COMPREHENSIVE ANNUAL
FINANCIAL REPORT
OF THE CITY OF
MORA, MINNESOTA
FOR THE
FISCAL YEAR ENDED
December 31, 2011

PREPARED BY FINANCE DEPARTMENT
MASON HJELLE, DIRECTOR OF FINANCE
MEMBER GOVERNMENT FINANCE OFFICERS ASSOCIATION
OF THE UNITED STATES AND CANADA



COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Year Ended December 31, 2011 Table of Contents

	REFERENCE	PAGE
INTRODUCTORY SECTION		
Letter of Transmittal		3
Certificate of Achievement for Excellence in Financial Reporting		9
Organizational Chart		10
Organization		11
FINANCIAL SECTION		
Independent Auditor's Report		15
Management's Discussion and Analysis		18
Basic Financial Statements		
Government-wide Financial Statements:		
Statement of Net Assets	Form A-1	29
Statement of Activities	Form A-2	30
Fund Financial Statements:		
Balance Sheet - Governmental Funds	Form B-1	34
Reconciliation of Net Assets in the Government-wide		
Financial Statements and Fund Balances in the		
Fund Financial Basis Financial Statements	Form B-2	35
Statement of Revenues, Expenditures, and Changes in Fund		
Balances - Governmental Funds	Form B-3	36
Reconciliation of the Statement of Revenues, Expenditures,		
and Changes in Fund Balances of Governmental		
Funds to the Statement of Activities	Form B-4	37
Statement of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual:		
General Fund	Form B-5	38
Proprietary Funds:		
Statement of Net Assets	Form C-1	40
Statement of Revenues, Expenses, and Changes in		
Fund Net Assets	Form C-2	41
Statement of Cash Flows	Form C-3	42
Notes to Financial Statements		47
Other Supplementary Information		
Component Unit:		
Balance Sheet - Economic Development Authority	Form D-1	74
Statement of Revenues, Expenditures, and Changes in Fund		
Balance - Economic Development Authority	Form D-2	75
Combining and Individual Fund Statements and Schedules Non-Major Funds		
Combining Balance Sheet - Nonmajor Governmental Funds	Form E-1	80
Combining Statement of Revenues, Expenditures, and		
Changes in Fund Balances - Nonmajor Governmental Funds	Form E-2	88
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Storm Water Utility Fund	Form E-3	98
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Cemetery Fund	Form E-4	99
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Economic Development Revolving Loan	Form E-5	100
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - TIF 1-7 EPC	Form E-6	101
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - TIF 2-2 Intrepid	Form E-7	102

COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Year Ended December 31, 2011 Table of Contents

	REFERENCE	PAGE
FINANCIAL SECTION (Continued)		
Combining and Individual Fund Statements and Schedules (Continued)		
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - TIF 1-8 Torborg Apartments	Form E-8	103
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - TIF 1-9 Housing CMHP	Form E-9	104
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - TIF 2-10 Clinic	Form E-10	105
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - TIF 1-11 KSB	Form E-11	106
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - TIF 1-12 HRA/Nelson	Form E-12	107
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Future Fire Equipment	Form E-13	110
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Future Improvements	Form E-14	111
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - City Hall Improvements 2005	Form E-15	112
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Highway 23-E	Form E-16	113
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Howe Avenue Reconstruction	Form E-17	114
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Downtown Feed Mill Redevelopment	Form E-18	115
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Street Construction 2008	Form E-19	116
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Airport Kastenbauer House	Form E-20	117
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Police Station	Form E-21	118
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Crosswind	Form E-22	119
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Spring Lake Trail	Form E-23	120
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Parker	Form E-24	121
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Trail Tunnel	Form E-25	122
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - 2010 Street Construction	Form E-26	123

COMPREHENSIVE ANNUAL FINANCIAL REPORT For the Year Ended December 31, 2011 Table of Contents

	REFERENCE	PAGE
FINANCIAL SECTION (Continued)		
Combining and Individual Fund Statements and Schedules (Continued)		
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - 2011 Street Construction	Form E-27	124
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Hwy 23 E. Commercial Lots	Form E-28	125
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Fire Station 2003	Form E-29	128
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances -Budget and Actual - Street Reconstruction 2004	Form E-30	129
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Maple Avenue East	Form E-31	130
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Street Construction 2006	Form E-32	131
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances of Budget and Actual - Eastside 2007	Form E-33	132
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances of Budget and Actual - 2008-2010 Street Reconstruction	Form E-34	133
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances of Budget and Actual - HRA Eastwood	Form E-35	134
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Municipal Liquor Store	Form F-1	136
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Electric Utility Fund	Form F-2	137
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Water Utility Fund	Form F-3	138
Schedule of Revenues, Expenditures, and Changes in Fund		
Balances - Budget and Actual - Wastewater Utility Fund	Form F-4	139
SUPPLEMENTARY FINANCIAL INFORMATION		
Schedule of Gross Sales, Net profit, Transfers Out, and Retained		
Earnings - Municipal Liquor Store Fund	Schedule 1	142
Schedule of Gross Sales, Net profit, Transfers Out, and Retained		
Earnings - Electric Utility Enterprise Fund	Schedule 2	143
Schedule of Services, Billing, KWH, and Revenues per KWH-		
Electric Utility Fund	Schedule 3	144
Schedule of Gross Sales, Net Profit, Transfers In, Out, and		
Retained Earnings - Water Utility Enterprise Fund	Schedule 4	145
Schedule of Gross Sales, Net Profit, Transfers In, Out, and		
Retained Earnings - Wastewater Utility Enterprise Fund	Schedule 5	146
STATISTICAL SECTION		
Net Assets by Component	Table 1	149
Changes in Net Assets	Table 2	150
Fund Balances, Governmental Funds	Table 3	152
Changes in Fund Balances, Governmental Funds	Table 4	153
Taxable Assessed Value of Taxable Property	Table 5	154
Direct and Overlapping Property Tax Rates		
as a % of Net Tax Capacity	Table 6	155

COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Year Ended December 31, 2011 Table of Contents

	REFERENCE	PAGE
STATISTICAL SECTION (Continued)		
Principal Property Tax Payers	Table 7	156
Property Tax Levies and Collections	Table 8	157
Ratios of Outstanding Debt by Type	Table 9	158
Ratios of General Boned Debt Outstanding	Table 10	159
Direct and Overlapping Governmental Activities Debt	Table 11	160
Legal Debt Margin Information	Table 12	161
Pledged-Revenue Coverage	Table 13	162
Demographic and Economic Statistics	Table 14	163
Principal Employers	Table 15	164
Full-Time Equivalent Employees by Function/Program	Table 16	165
Operating Indicators by Function/Program	Table 17	166
Capital Asset Statistics by Function/Program	Table 18	167
AUDITOR'S REPORT SECTION		
Schedule of Expenditures of Federal Awards		170
Notes to Schedule of Expenditures of Federal Awards		171
Schedule of Findings and Questioned Costs		172
Report on Compliance with Requirements Applicable		
To Each Major Program and Internal Control Over		
Compliance in Accordance with OMB Circular A-133		173
Report on Compliance and on Internal Control over Financial		
Reporting Based on an Audit of Financial Statements Performed		
in Accordance with Government Auditing Standards and the		
Minnesota Legal Compliance Audit Guide		175

City of Mora, Minnesota INTRODUCTORY SECTION December 31, 2011

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CITY OF MORA MORA MUNICIPAL UTILITIES



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320.679.1511 Fax 320.679.3862

320.679.1451

The Honorable Mayor
Members of the City Council
Members of the Public Utilities Commission

June 30, 2012

I am submitting the comprehensive annual financial report of the City of Mora, Minnesota and Mora Municipal Utilities for the fiscal year ended December 31, 2011. The staff of the city's finance department prepared this report pursuant to Minnesota Statute 471.697, Subdivision 1. The City of Mora is responsible for the accuracy, the completeness, and the fairness of this report. I believe the report is accurate in all material aspects. It is presented in a manner designed to fairly set forth the financial position and the results of operations of the city and Mora Municipal Utilities. The report includes all disclosures necessary to enable the reader to gain the maximum understanding of the city's financial condition.

The comprehensive annual financial report consists of three sections: introductory, financial, and statistical. The introductory section includes this transmittal letter, the government's organizational chart, and a list of principal officials. The financial section includes the independent auditor's report, management's discussion and analysis, financial statements, and financial schedules. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis.

For a discussion of the financial information, please refer to the management's discussion and analysis.

General Information

The City of Mora is a municipal corporation, incorporated May 19, 1882. It operates as an optional plan A statutory city (fourth class) under authority of Minnesota Statutes, Chapter 412. This option utilizes a strong council/weak mayor form of government. The city conducts bi-annual elections of a mayor and four council members to staggered four-year terms. The council and the public utilities commission hire a city administrator to handle the day-to-day affairs of the city. An appointed clerk-treasurer (finance director) is responsible for the city and utility accounting and financial reporting system.

Mora, the county seat of Kanabec County, is located approximately 65 miles north of Minneapolis and St. Paul at the intersection of Minnesota Highways No. 65 and 23. The city has a population of 3571 according to the 2010 U.S. Census Department's report. The city covers an area of 4.31 square miles.

Local Economy

In 2011 the local economy showed signs of both improvement and continued struggle.

Many construction jobs lost in recent years did not redevelop. Unemployment remained high at 10.8% but was down from the 12.8% figure in 2010.

There were no new homes started in 2010. Home foreclosures continued, but property tax delinquency dropped from 6.5% to 4.5%. Market values declined by about 8%.

Mora's plastics manufacturing plant expanded by constructing a 35,000 square foot warehouse in the industrial park. A local plumbing and mechanical firm built an 8,760 square foot office and shop in the industrial park.

The boat manufacturing plant opened in 2010 closed in 2011.

The largest industrial, commercial, and service employers added 51 employees, an increase of about 3%.

Accounting System and Budgetary Control

This report, with its accompanying financial statements and statistical tables, was prepared in conformance with statement one, governmental accounting and financial reporting principles developed by the Governmental Accounting Standards Board.

Specific funds account for all financial transactions of the city. The city's accounting records are maintained on the accrual or the modified accrual basis, as appropriate. The notes to the financial statements (Note 1) present a summary of the significant accounting policies.

In developing and evaluating the city's accounting system, internal controls are evaluated. The city's internal accounting controls adequately safeguard the assets and provide proper recording of all financial transactions. Because of inherent limitations, no set of control procedures can absolutely assure that all issues, including fraud, have been eliminated or detected. Inherent limitations exist through the possibilities of faulty judgments, errors, circumvention, collusion, and management override.

Formal budgeting is used as a management control device for the General Fund, the debt service funds, and certain special revenue funds. Beginning in 1990, all cities, counties, and school districts in Minnesota were required to comply with a Truth In Taxation process in accordance with the 1989 Special Session Tax Bill. In 2009 and subsequent years, the TNT requirements allowed public input on the budget and levy to be taken during a regular city council meeting. The council formally accepted public input at its meeting on December 20, 2011.

Reporting Entity and Its Services

This report contains the financial information relating to all funds and account groups of the City of Mora and its component units. The City of Mora provides a full range of municipal services including law enforcement, fire protection, building inspection, streets, storm drainage, electricity, water, wastewater treatment, recreation, cemetery, liquor sales, municipal airport, public improvements, and general administrative services.

General Government Functions (Form B)

The General Fund is used to account for all financial transactions not included in another fund. The General Fund includes expenditures for public safety, streets,

culture, recreation, airport, and administration.

Table III of the statistical section of this report shows property tax levies and collections for the past ten years. Property tax levies were allocated as follows:

	2011	2010	2009	2008	2007
General Fund	\$337,780	\$339,376	\$359,565	\$362,312	\$333,850
Debt Service Funds	\$244,007	\$242,411	\$222,222	\$185,838	\$166,866
Total Levy	\$581,787	\$581,787	\$581,787	\$548,150	\$500,716

Special Revenue Funds (Forms C, D, E, F, G, H, I, and J)

Cemetery Fund

Twenty percent of the price of a lot lease is transferred to a fund balance account designated for permanent care. Street department personnel and seasonal summer employees maintain the cemetery. Interments are performed by the street department employees.

EPC Tax Increment Fund 1-7

The EPC (Engineered Polymers Corporation) TIF 1-7 Fund accounted for the receipt and the disbursement of tax increments from Redevelopment District No. 1-7 (1994 EPC expansion.) Through June 2010, the city paid EPC ninety per cent of the tax increments received. The city retained the remaining ten per cent as reimbursement for costs associated with the facilitation of the project expansion. All obligations to EPC ended in the year 2010. The district was decertified in 2011.

Economic Development Authority Fund

The Economic Development Authority, included as a component unit of the City of Mora, was established on March 3, 1992 and reconstituted in 2004. The EDA is governed by a board of seven commissioners who represent the city council, the public utilities commission, and the community. The fund accounts for revenues and expenditures related to EDA activities.

Economic Development Revolving Loan Fund

The Economic Development Revolving Loan Fund was established in 1995 to account for a \$500,000 grant from the MN Economic Recovery Grant program. The city loaned the \$500,000 to EPC for equipment and machinery purchases. The first \$100,000 of loan principal was repaid to the city in 2005. The repaid funds have been used to establish a revolving loan fund. The purpose of the revolving loan fund is to further economic development and to create jobs for low and moderate income persons.

