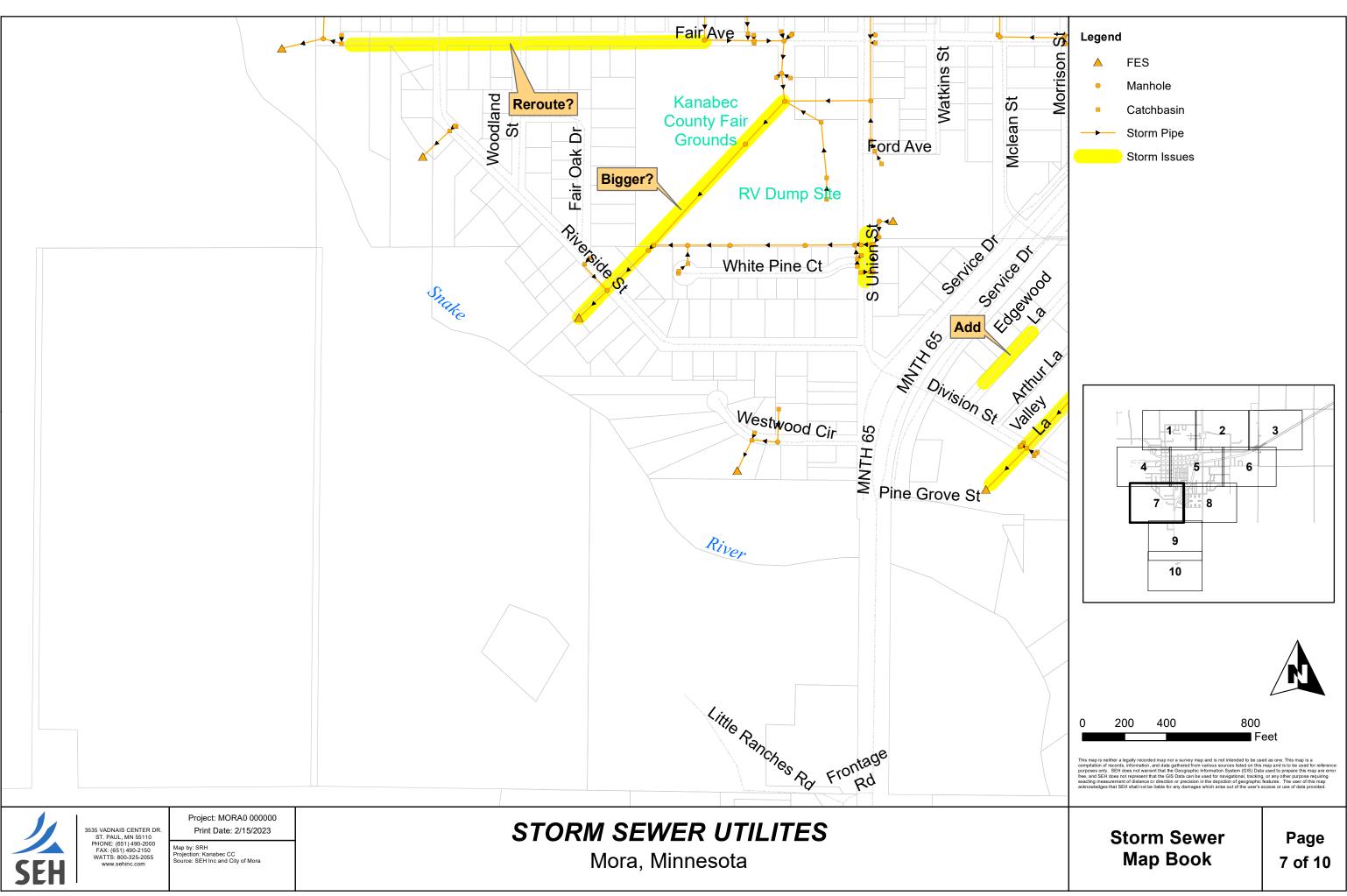


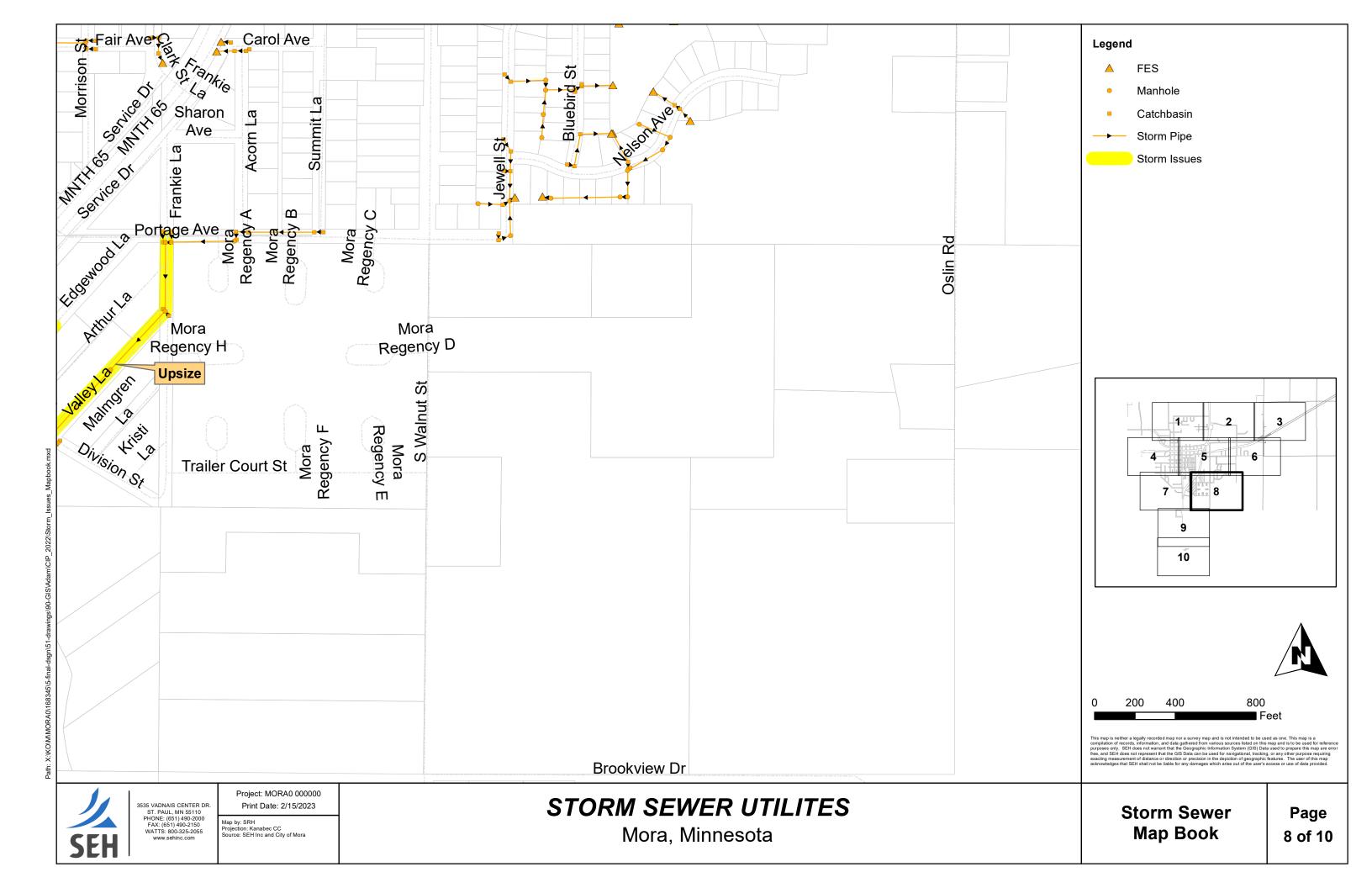


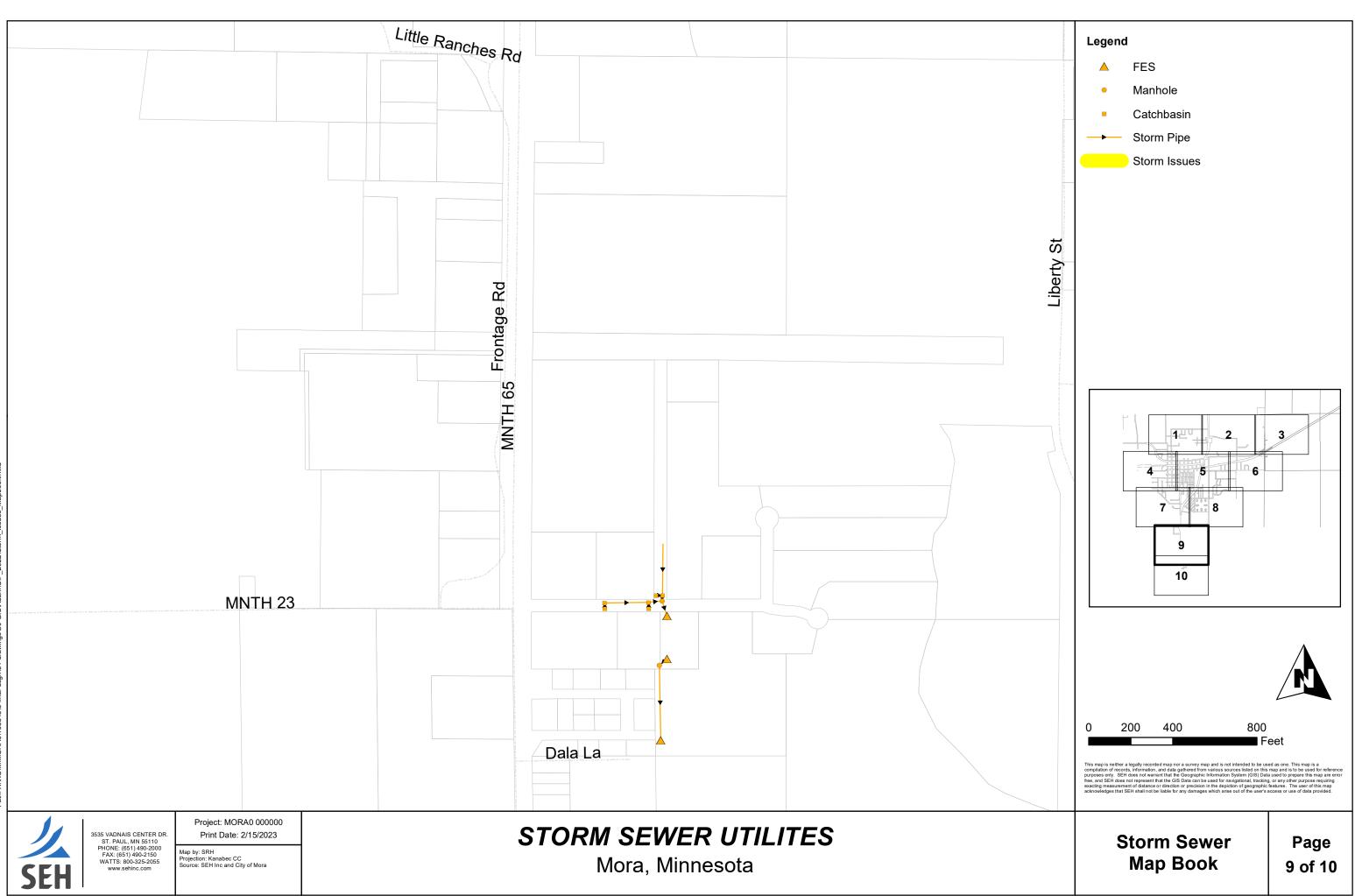




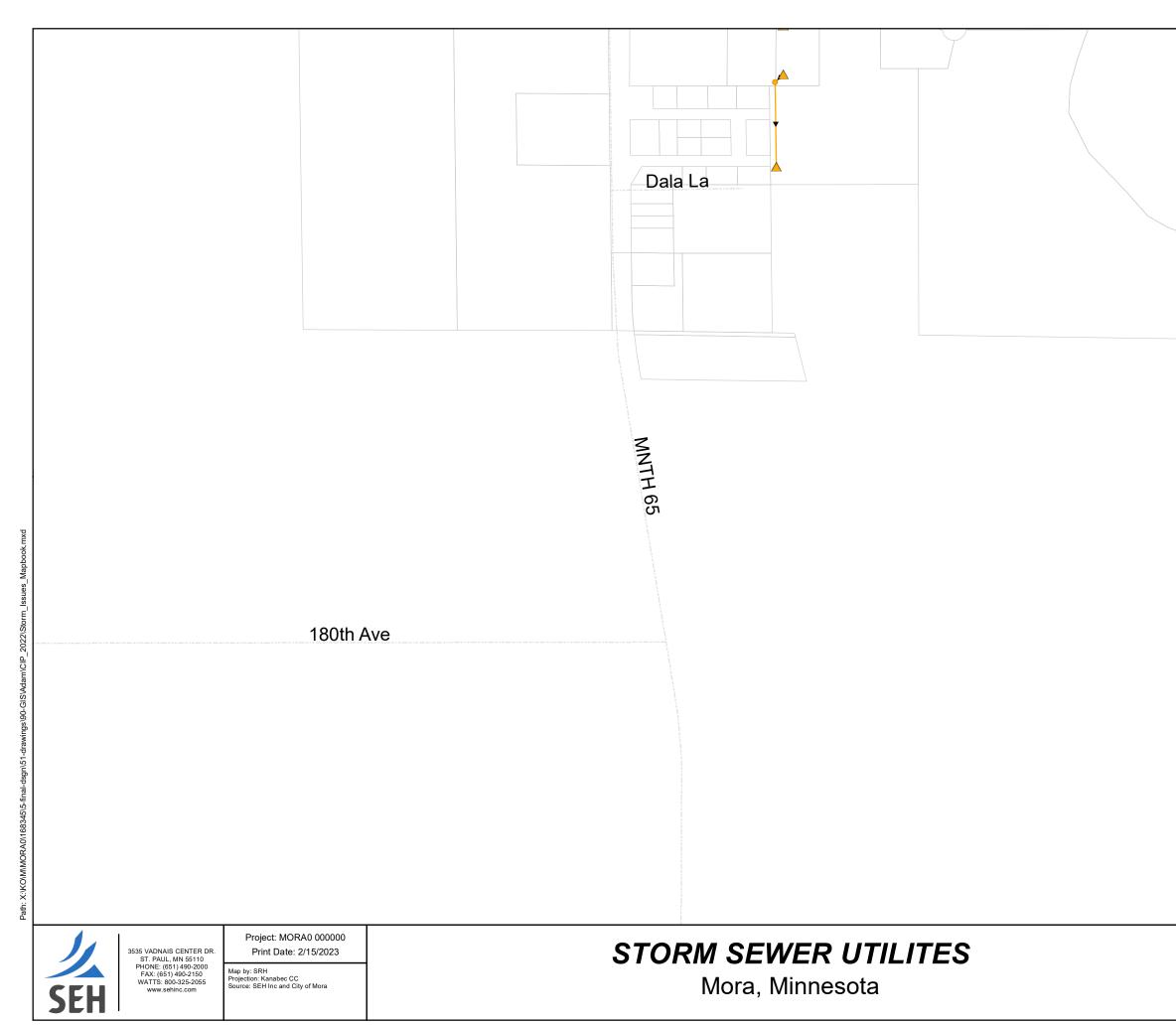


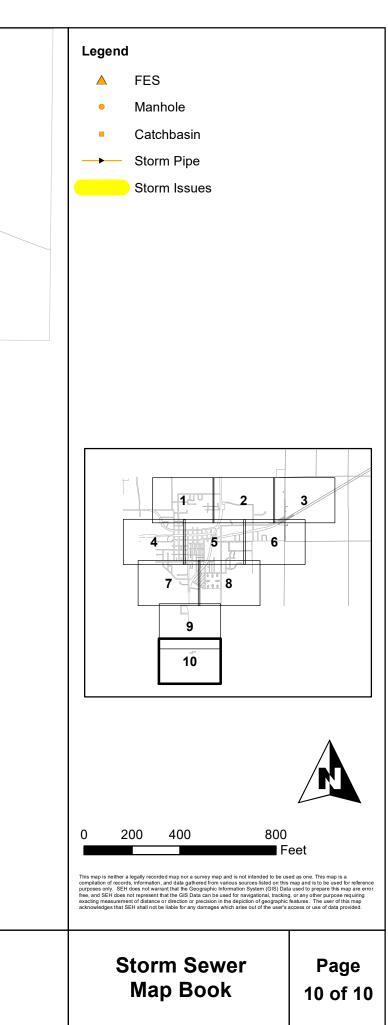


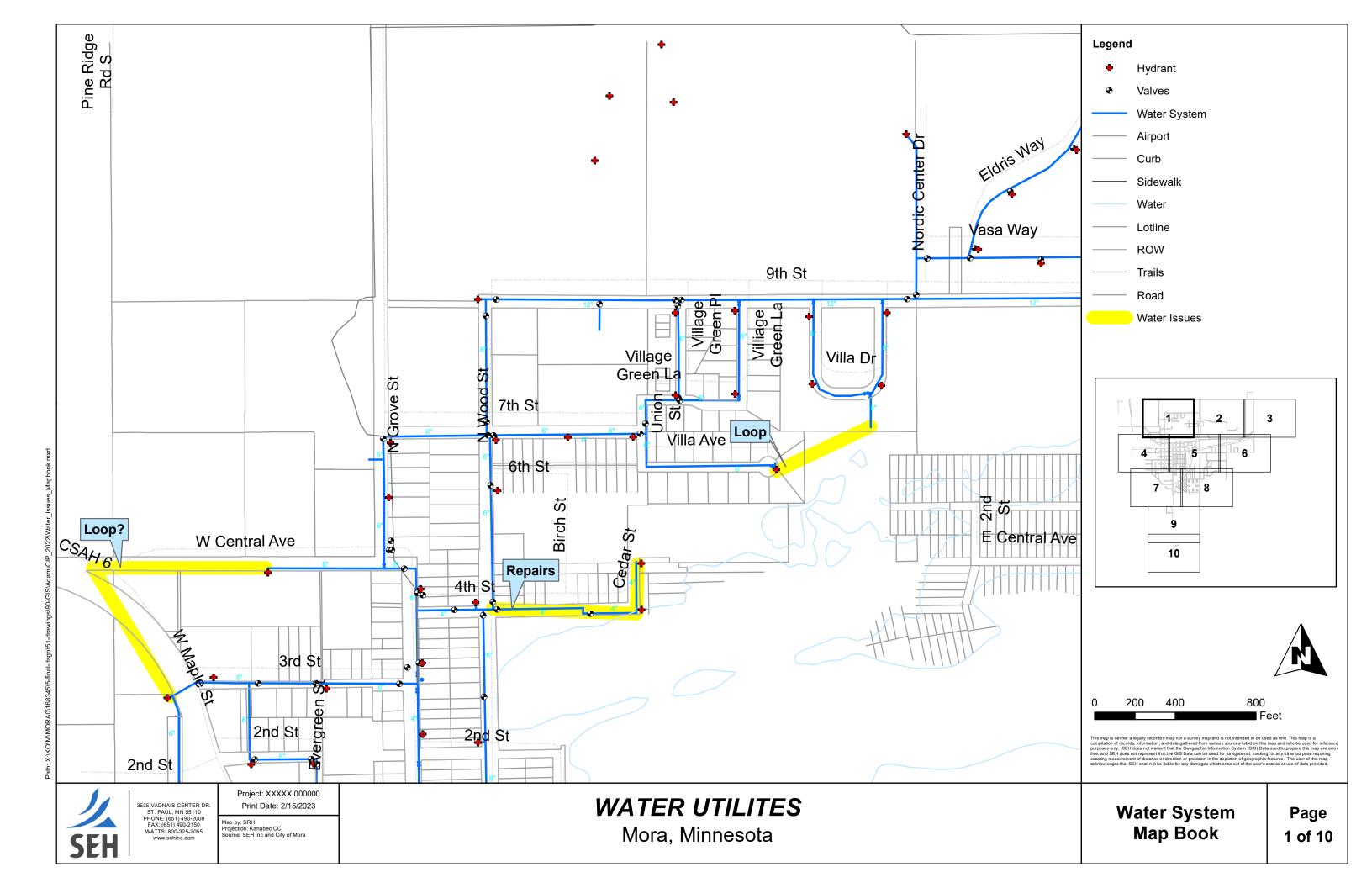