Tax Increment Fund No. 2-2

TIF 2-2 was created to account for a TIF revenue note of \$772,000 issued February 2, 1998. These funds were reimbursed to Intrepid Development Corporation for eligible costs of site improvements on the former creamery site at Park Street and Forest Avenue. The note is payable solely from tax increments received from the fifty-five unit Park Forest Estates apartment building.

Tax Increment Fund No. 1-8

TIF 1-8 was established in 2001 to account for the tax increments from TIF District 1-8, Whispering Pines Apartments at 500 Maple Avenue. Ninety per cent of the increment is paid to the developer, Torborg Builders, on a \$154,107 pay-as-you-go note.

Tax Increment Fund No. 1-9

TIF 1-9 was established in 2001 to account for the tax increments from TIF District 1-9, North Crest Townhomes at 501 Ninth Street. The city purchased the land for the project for \$30,000. Through tax increments, the city was reimbursed. North Crest Townhomes began receiving increment payments in 2004. In 2011 the city made the final payment to North Crest Townhomes, and the district was decertified.

Tax Increment Fund No. 2-10

TIF 2-10 was established in 2003 for the clinic expansion project adjacent to Kanabec Hospital. The city began receiving tax increments in 2004. Ninety per cent of the increments is paid to Kanabec County semi-annually on a pay-as-you-go note.

Tax Increment Fund No. 1-11

TIF 1-11 was established in 2006 for the demolition of an ice cream plant, site preparations for a Kanabec State Bank building, and frontage road construction. Through tax increments which began in 2009, the city and the bank will be reimbursed for allowable expenditures.

<u>Debt Service Funds</u>

See Notes to the Financial Statements and Table 9, Ratios of Outstanding Debt by Type.

Capital Projects Funds

The capital project funds have been established to account for the acquisition or construction of capital facilities other than facilities of enterprise funds.

Future Fire Equipment Fund

The Future Fire Equipment Fund is used to record the annual contributions from the city and the surrounding townships. The funds are invested until expenditures for capital items are authorized by the city council.

Future Improvement Fund

To reduce the need to incur debt, the city established the Future Improvement Fund in 1984. The council has set aside money for projects listed in capital improvement plans.

Enterprise Funds (Forms N, O, P, and Q)

Enterprise funds are established for the North Country Bottle Shop and for the Electric, Water, and Wastewater Funds of Mora Municipal Utilities. These funds compile the pertinent financial information and show the profitability of each of these specific business-type activities.

Debt Administration

In 2009, Standard & Poor's assigned the city an A+ bond rating and viewed the rating

as stable. S & P cited stable employment in health and government, adequate income indicators, and very strong financial reserves as rationale for the A+ rating. Under state law the general obligation debt is subject to a legal limitation as shown in the statistical section.

Long-Term Financial Planning

The city council frequently updates the city's street reconstruction, capital improvement, and fire vehicle replacement plans. The city staff prepares a debt service fund projection schedule which shows the impact of financing on the debt service tax levies.

Independent Audit

Minnesota statutes require an annual audit by the state auditor or an independent certified public accountant. The city selected the CPA firm of Althoff & Nordquist, LLC to complete the audit for 2011. The auditor's opinion is included in this report.

Certificate of Achievement

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Mora, Minnesota for its comprehensive annual financial report (CAFR) for the fiscal year ended December 31, 2010. The certificate of achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded a certificate of achievement, a governmental unit must publish an easily readable and efficiently organized CAFR whose content conforms to program standards. The report must satisfy both generally accepted accounting principles and applicable legal requirements.

A certificate of achievement is valid for a period of one year. The City of Mora has received a certificate of achievement for twenty-six consecutive years. We believe our current CAFR conforms to certificate of achievement program requirements, and we are submitting it to GFOA for certification.

Acknowledgments

The finance department staff contributed significantly to this report. I wish to thank Carol Allman, Kelly Erickson, and Wendy Akkerman for their assistance and for their dedication to the City of Mora. I also thank the mayor, the city council members, and the public utilities commissioners for handling the financial operations of the city in a responsible and progressive manner.

Respectfully submitted,

Mason Hjelle, City Clerk-Treasurer

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Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Mora Minnesota

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
December 31, 2010

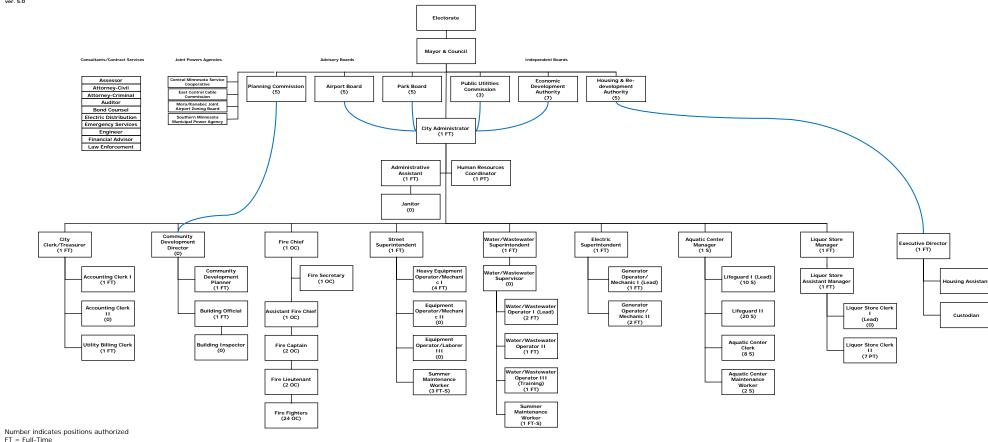
A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

CANADA CORPORATION SEALL

CONCLEGO

Executive Director

CITY OF MORA, KANABEC COUNTY, MINNESOTA **Staff Organizational Chart** February, 2011



PT = Part-Time

OC = On-Call

S = Seasonal

City of Mora, Minnesota Organization December 31, 2011

Elected Officials

Greg Ardner
Beth Hallin
David Chmiel
Mark Gravich
Mike Johnson
Appointed Officials
Joel Dhein
Mason Hjelle Director of Finance-City Clerk/Treasurer
Amy Brosnahan
Joel Jamnik - Campbell Knutson P.A. City Attorney - Civil
Public Utilities
George Baldwin
Dennis Schulz
Steve Ahlness

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City of Mora, Minnesota FINANCIAL SECTION December 31, 2011 This page intentionally left blank.

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CARL D. NORDQUIST, JR., C.P.A. ROBERT R. ALTHOFF, C.P.A.

MEMBERS AMERICAN INSTITUTE OF C.P.A.'S MINNESOTA SOCIETY OF C.P.A.'S

INDEPENDENT AUDITOR'S REPORT

To the Honorable Mayor and Members of the City Council City of Mora, Minnesota

We have audited the accompanying financial statements of the governmental activities, the business - type activities, each major fund, budgetary comparison information, and the aggregate remaining fund information of the City of Mora, Minnesota, as of and for the year ended December 31, 2011 which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City of Mora, Minnesota's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business - types activities, each major fund, budgetary comparison information, and the aggregate remaining fund information of the City of Mora, Minnesota, as of December 31, 2011, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The City has implemented Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions for the year ended December 31, 2011.

In accordance with *Government Auditing Standards*, we have also issued a report dated June 15, 2012 on our consideration of the City of Mora, Minnesota's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of the audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

The Management's Discussion and Analysis and budgetary information on pages 5 through 13 and 20 through 21, is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. We did not audit the information and express no opinion thereon.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Mora, Minnesota's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, schedules, budgetary comparison, supplementary financial information, statistical section as listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, Audits of State, Local Governments, and Non-Profit Organizations, and is also not a required part of the basic financial statements of the City of Mora, Minnesota.

The combining and individual nonmajor fund financial statements, schedules, budgetary comparison, schedule of expenditures of federal awards, and supplementary financial information have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Althoff & Nordquist, LLC

May Noulgant, UC

Pine City, Minnesota

June 15, 2012

City of Mora, Minnesota MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED December 31, 2011

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We are providing readers with this narrative overview and analysis of the financial activities of the City of Mora for the fiscal year ended December 31, 2011. We encourage readers to use the information presented here in conjunction with the additional information contained in the city's letter of transmittal and in the financial statements.

Financial Highlights

- * At the close of the fiscal year, the assets of the City of Mora exceeded its liabilities by \$25,831,955 (net assets). Of this amount, \$6,369,991 (unrestricted net assets) may be used to meet the city's ongoing obligations to citizens and creditors.
- * The city's total net assets increased by \$3,062 in 2011.
- * At the close of the fiscal year, governmental fund balances totaled \$821,829.
- * As of December 31, 2011, the unreserved fund balance of the General Fund was \$1,055,865. This amount was 40.5% of the General Fund's total expenditures in 2011.

Overview of the Financial Statements

Management's Discussion and Analysis introduces the city's basic financial statements. The basic financial statements include: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. The city also includes in this report additional information to supplement the basic financial statements.

Government-wide Financial Statements

The city's annual report includes two government-wide financial statements. These statements provide both long-term and short-term information about the city's overall status. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in full accrual accounting and elimination or reclassification of internal activities.

The first of these government-wide statements is the Statement of Net Assets. This is the city-wide statement of financial position presenting information that includes all of the city's assets and liabilities, with the difference reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the city as a whole is improving or deteriorating. Evaluation of the overall economic health of the city would extend to other non-financial factors such as diversification of the taxpayer base or the condition of city infrastructure in addition to the financial information provided in this report.

The second government-wide statement is the Statement of Activities, which reports how the city's net assets changed during the current fiscal year. All current year revenues and expenses are included regardless of when cash is received or paid. An important purpose of the design of the statement of activities is to show the financial reliance of the city's distinct activities or functions on revenues provided by the city's taxpayers.

Both government-wide financial statements distinctively report governmental activities of the city that are principally supported by taxes and intergovernmental revenues, such as grants, and business-type activities that are intended to recover all or a significant portion of their costs through user fees and charges. Governmental activities include general government, public safety, public services, culture and recreation. Business-type activities include electric utilities, water utilities, waste water utilities, and municipal liquor store.

Fund Financial Statements

A fund is an accountability unit used to maintain control over resources segregated for specific activities or objectives. The city uses funds to ensure and demonstrate compliance with finance-related laws and regulations. Within the basic financial statements, fund financial statements focus on the city's most significant funds rather than the city as a whole. Major funds are separately reported while all others are combined into a single, aggregate presentation. Individual fund data for non-major funds is provided in the form of combining statements in a later section of this report.

The city has two kinds of funds:

Governmental funds are reported in the fund financial statements and encompass essentially the same functions reported as governmental activities in the government-wide financial statements. However, the focus is very different with fund statements providing a distinctive view of the city's governmental funds. These statements report short-term fiscal accountability focusing on the use of spendable resources during the year and balances of spendable resources available at the end of the year. They are useful in evaluating annual financing requirements of governmental programs and the commitment of spendable resources for the near term.

Since the government-wide focus includes the long-term view, comparisons between these two perspectives may provide insight into the long-term impact of short-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to the governmental-wide statements to assist in understanding the differences between these two perspectives.

Budgetary comparison statements are included in the basic financial statements for the general fund and major debt service fund. Budgetary comparison schedules for other special revenue, capital project and debt service funds can be found in a later section of this report. These statements and schedules demonstrate compliance with the city's adopted and final revised budget.

Proprietary funds are reported in the fund financial statements and generally report services for which the city charges customers a fee. There are two kinds of proprietary funds. These are enterprise funds and internal service funds. The city currently has only enterprise funds. Enterprise funds essentially encompass the same functions reported as business-type activities in the government-wide statements. Services, such as Water Utilities, are provided to customers external to the city organization.

Notes to the financial statements

The accompanying notes to the basic financial statements provide information essential to a full understanding of the government-wide and fund financial statements. The notes to the financial statements begin immediately following the basic financial statements.

Financial Analysis of the City as a Whole

As year-to-year financial information is accumulated on a consistent basis, changes in net assets may be observed and used to discuss the changing financial position of the city as a whole.

The city's net assets as of fiscal year-end were \$25,831,955. This was a \$1,816 increase over last year's net assets of \$25,830,139. The following table provides a summary of the city's net assets at December 31:

Summary of Net Assets

	Governmental		Busine	ss-Type			
	Activities		Acti	Activities		Totals	
	2011	2010	2011	2010	2011	2010	
Current and other assets	\$ 2,584,182	\$ 706,268	\$ 8,951,544	\$ 10,382,145	\$ 11,535,726	\$ 11,088,413	
Capital assets (net)	12,574,478	12,601,163	12,339,240	11,887,377	24,913,718	24,488,540	
Total Assets	15,158,660	13,307,431	21,290,784	22,269,522	36,449,444	35,576,953	
Other liabilities	1,623,571	181,388	2,527,423	2,455,086	4,150,994	2,636,474	
Long-term liabilities	3,496,495	3,001,995	2,970,000	4,108,305	6,466,495	7,110,300	
Total Liabilities	5,120,066	3,183,383	5,497,423	6,563,391	10,617,489	9,746,774	
Net Assets:							
Invested in capital assets	,						
net of related debt	9,077,983	9,599,168	7,569,240	5,878,027	16,647,223	15,477,195	
Restricted	746,871	589,192	2,067,870	2,067,870	2,814,741	2,657,062	
Unrestricted	213,740	(64,312)	6,156,251	7,760,194	6,369,991	7,695,882	
Total Net Assets	\$ 10,038,594	\$ 10,124,048	\$ 15,793,361	\$ 15,706,091	\$ 25,831,955	\$ 25,830,139	

The city reported positive balances in net assets for both governmental and business-type activities. Net assets decreased \$85,454 for governmental activities and increased by \$88,516 for business-type activities. The city's overall financial position improved during 2011 primarily due to the city keeping expenditures under control and successfully sticking to the planned budget as much as possible.