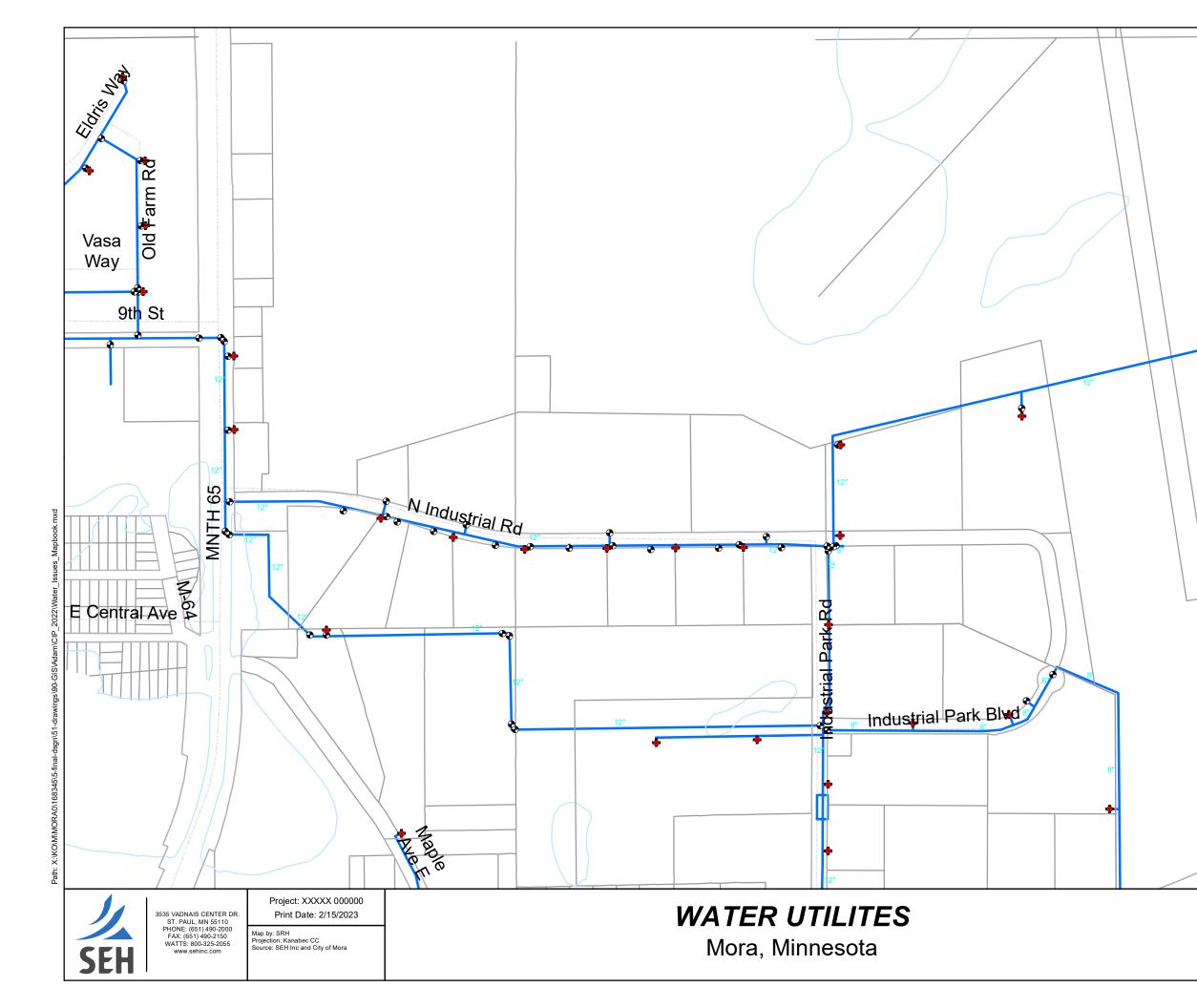


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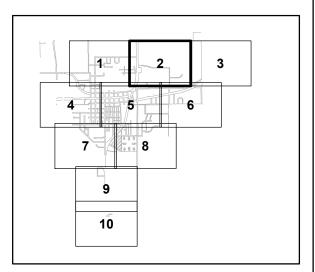


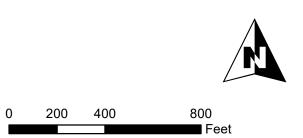






- Hydrant
- Valves
- Water System
- Airport
- Curb
- ----- Sidewalk
- Water
- ----- Lotline
- ROW
- Trails
- Road
- Water Issues

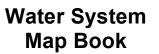


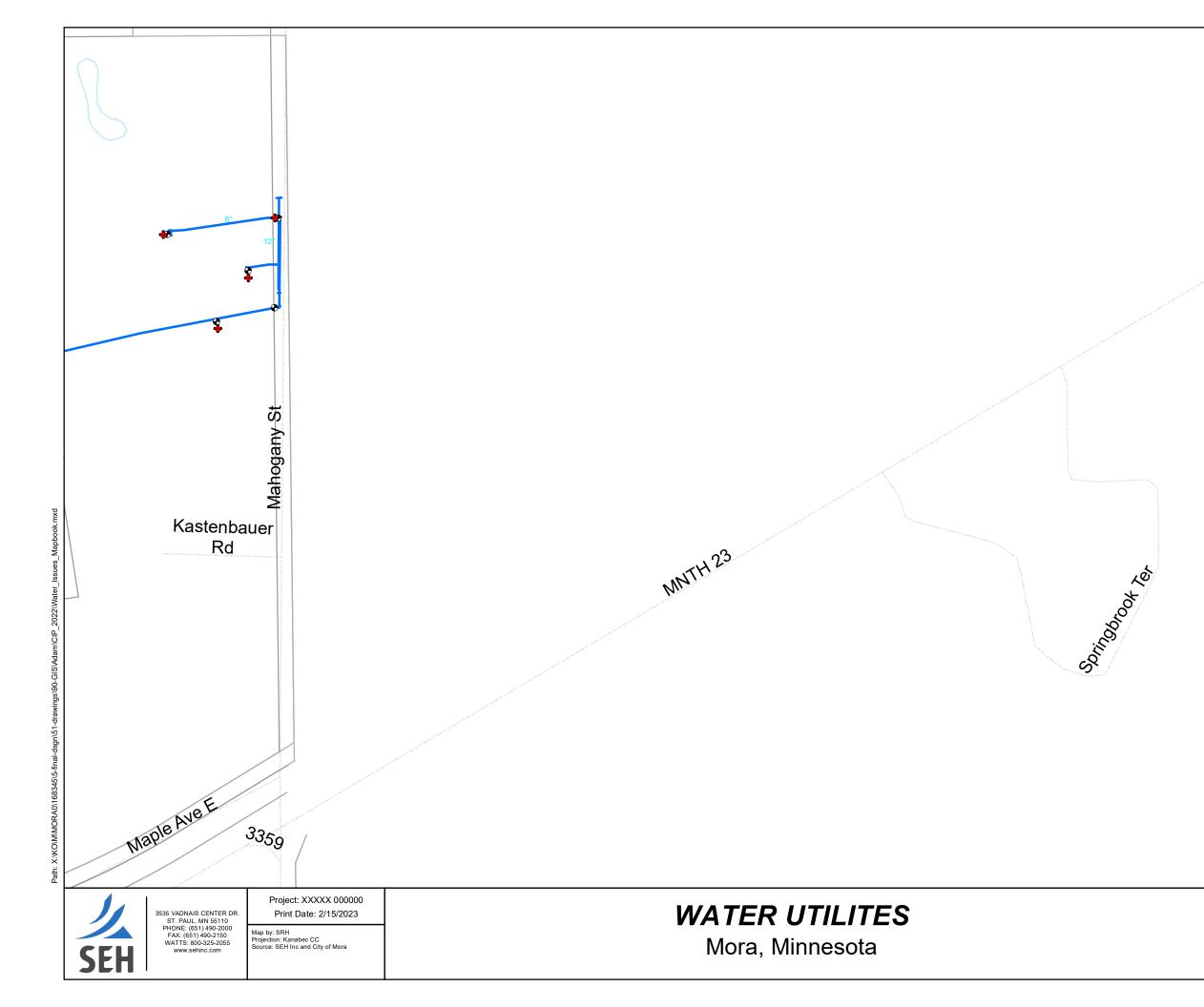


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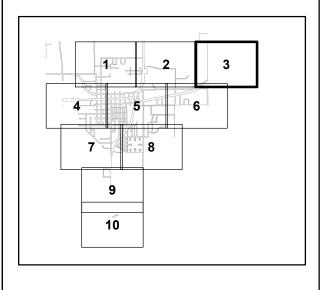
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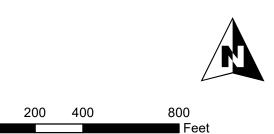




Legend

- Hydrant
- Valves
- Water System
- Airport
- Curb
- ----- Sidewalk
- Water
- ----- Lotline
- ROW
- —— Trails
- ---- Road
 - Water Issues