Financial Analysis of the City as a Whole (Continued)

Summary of Changes in Net Assets

	Governmental		Business-type			
	Activ	vities	Acti	vities	Totals	
	2011	2010	2011	2010	2011	2010
Revenues:						
Program revenues						
Charge for services	\$ 737,833	\$ 847,532	\$ 9,217,454	\$ 9,188,698	\$ 9,955,287	\$ 10,036,230
Operating grants and						
contributions	1,305,081	939,449			1,305,081	939,449
Capital grants and						
contributions		42,385				42,385
General revenues						
Property taxes	576,629	535,245			576,629	535,245
Tax increment	174,918	191,721			174,918	191,721
Investment earnings	41,750	88,976	196,135	235,076	237,885	324,052
Other revenue	831,656	1,439			831,656	1,439
Total Revenue	3,667,867	2,646,747	9,413,589	9,423,774	13,081,456	12,070,521
Program Expenses:						
General government	514,691	482,961			514,691	482,961
Public safety	1,340,101	885,754			1,340,101	885,754
Public works	899,165	880,659			899,165	880,659
Cemetery	58,501	54,568			58,501	54,568
Culture and recreation	327,637	247,197			327,637	247,197
Housing & ED	(56,110)	64,152			(56,110)	64,152
Capital projects	111,995	(122,296)			111,995	(122,296)
Miscellaneous	711,552				711,552	
Interest on long-term debt	115,789	138,026			115,789	138,026
Liquor			2,475,319	2,325,488	2,475,319	2,325,488
Electric			5,136,409	5,168,762	5,136,409	5,168,762
Water			606,161	552,514	606,161	552,514
Wastewater			807,184	787,295	807,184	787,295
Total Expenses	4,023,321	2,631,021	9,025,073	8,834,059	13,048,394	11,465,080
Increase in net assets						
before transfers	(355,454)	15,726	388,516	589,715	33,062	605,441
Miscellaneous			(30,000)	(30,000)	(30,000)	(30,000)
Transfers	270,000	270,000	(270,000)	(270,000)		
Change in net assets	(85,454)	285,726	88,516	289,715	3,062	575,441
Prior period adjustment		, <u></u>				,
Beginning net assets	10,124,048	9,838,322	15,704,845	15,415,130	25,828,893	25,253,452
Ending net assets	\$ 10,038,594	\$10,124,048	\$15,793,361	\$ 15,704,845	\$25,831,955	\$ 25,828,893

Financial Analysis of the City as a Whole (Continued)

Significant Changes in Total Net Assets:

The total net assets for the governmental activities and the business-type activities did not change significantly in 2011.

Budgetary Highlights and Changes in Fund Balance/Net Assets for the Major Funds:

Over the course of the year, the city made changes to its annual budget to account for LGA and Market Value Homestead Credit reduction of \$114,585.

Significant budgetary variances between the final amended budgets and actual results are explained below:

General Fund:

Intergovernmental revenues were over budget by \$192,202 because of unbudgeted federal grants received for radio upgrades.

Fire protection expenses were over budget by \$497,537 because of unbudgeted purchases of a fire truck and radio equipment.

Park department expenses were over budget by \$24,249 largely because of costs for renovating the city's Dala horse.

Swimming pool expenses were under budget by \$22,318 because less natural gas was needed to heat the pool and employees worked fewer hours than expected.

Transfers In were over budget by \$332,859 because of unbudgeted transfers from Future Fire Equipment Fund for the purchase of the fire truck.

As a result of these budget differences, the General Fund fund balance increased by \$40,592 in 2011.

Liquor Fund:

Sales revenues were \$340,636 below budget. The new liquor store did not create sales as predicted.

The cost of employee services was \$31,914 over budget, because more employee hours than expected were needed to operate the new store.

As a result of these differences, the liquor store incurred a net loss and reduction in fund balance of \$93,215 in 2011.

Electric Fund:

Electric sales were higher than the budgeted amount by \$200,516. Increased usage by the city's largest industrial customer accounted for most of that amount.

The cost of electricity purchased for resale cost less than budgeted by \$48,934.

Depreciation was \$35,519 less than budgeted because many capital assets were fully depreciated in 2010.

The miscellaneous wage and power plant expense reimbursement from SMMPA increased because plant wages and expenses increased.

These amounts contributed to the \$242,455 net income and corresponding net assets increase for the Electric Fund.

Water Fund:

The expenses for other services and charges were under budget by \$48,147. Lower than anticipated professional fees and interest on bonds accounted for most of that amount.

The lower expenses reduced the budgeted net loss to \$34,341.

Wastewater Fund:

Miscellaneous expenses including repairs and maintenance, electricity, and equipment purchases caused a net loss of \$26,383.

Schedules comparing the final budgeted amounts to the city's actual financial activity for the major funds are included in a later section of this report.

Capital Assets and Debt Administration

Capital Assets. As of December 31, 2011, the city had invested \$24,913,718 in capital assets, including buildings, facilities, vehicles, and equipment. This amount represents a net decrease prior to depreciation of \$1,582,486 from last year. Total depreciation expense for the year was \$1,248,404. The following table provides a summary of the city's capital assets for the year ended:

Capital Assets Net of Accumulated Depreciation

	Governmental		Business-type			
	Acti	vities	Activities		Totals	
	2011	2010	2011	2010	2011	2010
Non-Depreciable Assets:						
Land	\$ 1,529,679	\$ 1,498,434	\$ 359,892	\$ 359,892	\$ 1,889,571	\$ 1,858,326
Construction in progress						
Depreciable Assets:						
Buildings	2,330,169	2,393,404	2,643,501	2,843,042	4,973,670	5,236,446
Infrastructure	4,518,380	4,418,550			4,518,380	4,418,550
Improvements	3,497,056	3,630,907	6,723,627	6,930,811	10,220,683	10,561,718
Machinery, equipment, vehicles	699,194	659,868	2,612,220	1,753,592	3,311,414	2,413,460
Total	\$ 12,574,478	\$ 12,601,163	\$ 12,339,240	\$ 11,887,337	\$ 24,913,718	\$ 24,488,500

For further information, please refer to Note 3: D Capital Assets, pages 57-58.

Debt administration. At year end, the city had \$6,466,495 in general obligation bonds and other long-term debt outstanding, of which \$314,000 is due within one year. The following table presents a summary of the city's outstanding long-term debt for the year ended.

Outstanding Bonds

	Governmental Activities			ess-type vities	Total	
	2011	2010	2011	2010	2011	2010
General obligation bonds	\$ 3,496,495	\$ 3,696,995	\$	\$	\$ 3,496,495	\$ 3,696,995
Revenue bonds			2,970,000	4,108,300	2,970,000	4,108,300
Total	\$ 3,496,495	\$ 3,696,995	\$ 2,970,000	\$ 4,108,300	\$ 6,466,495	\$ 7,805,295

For further information please refer to Note 3: F Long-term Debt, pages 60-62.

Capital Assets and Debt Administration (Continued)

The City of Mora maintains an A+ bond rating from Standard and Poor's.

Factors Bearing on the City's Future

City Council

After a three-week state government shutdown, the MN legislature reduced the city's 2011 state aid to the General Fund by \$114,585. The council approved the same amount in budget reductions as recommended by the budget committee..

The city council adopted a fund balance policy which required that the General Fund maintain a fund balance of 40% - 50% of annual expenditures.

In May, the council approved the sale of \$695,000 of general obligation bonds to finance the 2008 - 2011 street reconstruction projects. Moody's Investors Service reviewed and assigned a rating of A1 to the bonds.

In order to receive additional LGA and be exempt from levy limits, the council members decided to participate in the Local Performance and Reporting Program. The city surveyed citizens concerning their opinions of city services,

Fire Department

In March, the council approved purchasing a new pumper truck at a cost of about \$397,000. The truck was to be delivered in 2012.

Capital Projects

The city completed reconstruction of Clark Street in accordance with the 2010 - 2014 street reconstruction plan. The cost of the curb, gutter, and overlay project was \$148,978.

Administration

The city completed its 2011 pay equity report. The report showed no violations by the city.

Factors Bearing on the City's Future (Continued)

Public Utilities Commission

In April, Mora Municipal Utilities completed a \$1.6 million water plant renovation project. The Minnesota Public Facilities Authority financed the project for 20 years at 1.862%. The PUC members decided to raise water rates by 5% per year for five years to pay for the renovation.

Since MMU's investments were earning about 2% less than the cost of the interest on the Arthur Extension Area Bonds, the PUC moved to pay off the \$761,500 balance of the Water Fund portion of the bonds. The PUC planned to consider paying off the Wastewater Fund bond balance in 2012.

Contacting the City's Financial Management

This financial report is designed to provide a general overview of the City of Mora finances. Individuals or firms with questions about this report should direct inquiries to the Office of the Finance Director, 101 Lake Street South, Mora, MN 55051.

CITY OF MORA, MINNESOTA BASIC FINANCIAL STATEMENTS December 31, 2011

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City of Mora, Minnesota Statement of Net Assets December 31, 2011

	Governmental Activities	Business - Type Activities	2011 Total	Component Unit EDA
ASSETS				
Cash and investments	\$ 839,409	\$ 3,562,513	\$ 4,401,922	\$ 40,257
Due from other governments	60,085	· · · · ·	60,085	
Accounts receivable	160,694	958,704	1,119,398	
Due from other funds	1,443,451		1,443,451	
Inventory		479,128	479,128	
Loan receivable - Liquor Fund		1,800,000	1,800,000	
Prepaid items	49,689	37,614	87,303	53
Special assessments		45,715	45,715	
Restricted Assets:		,	,	
Temporary restricted:				
Cash and investments	30,854	1,469,366	1,500,220	
Permanently restricted:	,	, ,	, ,	
Cash and investments		598,504	598,504	
Capital assets, (net of accumulated depreciation)				
Land	1,529,679	359,892	1,889,571	
Building, machinery, equipment	11,044,799	11,979,348	23,024,147	
Total assets	15,158,660	21,290,784	36,449,444	40,310
Total assets	13,130,000	21,220,701	30,115,111	10,510
LIABILITIES				
Due to other funds	\$ 1,443,451	\$	\$ 1,443,451	\$
Accounts payable	447	575,847	576,294	Ψ
Other payables	47,541	51,516	99,057	3,930
Accrued interest	129,632	31,310	129,632	3,730
Loan payable - Electric Fund	127,032	1,800,000	1,800,000	
Customer meter deposits		54,340	54,340	
Deposits for contractors	2,500	34,340	2,500	
Unearned revenue	2,300	45,720	45,720	
Noncurrent liabilities:		43,720	43,720	
Due within one year	210,500	103,500	314,000	
Due in more than one year	3,285,995	2,866,500		
Total liabilities		5,497,423	6,152,495	3,930
Total habilities	5,120,066	3,497,423	10,617,489	3,930
NET ASSETS				
Invested in capital assets, net of selected debt	9,077,983	7,569,240	16,647,223	
Restricted for:	9,077,963	7,309,240	10,047,223	
Debt service	652,354		652,354	
				
Special revenue - Cemetery	94,517		94,517	
Future operations:		102 000	102 000	
Liquor		103,998	103,998	
Electric Utility		598,504	598,504	
Water Utility		781,759	781,759	
Waste Water Utility		583,609	583,609	
Unrestricted:	A.A.=.:			2 - 200
Unrestricted	213,740	6,156,251	6,369,991	36,380
Total net assets	\$ 10,038,594	\$ 15,793,361	\$ 25,831,955	\$ 36,380

See notes to financial statements.

City of Mora, Minnesota Statement of Activities For the Year Ended December 31, 2011

ons

General revenues and expenses:

Property taxes

Tax increment

Unrestricted investments earnings

Gain on sale of capital assets

Miscellaneous

Transfers

Total general revenues, expenses and transfers

Changes in net assets

Net assets - beginning

Net assets - ending

See notes to financial statements.