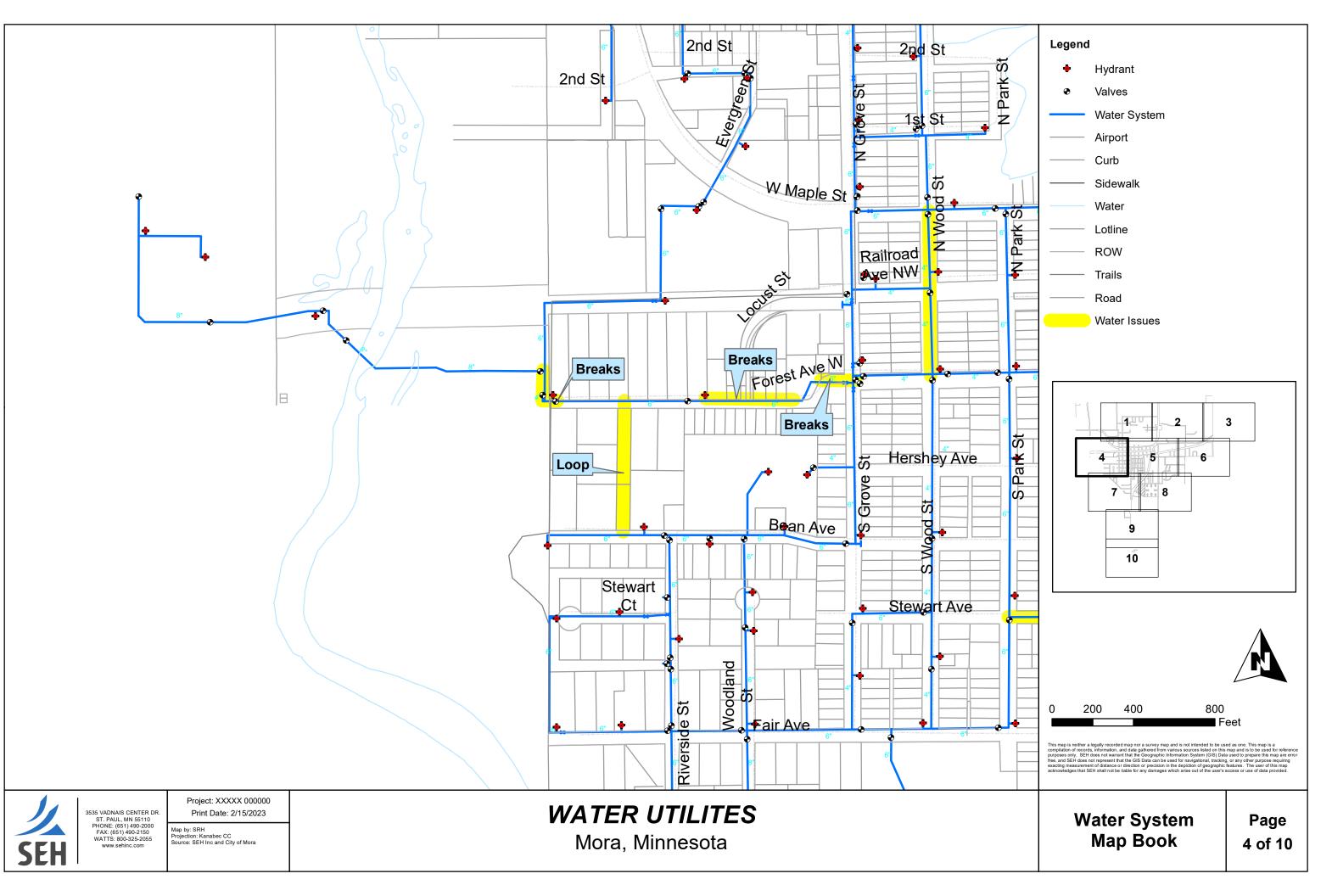
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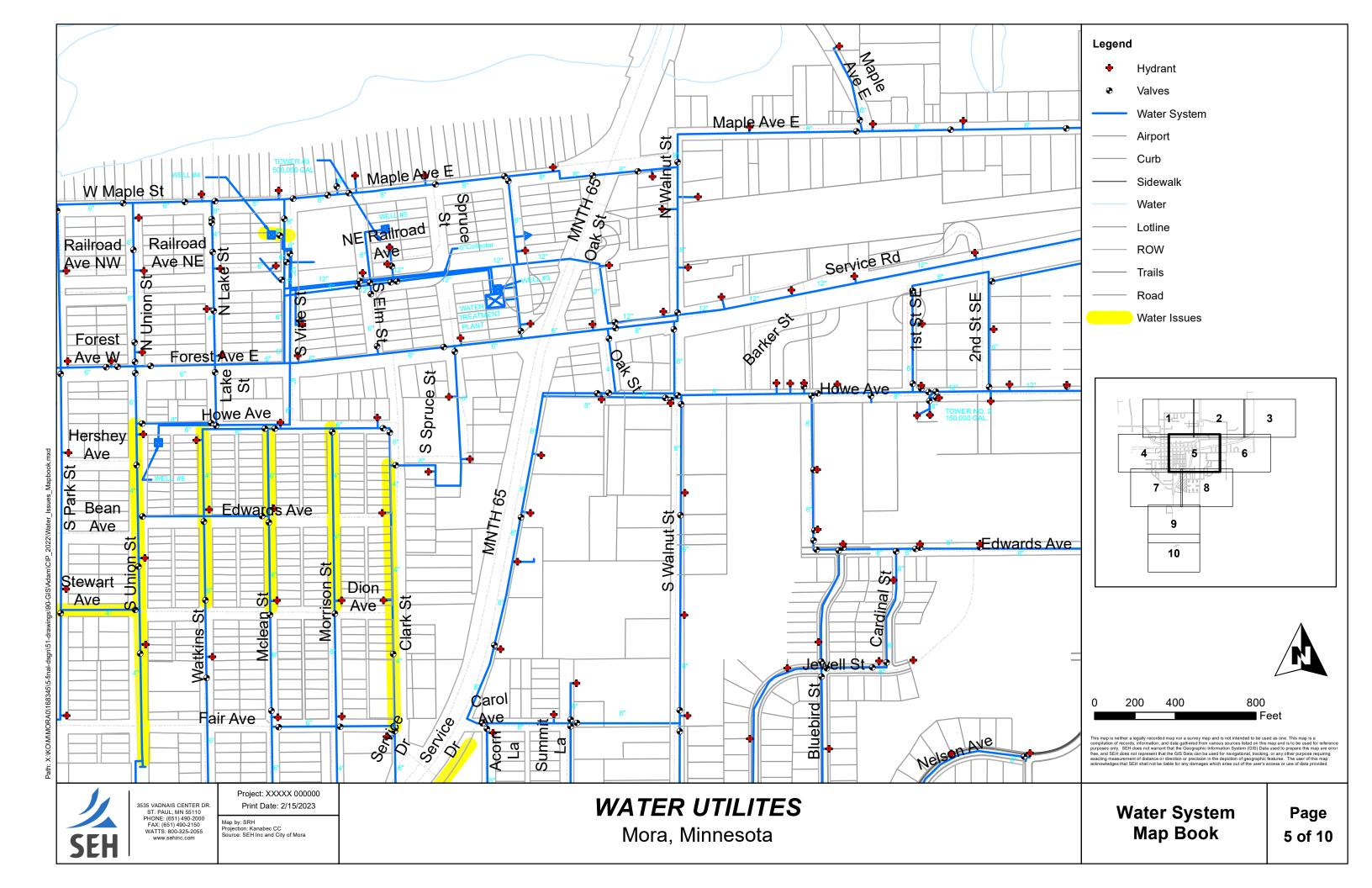
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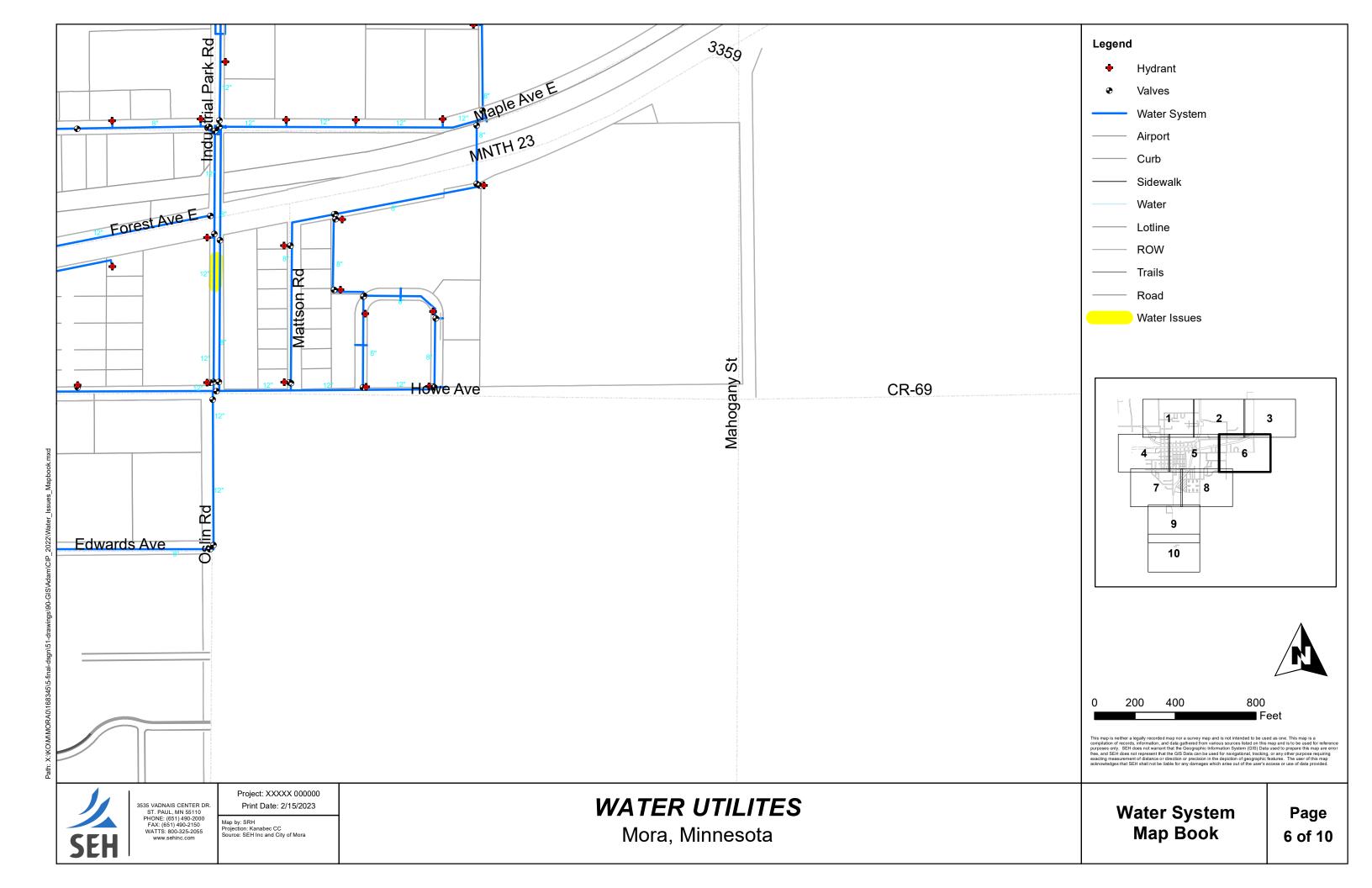
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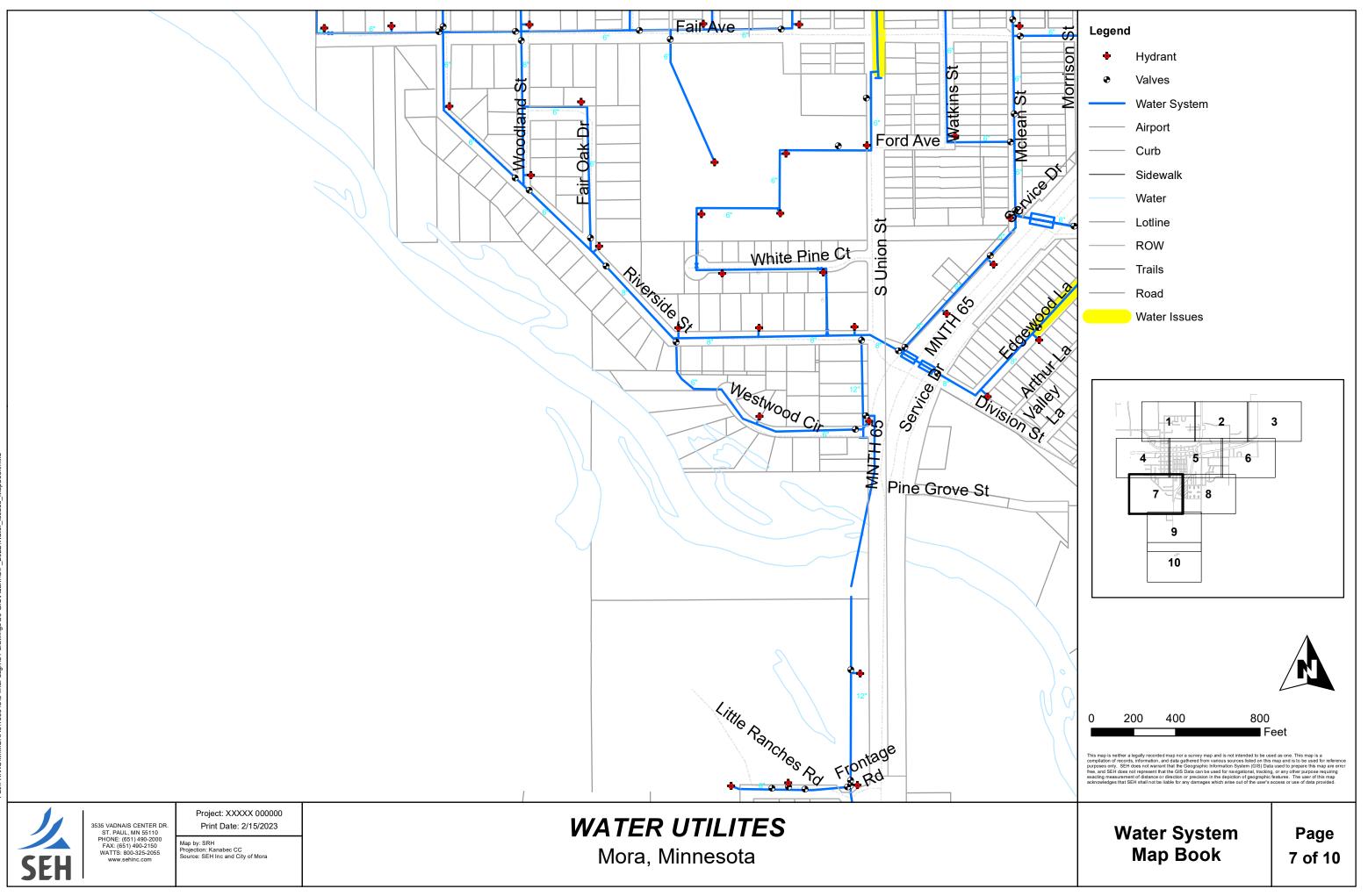