Net (Expenses) Revenues and Changes in Net Assets

	and	Changes	in Net As	sets				
		Busi	ness -			Co	omponent	
Go	vernmental	Type					Unit	
A	Activities	Acti	vities		Total		EDA	
\$	178,993	\$		\$	178,993	\$		
	(208,392)				(208,392)			
	(814,330)				(814,330)			
	(58,501)				(58,501)			
	(194,951)				(194,951)			
	56,110				56,110			
	(111,995)				(111,995)			
	(827,341)				(827,341)			
	(1,980,407)				(1,980,407)			
		'			_			
			170,181		170,181			
			100,999		100,999			
			(58,843)		(58,843)			
			(49,956)		(49,956)			
			162,381		162,381			
	(1,980,407)		162,381		(1,818,026)			
							(49,930)	
							(49,930)	
	576,629				576,629			
	174,918				174,918			
	41,750		196,135		237,885		908	
	667,798				667,798			
	163,858				163,858		50,000	
	270,000	(270,000)					
	1,894,953		(73,865)		1,821,088		50,908	
	.o.==				.			
	(85,454)		88,516		3,062		978	
	10 104 040	1.5	704.045		25 020 002		25.400	
	10,124,048		704,845	Φ.	25,828,893	•	35,402	
\$	10,038,594	\$ 15,	793,361	\$	25,831,955	\$	36,380	

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CITY OF MORA, MINNESOTA FUND FINANCIAL STATEMENTS December 31, 2011

City of Mora, Minnesota Governmental Funds Balance Sheet December 31, 2011

	General Fund		NonMajor Governmental Funds		Total Governmental Funds	
ASSETS						
Cash and investments	\$	839,409	\$		\$	839,409
Taxes receivable - delinquent		52,096		27,175		79,271
Accounts receivable		120,781		39,913		160,694
Special assessment receivables -						
Delinquent						
Deferred				526,476		526,476
Due from other governmental units		19,302		40,783		60,085
Due from other funds		70,216		1,373,235		1,443,451
Prepaid insurance		48,911		778		49,689
Cash restricted				30,854		30,854
Total assets	\$	1,150,715	\$	2,039,214	\$	3,189,929
LIABILITIES AND FUND BALANCES Liabilities: Due to other funds Accounts payable Other payables Deposits from developers Deferred revenues Total liabilities	\$	447 47,541 2,500 44,362 94,850	\$	1,443,451 829,799 2,273,250	\$	1,443,451 447 47,541 2,500 874,161 2,368,100
Fund Balances:						
Nonspendable		48,911		778		49,689
Restricted				652,354		652,354
Committed						
Assigned				94,517		94,517
Unassigned		1,006,954		(981,685)		25,269
Total fund balances		1,055,865		(234,036)		821,829
Total liabilities and fund balances	\$	1,150,715	\$	2,039,214	\$	3,189,929

City of Mora, Minnesota Reconciliation of Net Assets in the

Government-wide Financial Statements and Fund Balances in the Fund Basis Financial Statements December 31, 2011

Amounts reported for governmental activities in the statement of net assets are different because:

		2011		2010
Total governmental fund balances	\$	821,829	\$	521,865
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.				
Governmental capital assets	2	21,290,350	2	0,736,644
Less: accumulated depreciation		(8,715,872)	((8,135,481)
^	1	12,574,478	1	2,601,163
Other long-term assets are not available to pay for current - personal expenditures and, therefore, are deferred with funds.				
Delinquent property taxes		(79,271)		(85,728)
Deferred special assessments		(526,476)		(536,743)
Deferred revenues		874,161		741,275
Interest on long-term debt is not accrued in governmental funds but rather recognized as an expenditure when due		(129,632)		(115,789)
Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported				
in the funds.		(2.406.405)	,	2 001 005
Bonds payable		(3,496,495)		(3,001,995)
Net assets of governmental activities (page 29)	\$ 1	10,038,594	\$ 1	0,124,048

City of Mora, Minnesota Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended December 31, 2011

DEVENITES	General Fund		Other Governmental Funds		Total Governmenta Funds	
REVENUES	Φ	215.054	¢.	0.42 151	Ф	550 105
Property taxes	\$	315,954	\$	243,151	\$	559,105
Tax increments		1,783		173,135		174,918
Licenses and permits		42,635		17.504		42,635
Special assessments				17,524		17,524
Intergovernmental		984,604		325,486		1,310,090
Charges for services		605,858		67,826		673,684
Fines		21,514		17.025		21,514
Investment earnings		23,925		17,825		41,750
Sale of assets		21.505				
Miscellaneous		21,705		804,942		826,647
Total revenues		2,017,978		1,649,889		3,667,867
EXPENDITURES						
Current:						
General government		485,693				485,693
Public safety		1,225,978				1,225,978
Public works		519,073		20,472		539,545
Cemetery				53,438		53,438
Culture and recreation		268,377				268,377
Housing and economic development				80,173		80,173
Capital projects				556,111		556,111
Miscellaneous		109,590				109,590
Debt Service:						
Principal				200,500		200,500
Interest and other charges				118,498		118,498
Total expenditures		2,608,711		1,029,192		3,637,903
Excess (deficiency) of revenues over						
(under) expenditures		(590,733)		620,697		29,964
OTHER FINANCING SOURCES (USES)						
Issuance of long-term debt						
Miscellaneous income (expense)						
Transfers in		673,137		602,072		1,275,209
Transfers out		(41,812)		(963,397)		(1,005,209)
Total other financing sources (uses)	-	631,325		(361,325)		270,000
β (,		,- ,-		(,)		,
Net change in fund balances		40,592		259,372		299,964
Fund balances - beginning		1,015,273		(493,408)		521,865
Fund balances - ending	\$	1,055,865	\$	(234,036)	\$	821,829

City of Mora, Minnesota

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended December 31, 2011

Amounts reported for governmental activities in the statement of activities are different because:

	2011	2010
Net changes in fund balances - total governmental funds	\$ 299,964	\$ (255,635)
Governmental funds report capital outlays as expenditures.		
However, in the statement of activities the cost of those assets is		
allocated over their estimated useful lives and reported as		
depreciation expense. This is the amount by which capital outlays		
exceeded depreciation in the current period (for additional		
information see Note 3D of the Notes to Financial Statements,		
page 47).		
Capital Outlays	553,706	800,217
Depreciation Expense	(580,391)	(577,913)
	(26,685)	222,304
Other miscellaneous items	149,610	119,985
Change in accrued interest payable	(13,843)	7,072
Long-term debt payments for current year	(494,500)	192,000
Changes in net assets of governmental activities (page 30)	\$ (85,454)	\$ 285,726

City of Mora, Minnesota General Fund

Statement of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

				Variance with Final Budget	
	Budgeted A		Actual	Positive	
	Original	Final	Amounts	(Negative)	
REVENUES	Φ 242.200	Ф 214006	Φ 217.727	Φ 2.021	
Property taxes	\$ 343,280	\$ 314,906	\$ 317,737	\$ 2,831	
Licenses and permits	42,910	45,585	42,635	(2,950)	
Intergovernmental	879,613	793,402	984,604	191,202	
Charges for services	605,045	605,045	605,858	813	
Fines	15,500	15,500	21,514	6,014	
Investment earnings	30,000	30,000	23,925	(6,075)	
Sale of assets	10.200	10.200	21.707	2.505	
Miscellaneous	19,200	19,200	21,705	2,505	
Total revenues	1,935,548	1,823,638	2,017,978	194,340	
EXPENDITURES					
Current:					
General government:					
General	99,441	94,441	84,050	10,391	
Council	35,807	34,807	30,580	4,227	
City administrator	87,651	78,356	83,093	(4,737)	
Elections					
Finance director	144,322	141,904	139,857	2,047	
Attorney	36,800	35,700	34,979	721	
Personnel	10,000	10,000	9,891	109	
Planning and zoning	57,787	57,787	54,971	2,816	
City hall building	22,901	22,901	25,199	(2,298)	
Library building	16,067	16,067	23,073	(7,006)	
Total general government	510,776	491,963	485,693	6,270	
Public safety:					
Building inspection	72,003	72,003	71,648	355	
Police protection	622,942	578,942	564,457	14,485	
Fire protection	110,336	110,336	589,873	(479,537)	
Total public safety	805,281	761,281	1,225,978	(464,697)	
Public works:					
Street department	482,672	482,672	484,967	(2,295)	
Street lighting	37,000	37,000	34,106	2,894	
Total public works	519,672	519,672	519,073	599	
Culture and recreation:					
Swimming pool	187,463	187,463	165,145	22,318	
Park areas	88,140	78,983	103,232	(24,249)	
Total Culture and recreation	275,603	266,446	268,377	(1,931)	
Miscellaneous:					
Forestry and nursery					
Shade tree program					
Airport	115,167	115,167	109,590	5,577	
Loan Pine Community Center					
Unallocated operating expenses					
Total Miscellaneous	115,167	115,167	109,590	5,577	
Total expenditures	2,226,499	2,154,529	2,608,711	(454,182)	
Excess (deficiency) of revenues over					
(under) expenditures	(290,951)	(330,891)	(590,733)	(259,842)	

City of Mora, Minnesota General Fund

Statement of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	Budgeted Amounts					Actual	Variance with Final Budget Positive		
		Original	Final		Amounts		(Negative)		
OTHER FINANCING SOURCES (USES)									
Transfers in	\$	340,278	\$	355,518	\$	673,137	\$	317,619	
Transfers out		(45,195)		(20,495)		(41,812)		(21,317)	
Total other financing sources (uses)		295,083		335,023		631,325		296,302	
Net change in fund balances		4,132		4,132		40,592		36,460	
Fund balances - beginning		1,015,273		1,015,273		1,015,273			
Fund balances - ending	\$	1,019,405	\$	1,019,405	\$	1,055,865	\$	36,460	

City of Mora, Minnesota Proprietary Funds Statement of Net Assets December 31, 2011

	Busi				
	Municipal	Electric	Water	Wastewater	
	Liquor	Utility	Utility	Utility	
	Fund	Fund	Fund	Fund	Total
ASSETS					
Current assets:					
Cash and investments	\$ 190,463	\$ 3,084,050	\$ 585,705	\$ 288,000	\$ 4,148,218
Interest receivable					
Accounts receivable	24,390	678,765	152,035	103,514	958,704
Note receivable		1,800,000			1,800,000
Inventory	329,720	145,652	3,756		479,128
Prepaid items	8,163	19,253	4,213	5,985	37,614
Special assessments	, 		14,318	31,397	45,715
Total current assets	552,736	5,727,720	760,027	428,896	7,469,379
Noncurrent assets:					
Restricted cash and investments	103,998	598,504	36,189	583,609	1,322,300
Total restricted assets	103,998	598,504	36,189	583,609	1,322,300
Capital assets:	200,220				
Plant in service	2,030,828	4,907,735	6,296,094	6,450,428	19,685,085
Less: accumulated depreciation	(264,895)	(2,675,185)	(1,640,265)	(2,765,500)	(7,345,845)
Total Capital assets	(201,055)	(2,075,105)	(1,010,200)	(2,703,300)	(7,515,615)
(net of accumulated depreciation)	1,765,933	2,232,550	4,655,829	3,684,928	12,339,240
Total noncurrent assets	1,869,931	2,831,054	4,692,018	4,268,537	13,661,540
Total assets	2,422,667	8,558,774	5,452,045	4,697,433	21,130,919
I I A DIT UTUGG					
LIABILITIES					
Current liabilities:	20. (22	255 500	10.40	12.260	415.005
Accounts payable	29,623	355,599	18,497	12,268	415,987
Accrual wages payable	14,442	11,280	12,897	12,897	51,516
Note payable	1,800,000				1,800,000
Revenue bonds payable			87,525	15,975	103,500
Total current liabilities	1,844,065	366,879	118,919	41,140	2,371,003
Noncurrent liabilities:					
Customer meter deposits		54,340			54,340
Revenue bonds payable			1,836,769	1,029,731	2,866,500
Unearned revenue			14,318	31,397	45,715
Total noncurrent liabilities		54,340	1,851,087	1,061,128	2,966,555
Total liabilities	1,844,065	421,219	1,970,006	1,102,268	5,337,558
NET ASSETS					
Invested in capital assets, net					
of related debt	(34,067)	2,232,550	2,731,559	2,639,198	7,569,240
Restricted:	(= 1,5 = 1)	_,,_,	_,,,,,,,,,	_,,,,,,,,,,	.,,
Future operations	103,998	598,504	36,189	583,609	1,322,300
Unrestricted:	103,770	570,50 F	30,107	203,007	1,522,500
Unreserved	508,671	5,306,501	714,291	372,358	6,901,821
Total net assets	\$ 578,602	\$ 8,137,555	\$ 3,482,039	\$ 3,595,165	\$ 15,793,361
10th Het hobets	Ψ 370,002	Ψ 0,137,333	Ψ 5, 102,057	Ψ 5,575,105	Ψ 13,773,301

City of Mora, Minnesota Proprietary Funds Statement of Revenues, Expenses, and Changes in Fund Net Assets For the Year Ended December 31, 2011

Business- Type Activities - Enterprise Funds Municipal Electric Water Wastewater Liquor Utility Utility Utility Fund Fund Fund Fund Total Operating revenues: 539,339 2,642,864 4,827,516 \$ 746,177 Sales and charges for services \$ 8,755,896 Less cost of goods sold (1,961,735)(1,961,735)Miscellaneous 2,636 439,892 7,979 11,051 461,558 547,318 Total operating revenues 683,765 5,267,408 757,228 7,255,719 Operating expenses: Cost of sales 192,554 4.293,066 4,485,620 Interest Paid 61,750 379 65,117 45,850 173,096 Maintenance and operations 193,890 702,483 332,264 507,973 1,736,610 Depreciation 65,390 140,481 208,780 253,361 668,012 Total operating expenses 513,584 5,136,409 606,161 807,184 7,063,338 Operating income 170,181 130,999 (58,843)(49,956)192,381 Nonoperating revenues (expenses): 24.502 Interest earnings 6,604 141,456 23.573 196,135 Miscellaneous expense (30,000)(30,000)23,573 24,502 Total nonoperating revenues (expenses) 6,604 111,456 166,135 Income (loss) before transfers 176,785 242,455 (34,341)(26,383)358,516 Transfers in (270,000)Transfers out (270,000)242,455 (34,341) Changes in net assets (93,215)(26,383)88.516 Total net assets - beginning 671,817 7,895,100 3,516,380 3,621,548 15,704,845

578,602

See notes to financial statements.