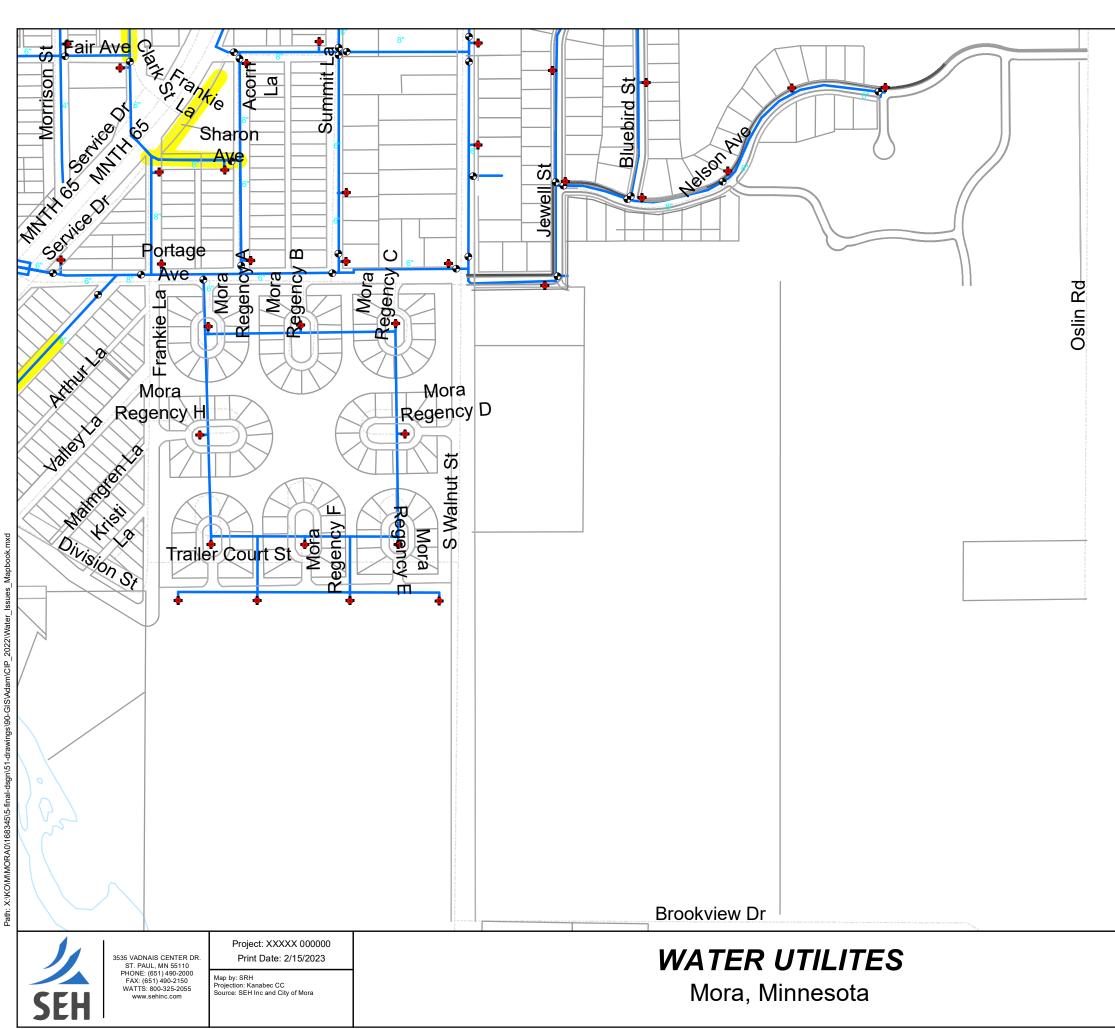
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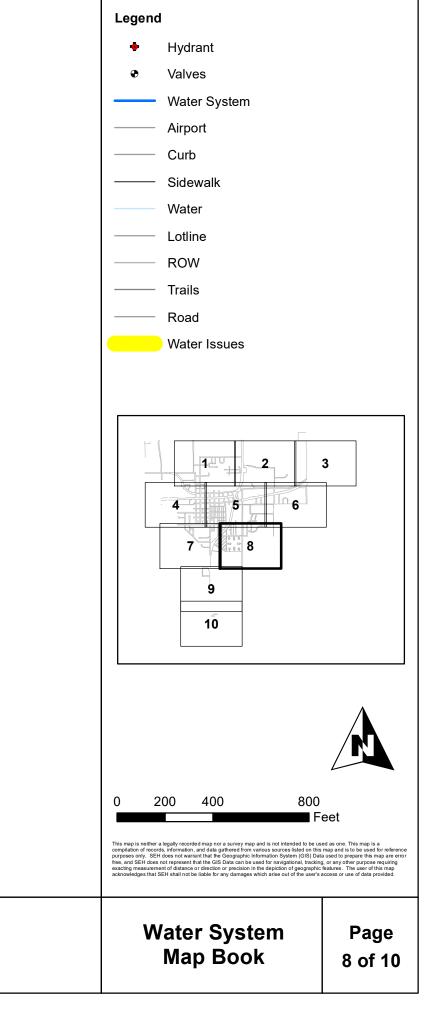