Total net assets - ending

8,137,555

3,482,039

3,595,165

\$ 15,793,361

City of Mora Minnesota
Proprietary Funds
Statement of Cash Flows
For the Year Ended December 31, 2011

Business - Type Activities - Enterprise Funds

		isiness - Type Activi	ities - Enterprise Fun	us	
	Municipal	Electric	Water	Wastewater	Total
	Liquor	Utility	Utility	Utility	Current
	Fund	Fund	Fund	Fund	Year
CASH FLOWS FROM OPERATING ACTIVITIES					
Cash received from customers	\$ 2,602,463	\$ 5,495,118	\$ 1,545,383	\$ 773,089	\$ 10,416,053
Cash payments for interest expense	(61,750)	(379)	(65,117)	(45,850)	(173,096)
Cash payments to suppliers	(2,248,315)	(4,781,112)	(177,619)	(306,993)	(7,514,039)
Cash payments to employees	(192,554)	(213,024)	(149,491)	(202,385)	(757,454)
Net cash provided by operating activities	99,844	500,603	1,153,156	217,861	1,971,464
CASH FLOWS FROM NONCAPITAL FINANCING:					
Miscellaneous in (out)		(30,000)			(30,000)
Transfers in (out)	(270,000)				(270,000)
Net cash provided by (used in) negotiated activities	(270,000)	(30,000)			(300,000)
CASH FLOWS FROM CAPITAL AND RELATED					
FINANCING ACTIVITIES					
Bond principal payments			(846,350)	(291,950)	(1,138,300)
Acquisition of capital assets	(5,488)	(136,383)	(772,956)	(206,303)	(1,121,130)
Proceeds from sale of capital assets			·	·	
Net cash provided (used in) capital and related					
financing activities	(5,488)	(136,383)	(1,619,306)	(498,253)	(2,259,430)
CASH FLOWS FROM INVESTING ACTIVITIES					
Interest income	6,604	141,456	24,502	23,537	196,099
Net increase (decrease) in cash and cash equivalents	(169,040)	475,676	(441,648)	(256,855)	(391,867)
Cash at Beginning of Year, including restricted cash	463,501	3,206,878	1,063,542	1,128,464	5,862,385
Cash at End of Year, including restricted cash	\$ 294,461	\$ 3,682,554	\$ 621,894	\$ 871,609	\$ 5,470,518
•			-	-	

6,543

6,678

(100,749)

1,779,083

1,971,464

City of Mora, Minnesota Proprietary Funds Statement of Cash Flows For the Year Ended December 31, 2011

Business - Type Activities - Enterprise Funds

(8,014)

9,125

369,604

500,603

302

5,330

2,515

(2,691)

1,211,999

1,153,156

3,263

2,515

(7,183)

267,817

217,861

Municipal Electric Water Wastewater Total Utility Utility Current Liquor Utility Fund Fund Fund Fund Year **Reconciliation of operating income to net** cash provided (used) by operating activities: Operating income (loss) 170,181 130,999 (58,843)(49,956)192,381 Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities: Depreciation 65,390 140,481 208,780 253,361 668.012 (Increase) decrease in interest receivable 1,995 13,927 5,705 4,614 26,241 (Increase) decrease in accounts receivable (9,962)67,673 984,776 3,373 1,045,860 109,874 (Increase) decrease in other receivables 100,000 2.691 7.183 (Increase) decrease in inventory (37,088)38,513 5,376 6,801 (Increase) decrease in prepaid insurance 2,018 7,597 (483)691 9,823

5,964

1,346

(100,000)

(70,337)

99,844

See notes to financial statements.

Increase (decrease) in accounts payable

Increase (decrease) in other liabilities

Total adjustments

Net cash provided (used) by operating activities

Increase (decrease) in accrued wages payable

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CITY OF MORA, MINNESOTA NOTES TO FINANCIAL STATEMENTS December 31, 2011

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NOTE 1: Summary of Significant Accounting Policies

The financial statements of the City of Mora, Minnesota have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard - setting body for establishing governmental accounting and financial reporting principles.

The more significant accounting policies follow:

A. Reporting Entity

The City of Mora (government) is a municipal corporation governed by an elected mayor and four council members. The accompanying financial statements present the government and its component units, entities for which the government is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the governments operations.

Component Unit. The Economic Development Authority (EDA) is responsible for improving the community economic condition through job creation, tax base growth, and other means. The EDA is financially supported by the City of Mora, and is managed by an appointed Board of 7 Directors, with one seat reserved for a member of the City Council. The EDA does not provide services exclusively or almost exclusively to the City, therefore is considered a Component Unit of the City of Mora. The EDA does not issue seperate financial statements for the component unit.

B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the activities of the City. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provided have been met.

NOTE 1: Summary of Significant Accounting Policies (Continued)

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be *available* if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, licenses and permits, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the City.

The City reports the following major governmental funds:

The *general fund* is the government's primary operating fund and always reports as a major fund. It accounts for all financial resources of the City, except those required to be accounted for in another fund.

In addition to funds that meet the major fund criteria, any other governmental or enterprise fund that the government's officials believe is particularly important to financial statement users (for example, because of public interest or consistency) are reported as a major fund.

The City reports the following major proprietary funds:

The *liquor fund* accounts for the operation of the City liquor store.

The *electric utility fund* accounts for the operation of the city owned electric utility system.

The water utility fund accounts for the operation of the City owned water utility system.

The wastewater utility fund accounts for the operations of the City owned waste water treatment plant.

NOTE 1: Summary of Significant Accounting Policies (Continued)

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation(Continued)

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Government Auditing Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The City has elected not to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the City's enterprise funds are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation of capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources as needed.

D. Assets, Liabilities, and Net Assets or Equity

1. Deposits and investments

Cash balances from all funds are combined and invested to the extent available in authorized investments. Earnings from such investments are allocated to respective funds on the basis of applicable cash balance participation by each fund.

Investments are stated at fair value, based upon quoted market prices at the reporting.

Cash and cash equivalents for purposes of the general purpose financial statements includes amounts in demand deposits as well as short-term investments with a maturity date within three months of the date acquired by the City.

2. Receivables and payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances".

NOTE 1: Summary of Significant Accounting Policies (Continued)

D. Assets, Liabilities, and Net Assets or Equity (Continued)

2. Receivables and payables (Continued)

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

Property tax levies are set by the City Council in December in each year and are certified to Kanabec County for collection in the following year. In Minnesota, counties act as collection agents for all property taxes. The County spreads all levies over taxable property. Such taxes become a lien on January 1, of the following year, and are recorded as receivables by the City at that date. Revenues from property taxes are accrued and recognized in the year collectible, net of delinquencies.

Real property taxes may be paid by taxpayers in two equal installments on May 15 and October 15. Personal property taxes may be paid on February 28 and June 30. The County provides tax settlements to cities and other taxing districts normally during the months of January, June, November, and December.

Taxes which remain unpaid at December 31 are classified as delinquent taxes receivable. The net amount of delinquent taxes receivable are fully offset by deferred revenue in the governmental funds of the fund financial statements because they are not known to be available to finance current expenditures.

Special assessment:

Special assessment receivable - delinquent represent the past year of uncollected special assessments and is offset by deferred revenues. Special assessment receivable - deferred are those assessments for property owner improvements made by the City. These assessments are made at various times by City resolution and are collectible over periods ranging from one to thirty years and bear interest at 6% to 7% annually. These are also offset by deferred revenues.

Accounts receivable:

Based on historical collection experience, no allowance has been made for doubtful accounts. Accounts that are determined to be uncollectible are expensed during the period.

3. <u>Inventory</u>

Inventories of the Enterprise Funds are valued at cost (on the first in, first out method), or market, whichever is lower.

NOTE 1: Summary of Significant Accounting Policies (Continued)

D. Assets, Liabilities, and Net Assets or Equity(Continued)

4. Restricted assets and prepaid items

Restricted assets are deposits held for specifically required purposes and are offset by fund balance reserve accounts.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

5. Capital assets

Capital assets which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as equipment with an initial individual cost of more the \$5,000 and land, buildings, improvements, and infrastructure with an individual cost more than \$25,000. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed, net of interest earned on the invested debt proceeds over the same period.

Property, plant, and equipment are capitalized when acquired, and depreciation is provided using the straight-line method applied over the following estimated useful lives of the assets.

TT C 1 T .C

	Useful Life
Assets	in Years
Land	Not depreciated
Buildings	30
Infrastructure	20-50
Other improvements	10-30
Machinery and equipment	5-15

6. Use of estimates

The preparation of financial statements in accordance with generally accepted accounting principles (GAAP) requires management to make estimates that affect amounts reported in the financial statements during the reporting period. Actual results could differ from such estimates.

NOTE 1: Summary of Significant Accounting Policies (Continued)

D. Assets, Liabilities, and Net Assets or Equity (Continued)

7. Other Payables - Compensated Absences

Vacation pay is recorded as an expenditure when earned in both the Governmental and Proprietary Fund Types. Vacation days may be accrued to one and one-half times annual vacation earned. Sick pay can be accumulated up to a maximum of one hundred days. A percentage of sick pay is recognized as an expenditure when an employee reaches the required years of service. Payables for compensated absences decreased from \$107,078 in 2010 to \$100,563 in 2011.

8. Long-term obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are immaterial and are expensed in the year of bond issuance.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service

9. Fund equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts not appropriable for expenditure or legally segregated for a specific future use. Designated fund balances represent tentative plans for future use of financial resources.

10. Comparative Data/Reclassification

No comparative data is presented for the prior year.

Note 2: <u>Stewardship, Compliance, and Accountability</u>

A. Budgetary Information

- 1. Formal budgetary information is employed as a management control device during the year for the General Fund, Special Revenue (other than TIF funds), Debt Service and Utility Funds. Budgetary control for Capital Projects is accomplished through the use of project controls.
- 2. Budgets for the General and Special Revenue Funds (other than TIF funds), Debt Service, and Utility Funds are adopted annually on a basis consistent with generally accepted accounting principles.
- 3. The level of control is the fund.
- 4. All budgeted appropriations lapse at the end of the year.
- 5. The city's administrator may approve transfers between allowances within a fund's budget. The extent of such revision is not limited except that the fund's total budget may not be exceeded.

The City Council may increase the budget for expenditures of any fund as the city does not have any ordinances restricting increases. Budgets as adopted, however, are not automatically changed unless it has been demonstrated that a specific need exists and adequate funds are available.

NOTE 3: Detailed Notes on All Funds

A. Deposits

In accordance with Minnesota Statutes, the City maintains deposits with national banks, insured state banks or thrift institutions as authorized by the City Council.

Balances at December 31, 2011 are as follows:

Peoples National Bank - Checking	\$ 83,571
Kanabec State Bank - HiFi	1,229,006
Wells Fargo	1,981,324
Morgan Stanley & Smith Barney	2,683,163
People's National Bank - CD	561,639
Cash on Hand	2,200
Total Deposits	\$ 6,540,903

Minnesota Statutes requires that all City deposits be insured, secured by surety bond or collateralized, and the market value of collateral pledged must equal 110% of the deposits not covered by insurance or surety bonds.

Authorized collateral includes certain state or local government obligations and legal investments described in Section B. Minnesota Statutes also require that securities pledged as collateral be held in safekeeping by the Treasurer or in a financial institution other than the institution furnishing the collateral.

Custodial credit risk for deposits is the risk that in the event of a bank failure, the City's deposits may not be returned or the City will not be able to recover collateral securities in the possession of an outside party. The City's policy requires deposits to be 110 percent secured by collateral valued at market or par, whichever is lower, less the amount of the Federal Deposit Insurance Corporation insurance (FDIC). Deposits of the City's reporting entity are insured or collateralized with securities held by the City, its agent, or by the pledging institution's trust department or agent in the name of the City or applicable public trust.

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Generally the City's investing activities are managed under the custody of the City Treasurer and the City Council in accorance with the city's investment policy. The City does not believe that either Credit risk or Interest rate risk pose a material risk.

NOTE 3: Detailed Notes on All Funds (Continued)

B. Investments

The City is authorized by Minnesota Statutes to invest idle funds as follows:

- (a) Direct obligations or obligations guaranteed by the United States or its agencies.
- (b) Share of investment companies registered under the Federal Investment Company Act of 1940 and whose only investments are in securities described in (a) above
- (c) General obligations of the State of Minnesota or its municipalities.
- (d) Bankers acceptances of United States banks eligible for purchase by the Federal Reserve System.
- (e) Commercial paper issued by United States corporations or their Canadian subsidiaries, of the highest quality and maturing in 270 days or less.
- (f) Repurchase agreements with banks that are members of the Federal Reserve System with capitalization exceeding \$10,000,000, a reporting dealer to the Federal Reserve Bank of New York, or certain Minnesota securities broker-dealers.
- (g) Money market funds with institutions that have portfolios consisting exclusively of United States Treasury obligations and Federal Agency issues.
- (h) The City's investment policy restricts the terms of investments.

NOTE 3: Detailed Notes on All Funds (Continued)

C. Receivables

Receivables as of year end for the government's individual major funds and nonmajor funds in the aggregate are as follows:

	General	Municipal Liquor	Electric Utility	Water Utility	Wastewater Utility	Nonmajor and other Funds	Total
Receivables:							
Interest	\$	\$	\$	\$	\$	\$	\$
Taxes-delinquent	52,096					27,175	79,271
Accounts	121,118	24,343	637,743	152,034	103,514	39,913	1,078,665
Special assessments				14,318	31,397	526,476	572,191
Intergovernmental	19,302					40,783	60,085
Loan receivable			1,800,000				1,800,000
Gross receivables Less: Allowance for	192,516	24,343	2,437,743	166,352	134,911	634,347	3,590,212
Uncollectibles*							
Net total receivables	\$ 192,516	\$ 24,343	\$ 2,437,743	\$ 166,352	\$ 134,911	\$ 634,347	\$ 3,590,212

^{*} Based on historical collection experience no allowance has been made for doubtful accounts. Accounts that are determined to be uncollectible are expensed during the period

NOTE 3: Detailed Notes on All Funds (Continued)

D. Capital Assets

Capital assets activity for the year ended December 31, 2011 was as follows:

	Beginning			Ending
Governmental Activities	Balances	Increase	Decrease*	Balances
Capital assets, not being depreciated:				
Land	\$ 1,498,434	\$ 37,245	\$ 6,000	\$ 1,529,679
Construction in progress				
Total capital assets, not being depreciated	1,498,434	37,245	6,000	1,529,679
Capital assets, being depreciated:				
Land Improvements	5,770,728	25,044		5,795,772
Buildings	3,348,670			3,348,670
Infrastructure	7,665,504	282,838		7,948,342
Machinery, Equipment, Vehicles	2,453,308	214,579		2,667,887
Total capital assets, being depreciated	19,238,210	522,461		19,760,671
Less: accumulated depreciation for:				
Land Improvements	2,139,821	158,895		2,298,716
Buildings	955,266	63,235		1,018,501
Infrastructure	3,246,954	183,008		3,429,962
Machinery, Equipment, Vehicles	1,793,440	175,253		1,968,693
Total accumulated depreciation	8,135,481	580,391		8,715,872
Total capital assets, being depreciated, net	11,102,729	(57,930)		11,044,799
Governmental activities capital assets, net	\$ 12,601,163	\$ (20,685)	\$ 6,000	\$ 12,574,478

^{*} Assets which were sold, traded in, or junked were removed.

NOTE 3: Detailed Notes on All Funds (Continued)

D. Capital Assets (Continued)

	В	eginning						Ending
Business - Type Activities	I	Balances	In	crease	Deci	rease*	F	Balances
Capital assets, not being depreciated:								
Land	\$	359,892	\$		\$		\$	359,892
Construction in progress								
Total capital assets, not being depreciated		359,892						359,892
Capital assets, being depreciated:								
Buildings		4,366,665		122,229	2	53,087		4,235,807
Other Improvements	1	11,201,156		223,359	3	45,675	1	1,078,840
Equipment and fixtures		5,862,318		978,027	2,8	29,800		4,010,545
Total capital assets, being depreciated	2	21,430,139	1,	323,615	3,4	28,562	1	9,325,192
Less: accumulated depreciation for:								
Buildings		1,523,624		119,985	;	51,303		1,592,306
Other Improvements		4,270,345		430,543	3	45,675		4,355,213
Equipment and fixtures		4,109,975		117,485	2,8	29,135		1,398,325
Total accumulated depreciation		9,903,944		668,013	3,2	26,113		7,345,844
Total capital assets being depreciated, net	1	11,526,195		655,602	2	02,449	1	1,979,348
Business - type activities capital assets, net	\$ 1	11,886,087	\$	655,602	\$ 20	02,449	\$ 1	2,339,240

Depreciation expense was charged to functions/programs as follows:

Governmental Activities	
General government	\$ 28,998
Public safety	114,123
Public works	359,620
Culture and recreation	59,260
Cemetery	5,063
Miscellaneous	 13,327
Total depreciation expense - governmental activities	\$ 580,391
Business - Type Activities	
Electric utility	\$ 140,481
Water utility	208,781
Wastewater utility	253,361
Liquor	 65,390
Total depreciation expense - business - type activities	\$ 668,013

^{*} Assets which were sold, traded-in, or junked were removed.

NOTE 3: Detailed Notes on All Funds (Continued)

E. <u>Interfund receivables</u>, payables, and transfers

The following are the balances of due to or from other funds at December 31, 2011.

	Due To	Due From
General Fund	\$	\$ 70,216
Special Revenue Funds:		
Sotrm Water Utility	1,407	
Cemetart Fund		68,593
ED Revolving Loan		48,566
TIF 2-2 Interpid		9,985
TIF 1-8 Torborg		3,276
TIF 2-10 Clinic		464
TIF 1-11 KSB	15,137	
TIF 1-14 HRA/Nelson	15,079	
Capital Projects Fund:		
Future Fire Equipment	12,539	
Future Improvements		332,677
City Hall Improvements		1,409
Highway 23 E. Frontage	332,640	
Howe Ave. Construction	184,303	
Downtown Feed Mill	151,471	
Airport Kastenbauer House	175,886	
Police Stateion	11,190	
Crosswind	19,994	
Spriglake Trail	99,229	
Parker	363,738	
Trail Tunnel	23,593	
Hwy 23 E. Commercial	37,245	
Debt Service Funds:		
2003 Fire Station		113,254
2004 Street Reconstruction		19,209
Maple Ave. East		138,324
2006 Street Reconstruction		40,054
2007 Airport Eastside		133,784
2008-2011 Street Reconstruction		168,981
HRA Eastwood		294,659
	\$ 1,443,451	\$ 1,443,451

The above amounts are due to overdraft cash balances of various funds.

NOTE 3: Detailed Notes on All Funds (Continued)

E. <u>Interfund receivables, payables, and transfers (continued)</u>

Interfund transfers out:

General Fund	\$	(41,812)
Nonmajor governmental funds		(963,397)
Enterprise		(270,000)
Total transfers out	\$((1,275,209)

Interfund transfers in:

General Fund	\$ 673,137
Nonmajor governmental funds	590,072
Debt Service	12,000
Total transfers out	\$ 1,275,209

The following is a general description of the interfund transfers:

General Fund:

Transfers from the general fund were completed to fund various programs in accordance with budgetary authorization.

Enterprise Funds:

Transfers from the Liquor Fund were completed to reduce property tax rates.

F. Long-Term Debt

General Obligation Bonds

The government issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for both governmental and business-type activities.

NOTE 3: <u>Detailed Notes on All Funds</u> (Continued)

F. Long-Term Debt (Continued)

General obligation bonds are direct obligations and pledge the full faith and credit of the government. These bonds generally are issued as 10 to 40 - year bonds with amounts of principal maturing each year. General obligation bonds currently outstanding are as follows:

Purpose	Interest Rates	Amount
Governmental Activities	2.5 - 6.2%	\$ 785,000
Governmental Activities	4.00%	1,180,000
Governmental Activities	4.00%	836,495
Governmental Activities	1.7 - 3.2%	695,000
Business-Type Activities		1,050,500
Business-Type Activities		358,500
Buinsess-Type Activities	1.862%	1,561,000
Total		\$ 6,466,495

Annual debt service requirements to maturity for general obligation bonds are as follows:

Year Ending	Governmental Activities		Business-ty	pe Activities
December 31	Principal	Interest	Principal	Interest
2012	\$ 210,500	\$ 129,632	\$ 103,500	\$ 56,140
2013	280,500	118,033	117,000	85,046
2014	294,000	108,446	120,000	81,905
2015	307,500	98,266	123,000	78,636
2016	292,500	87,931	125,000	75,347
2017-2021	1,227,500	286,037	663,500	322,312
2022-2026	692,000	111,266	740,000	225,132
2027-2031	191,995	7,088	558,000	124,223
2032-2036			135,500	78,277
2037-2041			166,500	46,896
2042-2044			118,000	10,180
Total	\$ 3,496,495	\$ 946,699	\$ 2,970,000	\$ 1,184,094

Revenue Bonds

The government also issues bonds where the government pledges income derived from the acquired or constructed assets to pay debt service. Revenue bonds have been issued for business-type activities. The original amount for G.O. waste water revenue bonds issued in prior years was \$1,980,000 to both expand existing wastewater treatment facilities and construct additional facilities. Revenue bonds outstanding at year end are as follows:

Purpose	Interest Rate	 Amount
Water & Sewer	4.250%	\$ 740,500
Water & Sewer	4.000%	\$ 310,000

NOTE 3.: Detailed Notes on All Funds (Continued)

F. Long-Term Debt (Continued)

The following is a summary of changes in long-term debt obligations for the year ended December 31, 2011:

						Amounts
						Due
	Beginning				Ending	Within
GOVERNMENTAL ACTIVITIES	Balance	Additio	ons	Reductions	Balance	One Year
General obligation bonds:						
G.O. Fire Station Bonds	\$ 865,000	\$		\$ 80,000	\$ 785,000	\$ 85,000
G.O. Bond, Series 2006A	1,255,000			75,000	1,180,000	80,000
G.O. Bonds, Series 2008A	881,995			45,500	836,495	45,500
G.O. Street, Series 2011A	695,000				695,000	
Total general obligation bonds-						
Governmental activities long-term						
liabilities	\$ 3,696,995	\$		\$ 200,500	\$ 3,496,495	\$ 210,500
BUSINESS - TYPE ACTIVITIES						
G.O. Water & sewer revenue bonds	325,000			15,000	310,000	15,000
G.O. Water & sewer revenue bonds	1,523,000			782,500	740,500	,
G.O. Refunding Bonds, Series 2003B	255,000			255,000		
G.O. Bonds, Series 2008A	378,000			19,500	358,500	19,500
G.O. Water Rev. Note 2010	1,627,300			66,300	1,561,000	69,000
T. II. I. II. D. I						
Total bonds payable Business -	Ф. 4.100.200	Φ.		Ф1 120 200	Φ 2 070 000	ф. 10 2.5 00
type activities long-term liabilities	\$ 4,108,300	\$		\$1,138,300	\$ 2,970,000	\$ 103,500

G. Restricted Assets

Restricted assets are deposits held for specifically required purposes and are offset by fund balance reserve accounts. Balances at December 31, 2011 and descriptions are as follows:

Governmental Funds		
Debt Service	\$	652,354
Special Revenue - Cemetery		94,517
Enterprise Funds - Unrestricted, Designated		
Liquor		103,998
Electric Utility		598,504
Water Utility		781,759
Wastewater Utility		583,609
Total	\$ 2	2,814,741

H. Tax Increment Financing

Pursuant to Minnesota Statutes (Section 469.175, Subd. 6) the City is required to disclose information relating to its tax increment districts.

The City of Mora is the administrating authority for the following tax increment financing districts: Redevelopment Districts No. 1-7, No. 2-10, and No. 2-2; Housing District No. 1-8, and Tax Increment Financing Districts No. 1-11, No. 1-14, and No. 1-9. Administrative authority for Tax Increment Financing Districts No. 1-12, and No. 1-13 are pending City Council approval.

1. Redevelopment District No. 1-7 within Development District No. 1 (EPC)

Redevelopment Tax Increment Financing District No. 1-7 established June 21, 1994 under authority of Minnesota Statutes 469.174 Subdivision 10 (a)(1) is a redevelopment district within the Development District No. 1. The duration of the district is 22 years to December 31, 2017. In accordance with the development agreement, increment payments to EPC ended in June 2010.

NOTE 3: Detailed Notes on All Funds (Continued)

H. Tax Increment Financing (Continued)

The City, on November 19, 1996, elected to make a contribution of unrestricted funds to pay project costs equal to or in excess of 5% of the tax increment revenues granted from the district for the purpose of exempting the City from any Local Government Aid/Homestead and Agricultural Credit Aid penalty provisions otherwise applicable pursuant to Minnesota Statutes Section 273.1399

Certification Request Date	6	/23/1994
Year First Increment Received		1996
Date of Required Decertification	12	/31/2017
Tax Increment Revenue - 2011	\$	
Current Net Tax Capacity		59,476
Base Net Tax Capacity		45,564
Captured Net Tax Capacity		13,912
Captured Net Tax Capacity shared with other taxing jurisdictions		
Captured Tax Capacity retained by authority		13,912
Financial Obligations:		
Limited Revenue Note – Original Obligation	1,	044,887
Outstanding Revenue Note at 12-31-11	1,0	044,887

In accordance with the development agreement, the district was decertified in 2011.

2. Redevelopment District No. 1-11 (Kanabec State Bank)

Redevelopment District No. 1-11 was established in 2006 within Development District No. 1 under the authority of Minnesota Statutes 273.73, Subdivision 10, paragraph (a) (1).

Certification Request Date	10/03/06
Year First Increment Received	2008
Date of Required Decertification	2033
Tax Increment Revenue - 2011	\$ 43,894
Current Net Tax Capacity	83,935
Base Net Tax Capacity	43,214
Captured Net Tax Capacity	40,721
Captured Net Tax Capacity shared with other taxing jurisdictions	
Captured Tax Capacity retained by authority	40,721
Financial Obligations:	
Limited Revenue Note - Original Obligation	450,000
Outstanding Revenue Note at 12-31-11	346,460

NOTE 3: Detailed Notes on All Funds (Continued)

H. Tax Increment Financing (Continued)

3. Redevelopment District No. 2-2 (Intrepid)

Redevelopment Tax Increment Financing District No. 2-2 is a redevelopment district established in 1995 within Development District No. 2 under the authority of Minnesota Statutes 469.174, Subdivision (10)(a)(1). The duration of the district is 25 years.