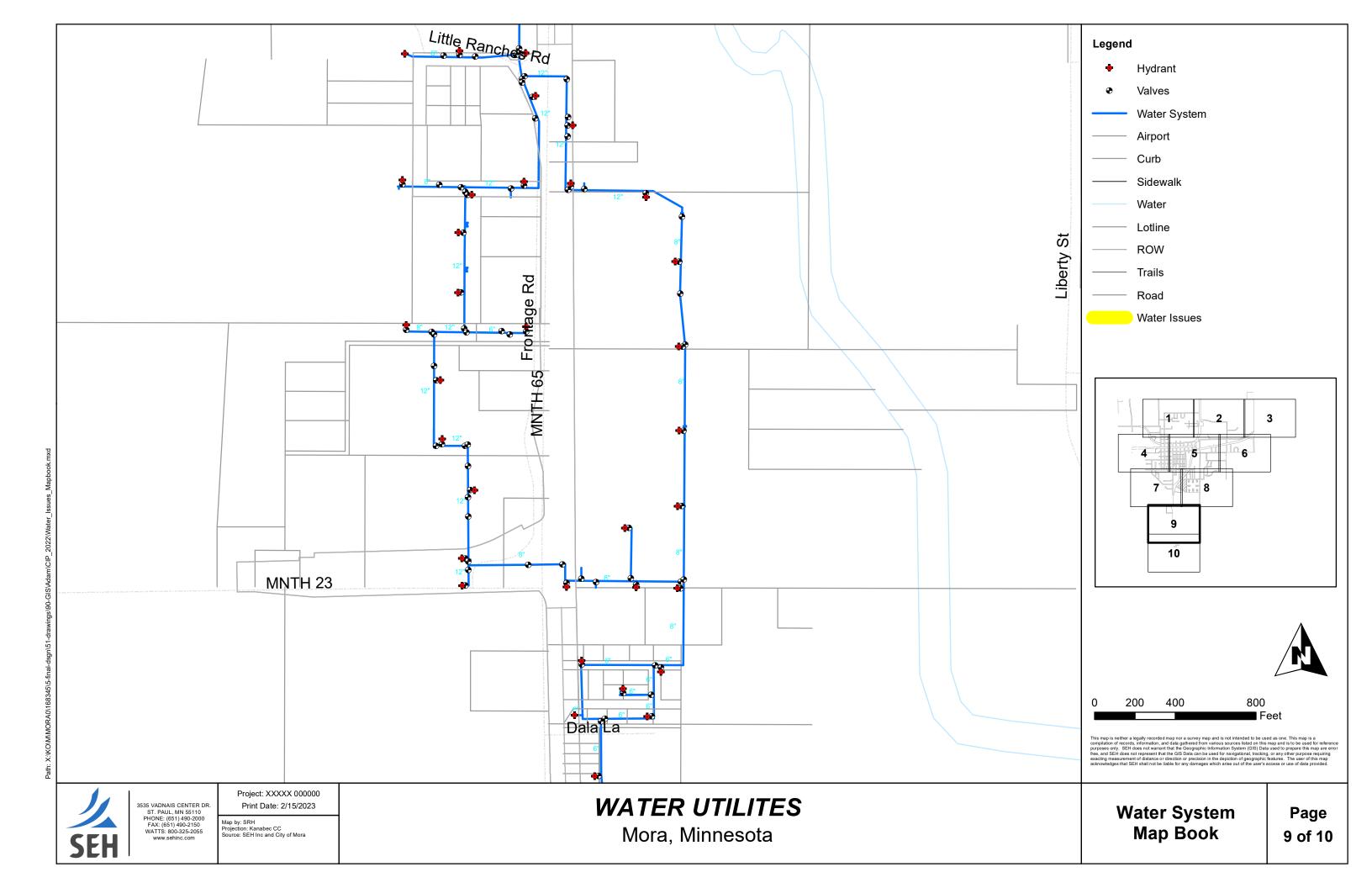


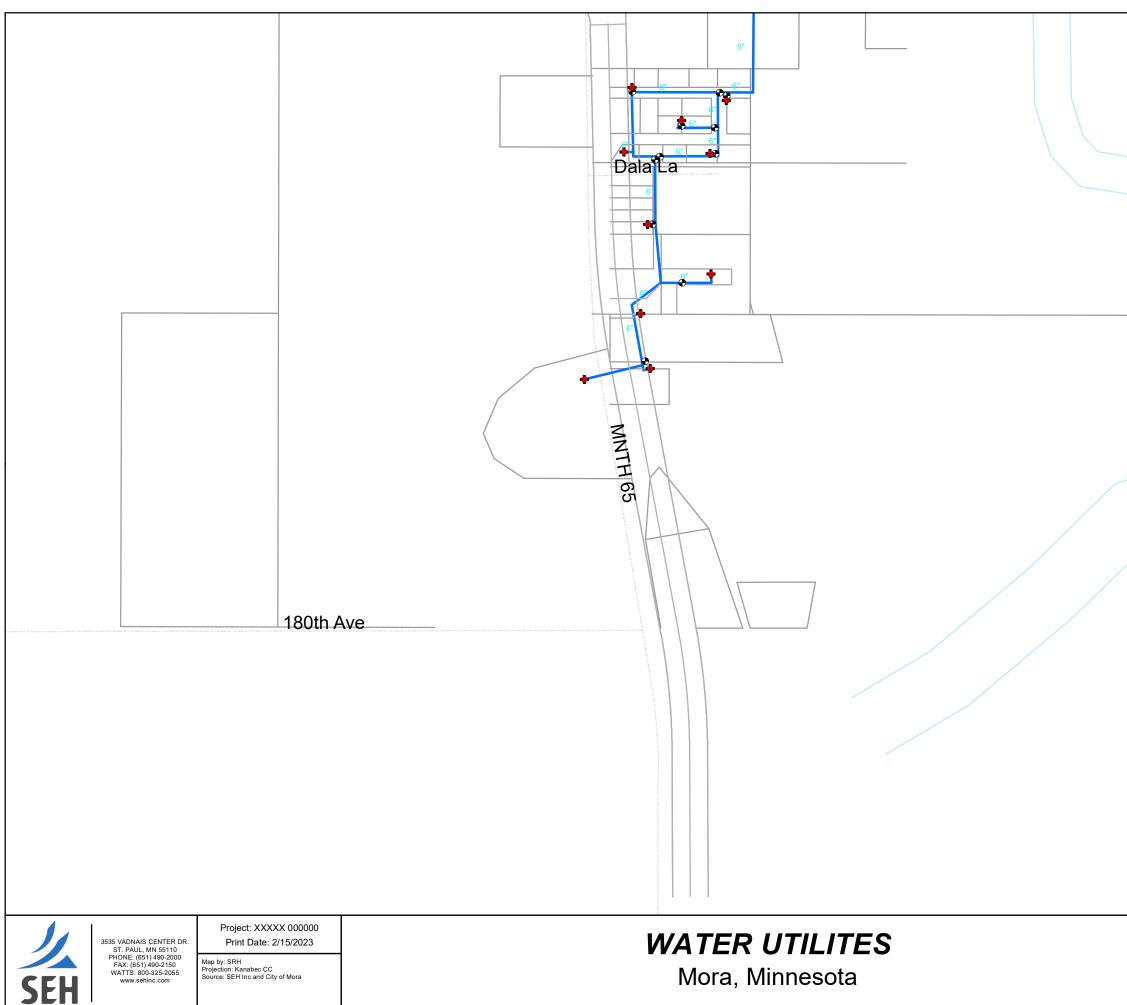








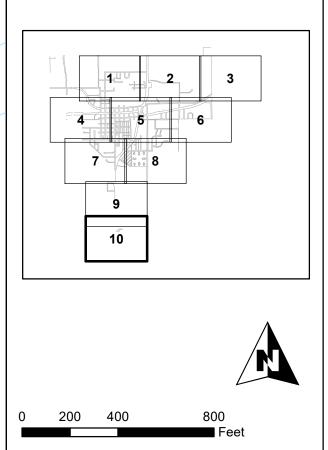




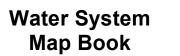
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Legend

- Hydrant
- Valves
- Water System
- Airport
- Curb
- ----- Sidewalk
- Water
- ----- Lotline
- ----- ROW
- Trails
- Road
- Water Issues



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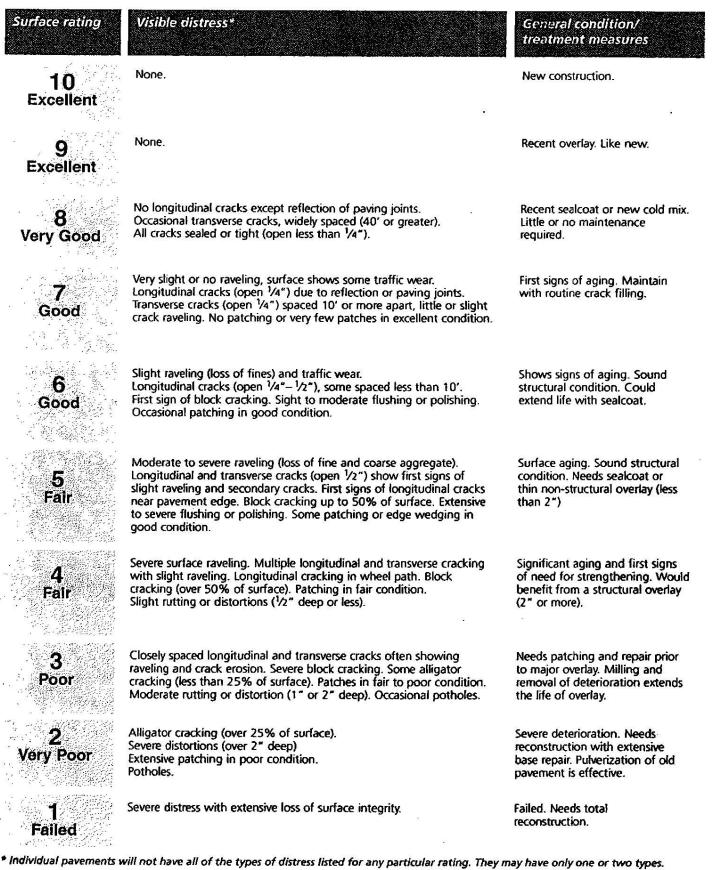


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Appendix A

Rating System

Rating system



Building a Better World for All of Us®

Sustainable buildings, sound infrastructure, safe transportation systems, clean water, renewable energy and a balanced environment. Building a Better World for All of Us communicates a company-wide commitment to act in the best interests of our clients and the world around us.

We're confident in our ability to balance these requirements.

JOIN OUR SOCIAL COMMUNITIES

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