Certification Request Date	4/26/1995
Year First Increment Received	2000
Date of Required Decertification	12/31/2025
Tax Increment Revenue - 2011	\$ 51,213
Current Net Tax Capacity	41,124
Base Net Tax Capacity	750
Captured Net Tax Capacity	40,374
Captured Net Tax Capacity shared with other taxing jurisdictions	
Captured Tax Capacity retained by authority	40,374
Financial Obligations:	
Limited Revenue Note – Original Obligation	772,000
Outstanding Revenue Note 12-31-11	827,333

4. Tax Increment Financing District No. 1-8 within Development District No. 1 (Torborg)

Tax Increment Financing District No. 1-8, a housing district within Development District No. 1, was established January 5, 1999 under authority of Minnesota Statutes, Section 469.124 through 469.134 and 469.174 through 469.179, all inclusive, as amended. The duration of the district is 25 years to December 31, 2026.

The City has elected to make a qualifying contribution in accordance with Minnesota Statutes, Section 273.1399, subdd 6 (d) in order to qualify District No. 1-8 for exemption from state aid losses as set forth in Section 273.139.

Certification Request Date	03/03/99
Year First Increment Received	2001
Date of Required Decertification	12/31/2026
Tax Increment Revenue - 2011	\$ 14,125
Current Net Tax Capacity	11,140
Base Net Tax Capacity	25
Captured Net Tax Capacity	11,115
Captured Tax Capacity shared with other taxing jurisdictions	
Captured Tax Capacity retained by authority	11,115
Financial Obligations:	
Limited Revenue Note – Original Obligation	152,107
Outstanding Revenue Note 12-31-11	152,107

NOTE 3: Detailed Notes on All Funds (Continued)

H, <u>Tax Increment Financing</u> (Continued)

5. Tax Increment Financing District No. 1-9 within Development District No. 1 (CMHP)

Tax Increment Financing District No. 1-9, a qualified housing district within Development District No. 1 was established March 6, 2001 under authority of Minnesota Statutes 469.124 through 469.134, inclusive, as amended, and M.S. Section 469.174 through 469.179, inclusive, as amended. The Duration of the district is 15 years from the receipt of the first tax increment.

Certification Request Date	6/27/2001
Year First Increment Received	2003
Date of Required Decertification	12/31/2017
Tax Increment Revenue - 2011	\$ 14,809
Current Net Tax Capacity	11,764
Base Net Tax Capacity	89
Captured Net Tax Capacity	11,675
Captured Tax Capacity, shared with other taxing jurisdictions	
Captured Tax Capacity retained by authority	11,765
Financial Obligations:	
Limited Revenue Note-Original Obligation	
Outstanding Revenue Note at 12-31-11	

TIF Nistrict No. 1-9 was decertified during 2011.

6. Tax Increment Financing District No. 2-10 (Kanabec Hospital)

Tax Increment Financing District No. 2-10 was established in 2001 under the authority of Minnesota Statutes 469.174, Subdivision 10. The duration of the district is 25 years after receipt of the first increment.

Certification Request Date	6/29/2001
Year First Increment Received	2004
Date of Required Decertification	12/31/2029
Tax Increment Revenue-2011	\$ 49,095
Current Net Tax Capacity	43,418
Base Net Tax Capacity	4,714
Captured Net Tax Capacity	38,704
Captured Net Tax Capacity shared with other taxing jurisdiction	
Captured Tax Capacity retained by authority	38,704
Financial Obligations:	
Limited Revenue Note-Original Obligation	700,000
Outstanding Revenue Note at 12-31-11	403,125

NOTE 3: Detailed Notes on All Funds (Continued)

I. Electric Utility Rate Stabilization

A rate stabilization program was established in 1984 by setting aside excess cash reserves, to be used at a later date to minimize the effect of wholesale rate increases.

J. Contingencies and Commitments

In connection with the normal conduct of its affairs, the City is involved in various claims or litigations. It is the opinion of the City attorney that the final settlement of these matters will not materially affect the financial statements of the City.

The City participates in a number of federal and state assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time. The City expects such amounts, if any, to be immaterial.

K. Electric Utility Commitments

The Public Utilities Commission purchases power from Southern Minnesota Municipal Power Agency (SMMPA) under a power sales contract which extends to April 1, 2050. Under the terms of the contract, the Commission is obligated to buy all the electrical power and energy needed to operate the electric utilities through the term of the contract. In addition, on January 1, 1995, the Public Utilities Commission entered into a Capacity Purchase Agreement with SMMPA, whereby SMMPA is entitled to the exclusive use of the net electric generating capability of the Diesel Generating Facilities and the electric energy associated therewith. The agreement can be cancelled by either party upon a five-year notice. Under the terms of the agreement, SMMPA is responsible for all costs associated with operations, maintenance, repairs, and liabilities of operating the Diesel Generating Facilities.

L. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Note 3: <u>Detailed Notes on All Funds</u>(Continued)

M. Risk Management - Claims and Judgments

Significant losses are covered by commercial insurance for all major programs. These programs are life, health, property and liability, workers' compensation, unemployment, and disability. For insured programs there have been no significant reductions in insurance coverage. Settlement amounts, if any, have not exceed insurance coverage for the current year or the three prior years.

N. Excess of Expenditures over Appropriations

Expenditures exceeded appropriations in certain individual funds for the year ended December 31, 2011 as follows:

	Expenditures	Appropriations	Over
General Fund	\$ 2,608,711	\$ 2,017,978	\$ 590,733
Special Revenue Funds:			
Storm Water Utility	112,888	54,718	58,170
Cemetery	53,438	33,950	19,488
TIF 1-7 EPC	13,608		13,608
TIF 1-9 CMHP	14,860	14,809	51
TIF 2-10 Clinic	49,096	49,094	2
Capital Projects:			
Highway 23 - E	38,317		38,317
Downtown Feed Mill	90		90
Street Construction 2008	10,494		10,494
Airport - Kastenbauer House	6,231	5,600	631
2011 Street Reconstruction	143,384		143,384
Hwy 23 E. Commercial Lots	37,245		37,245
Debt Service:			
Street Construction 2004	17,937	17,191	746
Maple Avenue East	79,750	78,498	1,252
Street Construction 2006	26,400	25,348	1,052

NOTE 3: Detailed Notes on All Funds (Continued)

O. <u>Defined Benefit Pension Plan - Statewide</u>

1. Public Employees Retirement Association

a. Plan Description

All full-time and certain part-time employees of the City are covered by defined benefit plans administered by the Public Employees Retirement Association of Minnesota (PERA). PERA administers the Public Employees Retirement Fund (PERF) which is a cost-sharing multiple-employer retirement plan. The plan is established and administered in accordance with Minnesota Statutes, Chapters 353 and 356.

PERF members belong to either the Coordinated Plan or the Basic Plan. Coordinated Plan members are covered by *social security* and Basic members are not. All new members must participate in the Coordinated Plan.

PERA provides retirement & disability benefits to members and benefits to survivors upon death of eligible members. Benefits are established by state statute and vest after three years of credited service. The defined retirement benefits are based on a member's average age, and years of service and salary for any five successive years of allowable service.

Two methods are used to compute benefits for Coordinated and Basic Plan members. The retiring member receives the higher of step-rate benefit accrual formula (*Method 1*) or a level accrual formula (*Method 2*). Under *Method 1*, the annuity accrual rate for a Basic member is 2.2 percent of average salary for each of the first 10 years of service and 2.7 percent for each remaining year. For a Coordinated Plan member, the annuity accrual rate is 1.2 percent of average salary for each of the first 10 years and 1.7 percent for each remaining year. Using *Method 2*, the annuity accrual rate is 2.7 percent of average salary for Basic Plan members and 1.7 percent for Coordinated Plan members for each year of service. For all PERF members whose annuity is calculated using *Method 1*, a full annuity is available when age plus years of service equal 90. A reduced retirement annuity is also available to eligible members seeking early retirement.

There are different types of annuities available to members upon retirement. A normal annuity is a lifetime annuity that ceases upon the death of the retiree--no survivor annuity is payable. There are also various types of joint and survivor annuity options available which will reduce the monthly normal annuity amount, because the annuity is payable over joint lives. Members may also leave their contributions in the fund upon termination of public service, in order to qualify for a deferred annuity at retirement age. Refunds of contributions are available at any time to members who leave public service before retirement benefits begin.

NOTE 3: Detailed Notes on All Funds (Continued)

O. Defined Benefit Pension Plan - Statewide (Continued)

1. Public Employees Retirement Association (Continued)

a. <u>Plan Description</u> (Continued)

The benefit provisions stated in the previous paragraphs of this section are current provisions and apply to active plan participants. Vested, terminated employees who are entitled to benefits but are not receiving them yet are bound by the provisions in effect at the time they last terminate their public service.

PERA issues a publicly available financial report that included financial statements and required supplementary information for PERF. That report may be obtained by writing to:

PERA 514 St. Peter Street #200 St. Paul, Minnesota 55102 651-296-7460 800-652-9026

b. Funding Policy

Minnesota Statutes Chapter 353 set the rates for employer and employee contributions. These statutes are established and amended by the state legislature. The City makes annual contributions to the pension plans equal to the amount required by state statutes. PERF Basic Plan members and Coordinated Plan members are required to contribute 9.1% and 5.1%, respectively, of their annual covered salary. PERF members are required to contribute 5.83% of their annual covered salary. The City of Mora is required to contribute the following percentages of annual covered payroll: 11.78% for Basic Plan PERF members, 6.5% for Coordinated Plan PERF members, and 9.3% for PEPFF members. The City's contributions to the Public Employees Retirement Fund for the years ending December 31, 2011, 2010, and 2009 were \$87,836, \$85,882, and \$78,972 respectively. The City's contributions to the public Employees Police and Fire Fund for the years ending December 31, 2011, 2010, and 2009 were \$-0-, \$-0- and \$-0-, respectively. The City's contributions were equal to the contractually required contributions for each year set by state statute.

2. Mora Firefighters Relief Association

a. Plan Description

Members of the Mora Volunteer Fire Department are covered by a lump sum pension benefit or defined contribution plan. The Association administers this lump sum pension. Since this is a volunteer fire department, no salaries are involved.

All active volunteer firefighters are covered. Minimum requirements for service pension are retirement age 50, an active member of the volunteer fire department for 10 years and an active member of the Association for 10 years. Minnesota state law controls the amount of pension and the handling and disbursement of these funds.

NOTE 3: Detailed Notes on All Funds (Continued)

O. <u>Defined Benefit Pension Plan - Statewide</u>(Continued)

2. Mora Firefighters Relief Association(Continued)

b. Related Party Transactions

During 2011, and as of December 2011, the Association held no securities by the city or other related parties.

c. <u>Contributions</u>

The total lump sum benefit for the 28 members as of December 31, 2011 was \$577,546. Pension assets totaled \$661,475. Members do not contribute to the plan. Funding comes from 2% state aid and interest earnings on investments.

NOTE 4: <u>Deficit Fund Balances</u>

The following nonmajor funds had deficit fund balances at December 31, 2011:

Special Revenue Funds:	
TIF 1-11 Kanabec State Bank	\$ (15,137)
TIF 1-14 HRA/Nelson	(15,079)
Capital Project Funds:	
Highway 23 E. Frontage Road	(332,640)
Howe Avenue Reconstruction	(184,303)
Downtown Feed Mill Redevelopment	(151,471)
Airport Kastenbauer House	(175,886)
Police Station	(11,190)
Crosswind	(19,994)
Spring Lake Park	(99,229)
Parker	(363,738)
Trail tunnel	(23,593)
Hwy 23 E. Commercial Lots	(37,245)

NOTE: 5 Reclassifications

Certain prior year financial statement amounts have been reclassified to conform to current year's presentation. There was no affect on total Net Assets or Fund Balance.

NOTE: 6 GASB 54 Fund Balance Reporting

The Governmental Accounting Standards Board (GASB) has issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions (GASB 54). This Statement defines the different types of fund balances that a governmental entity must use for financial reporting purposes.

- 1. Nonspendable, such as fund balance associated with inventories, prepaids, long-term loans and notes receivable, and property held for resale (unless the proceeds are restricted, committed, or assigned).
- 2. Restricted fund balance category includes amounts that can be spent only for specific purposes stipulated by constitution, external resource providers, or through enabling legislation.
- 3. Committed fund balance classification includes amounts that can be used only for specific purposes determined by a formal action of the City Council (the City's highest level of decision making authority).
- 4. Assigned fund balance classification is intended to be used by the government for specific purposes but do not me the criteria to be classified as restricted or committed.
- 5. Unassigned fund balance is the residual classification for the government's general fund and includes all spendable amounts not contained in the other classifications.

The Fund Balance Policy of the City includes classifying its fund balances in its various funds in one or more of the five classifications: nonspendable, restricted, committed, assigned, and unassigned.

The City will strive to maintain a minimum general fund balance of 40% - 50% of annual expenditures.

If resources from more than one fund balance classification could be spent, the city will strive to spend resources from fund balance classifications in the following order (first to last): Restricted, Committed, Assigned, and Unassigned.

A majority vote of the city council is required prior to December 31 each year, to commit a fund balance to a specific purpose and subsequently to remove or change any constraint so adopted by the Council.

The city council, by majority vote, may assign fund balances to be used for specific purposes when appropriate. The Council also delegates the power to assign fund balances to the following: City Administrator and Director of Finance. Assignments so made shall be reported to the council on a monthly basis, either separately or as part of ongoing reporting by the assigning party if other than the city council.

Any appropriation of an existing fund balance to eliminate a projected budgetary deficit in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues satisfies the criteria to be classified as an assignment of fund balance.

The city council will conduct an annual review of the sufficiency of the minimum general fund balance level.

NOTE: 6 GASB 54 Fund Balance Reporting (continued)

<u>Fund Balances - Pre-GASB 54 - Governmental Funds</u>

				onMajor	Total		
	(General	Gov	ernmental	Governmental		
		Fund		Funds	Funds		
Reserved for:							
Special revenue funds - Cemetery	\$		\$	94,517	\$	94,517	
Debt Service				652,354		652,354	
Unreserved, undesignated, reported in:							
General fund		1,055,865				1,055,865	
Special revenue funds				76,289		76,289	
Capital projects			(1,057,196)	((1,057,196)	
Total Fund Balance	\$ 1,055,865			(234,036)	821,829		
Fund Balances - Resated GASB 54 Categories							
Nonspendable:							
Prepaid expenses	\$	48,911	\$	778	\$	49,689	
Restricted for:							
Debt Service				652,354		652,354	
Committed for:							
Assigned for:							
Special revenue - Cemetery				94,517		94,517	
Unassigned for:							
Unassigned		1,006,954		(981,685)		25,269	
Total Fund Balances	\$	1,055,865	\$	(234,036)	\$	821,829	

City of Mora, Minnesota OTHER SUPPLEMENTARY INFORMATION December 31, 2011

City of Mora, Minnesota Component Unit - Economic Development Authority Balance Sheet For the Year Ended December 31, 2011

	EDA		
ASSETS			
Cash and Investments	\$ 40,258		
Prepaid Insurance	53		
Total Assets	\$ 40,311		
LIABILITIES AND FUND BALANCE			
Liabilities:			
Accounts Payable	\$ 3,931		
Total Liabilities	 3,931		
Fund Balance:			
Unreserved	36,380		
Total Fund Balance	36,380		
Total Liabilities and Fund Balance	\$ 40,311		

See notes to financial statements.

Component Unit - Economic Development Authority Schedule of Revenues, Expenditures, and Changes in Fund Balance For the Year Ended December 31, 2011

	EDA
REVENUES	
State grants and aids	\$
Contributions	50,000
Investment earnings	908
Total revenues	50,908
EXPENDITURES	
Salaries	43,706
Professional services	2,102
Supplies	48
Miscellaneous	4,074
Total expenditures	49,930
Excess (deficiency) of revenues over	
(under) expenditures	978
OTHER FINANCING SOURCES (USES)	
Miscellaneous income	
Total other financing sources (uses)	
Net change in fund balance	978
Fund balances - beginning	35,402
Fund balances - ending	\$ 36,380

See notes to financial statements.

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City of Mora, Minnesota COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES NON-MAJOR GOVERNMENTAL FUNDS December 31, 2011

Special Revenue Funds

Storm Water Utility Fund - To account for revenues and expenditures related to storm water activities.

Cemetery Fund - To account for revenues and expenditures related to the cemetery.

Economic Development Revolving Loan Fund - To account for funds acquired and loaned to local businesses for economic development.

TIF 1-7 EPC Fund - To account for revenues and expenditures, including tax increments received and distributed for Engineered Polymers' economic development project.

TIF 2-2 Intrepid Fund - To account for revenues and expenditures, including tax increments received and distributed for Intrepid's Senior Housing project.

TIF 1-8 Torborg Fund - To account for revenues and expenditures, including tax increments received and distributed for Torborg's housing project.

TIF 1-9 CMHP Fund - To account for revenues and expenditures, including tax increments received and distributed for Central Minnesota Housing Partnership's low income apartment development.

TIF 2-10 Clinic Fund - To account for revenues and expenditures, including tax increments received and distributed for Kanabec Hospital's clinic expansion.

TIF 1-11 KSB Fund - To account for revenues and expenditures, including tax increments received and distributed for Kanabec State Bank's building project and for Highway 23 improvements.

TIF 1-14 HRA Fund - To account for the revenue and expenses, including tax increments received and distributed for a senior complex.

Capital Project Funds

Future Fire Equipment Fund - To establish a fund for future purchases of fire fighting equipment.

Future Improvements Fund - To establish a fund for future purchases of capital assets.

City Hall Improvements - To account for revenues and expenditures related to the city hall improvements.

Highway 23 E. Frontage Road - To account for revenues and expenditures related to the highway project.

Howe Avenue Fund - To account for revenues and expenditures related to the 2008 water and sewer project.

Downtown Feed Mill Fund - To account for revenue and expenses related to the feed mill acquisition and demolition project.

2008 Street Construction Fund - To account for revenue and expenses related to the 2008 Street Reconstruction Project.

Capital Projects Funds - (Continued)

Airport Kastenbauer House Fund - To account for revenue and expenses related to the purchase of a house and 2 acres for future airport expansion.

Police Station Fund - To account for revenue and expenses related to the police station building project.

Crosswind - To account for revenues and expenses related to construction of a crosswind runway at the Mora airport

Spring Lake Trail - To account for revenues and expenses related to construction of a recreational trail.

Parker - To account for revenues and expenses related to development of the Parker property along Highway 65 South.

Trail Tunnel - To account for revenues and expenses related to development of the Trail Tunnel.

2010 Street Reconstruction - To account for revenues and expenses related to development of the Street Reconstruction.

2011 Street Reconstruction - To account for revenues and expenses related to development of the Street Reconstruction.

Hwy 23 E. Commercial Lots - To account fro revenues and expenses related to purchase and development.

Debt Service Funds

2003 Fire Station Fund - To account for revenues and expenditures, including tax collections and bond payments for the 2003 Fire Station bonds.

2004 Street Project Fund - To account for revenues and expenditures, including tax collections and bond payments for the 2004 Street Reconstruction bonds.

2005 Maple Avenue East Fund - To account for revenues and expenditures, including tax collections and bond payments for the Maple Avenue East bonds.

2006 Street Reconstruction Fund - To account for revenues and expenditures, including tax collections and bond payments for the 2006 Street Reconstruction bonds.

2007 Eastside - To account for revenues and expenditures related to the Eastside project bonds.

2008-2011 Street Reconstruction Fund - To account for revenues and expenditures, including tax collections and bond payments for the 2008-2011 Street Reconstruction bonds.

HRA Eastwood - To account for the revenues and expenditures, including bond payments for Eastwood.

City of Mora, Minnesota Nonmajor Governmental Funds Combining Balance Sheet December 31, 2011

	Special Revenue Funds									
		220		225		230		235		
	,	Storm				ED				
	,	Water	C	Cemetery	Re	evolving		TIF 1-7		
	Utility			Fund	Loan		EPC			
ASSETS										
Cash and investments	\$		\$		\$		\$			
Accounts receivable		3,360				36,553				
Interest receivable										
Taxes receivable - delinquent										
Special assessments receivable -										
Delinquent										
Due from other funds				68,593		48,566				
Due from other governments										
Note receivable										
Prepaid insurance				778						
Total Current Assets		3,360		69,371	69,371 85,1					
Restricted Assets:										
Cash and investments				30,854						
Total Restricted Assets				30,854						
Total Assets	\$	3,360	\$	100,225	\$	85,119	\$			
LIABILITIES AND FUND BALANCES										
Liabilities:										
Accounts payable	\$		\$		\$		\$			
Due to other funds		1,407								
Deferred revenue										
Total liabilities		1,407								
Fund Balances:										
Nonspendable				778						
Restricted										
Committed										
Assigned				94,517						
Unassigned		1,953		4,930		85,119				
Total fund balances		1,953		100,225		85,119				
Total liabilities and fund balances	\$	3,360	\$	100,225	\$	85,119	\$			

				pecial Re	venue Fun					
	237		245	2	46	4	247		248	
	TIF 2-2		IF 1-8 orborg		F 1-9 ИНР		E 2-10 linic	TIF 1-11 KSB		
\$		\$		\$		\$		\$		
	9,985		3,276				464			
	9,985	3,276				464				
	9,963		3,270				404			
\$	9,985	\$	3,276	\$	<u></u>	\$	464	\$		
ф		\$		¢.		\$		\$		
\$		Ф		\$		Ф		Э	15,137	
									15,157	
									15,137	
	9,985		3,276				464		(15,137)	
	9,985		3,276				464		(15,137)	
\$	9,985	\$	3,276	\$		\$	464	\$		

2	251		
TIF	F 1-14		
	/Nelson_		Total
_			
\$		\$	20.012
			39,913
			130,884
			,
			778
			171,575
			30,854
			30,854
\$		\$	202,429
\$		\$	
Ф	15,079	Ф	31,623
			31,023
	15,079		31,623
	<u> </u>		·
			778
	(15.070)		94,517
	(15,079) (15,079)		75,511 170,806
	(13,073)		170,000
\$		\$	202,429

City of Mora, Minnesota Nonmajor Governmental Funds Combining Balance Sheet December 31, 2011

				Capital Pro	oiects Fu	unds		
	-	407		409	J	429		434
		Future						
		Fire		Future	C	ity Hall	Highway 23 E. Frontage	
	Ec	uipment	Im	provements		rovements		
ASSETS								
Cash and investments	\$		\$		\$		\$	
Accounts receivable								
Interest receivable								
Taxes receivable - delinquent								
Special assessments receivable -								
Delinquent								
Due from other funds				332,677		1,409		
Due from other governments		20,546						
Note receivable								
Prepaid insurance								
Total Current Assets		20,546		332,677		1,409		
Restricted Assets:				_				
Cash and investments								
Total Restricted Assets								
Total assets	\$	20,546	\$	332,677	\$	1,409	\$	
LIABILITIES AND FUND BALANCES Liabilities:								
Accounts payable	\$		\$		\$		\$	
Due to other funds		12,539						332,640
Deferred revenue								
Total liabilities		12,539						332,640
Fund Balances:								
Nonspendable								
Restricted								
Committed								
Assigned								
Unassigned		8,007		332,677		1,409		(332,640)
Total fund balances		8,007		332,677		1,409		(332,640)
Total liabilities and fund balances	\$	20,546	\$	332,677	\$	1,409	\$	

				C	apital Pro	jects Fu	nds				
	439	4	40		41		442		443		444
	Howe	Dow	ntown	Stı	eet	A	Airport				
1	Avenue	Feed	l Mill	Const	ruction		tenbauer	1	Police		
Rece	onstruction	Redevelopment		2008			House	S	tation	Crosswind	
\$		\$		\$		\$		\$		\$	
Ф		Ф		Ф		Ф		Ф		Ф	
											
		-									
\$		\$		\$		\$	<u></u>	\$		\$	
\$		\$		\$		\$		\$		\$	
	184,303		151,471				175,886		11,190		19,994
	184,303		151,471				175,886		11,190		19,994
	(184,303)		151,471)				(175,886)		(11,190)		(19,994)
	(184,303)	(151,471)				(175,886)		(11,190)		(19,994)

					C	apital Pr	ojects Fund	ls					
	445		446		447		148		149		450		
Sp	ring Lake Trail	Parker		Trail Tunnel			Street estruction	2011 Street Reconstruction		Hwy 23 E Commercial		Total	
\$		\$		\$		\$		\$		\$		\$	
													334,086
													20,546
													354,632
\$		\$		\$		\$		\$		\$		\$	354,632
\$		\$		\$		\$		\$		\$		\$	
	99,229		363,738		23,593						37,245		1,411,828
	99,229		363,738		23,593						37,245		1,411,828
	(99,229)		(363,738)		(23,593)						(37,245)		(1,057,196)
	(99,229)		(363,738)		(23,593)						(37,245)		(1,057,196)
\$		\$		\$		\$		\$		\$		\$	354,632

City of Mora, Minnesota Nonmajor Governmental Funds Combining Balance Sheet December 31, 2011

			Debt Serv	vice Fu	ınds		
	525 Fire Station 2003	Co	526 Street nstruction 2004		527 Maple Avenue East	528 Street Construction 2006	
ASSETS							
Cash and investments	\$ 	\$		\$		\$	
Accounts receivable							
Interest receivable							
Taxes receivable - delinquent	8,029		2,370		5,648		3,550
Special assessments receivable -					• 40 00•		
Delinquent					248,082		
Due from other funds	113,254		19,209		138,324		40,054
Due from other governments	20,237						
Note receivable							
Prepaid insurance	 						
Total Current Assets	 141,520		21,579		392,054		43,604
Restricted Assets:							
Cash and investments	 						
Total Restricted Assets	 						
Total assets	\$ 141,520	\$	21,579	\$	392,054	\$	43,604
LIABILITIES AND FUND BALANCES Liabilities:							
Accounts payable	\$ 	\$		\$		\$	
Due to other funds							
Deferred revenue	 6,515		1,957		242,911		2,939
Total liabilities	6,515		1,957		242,911		2,939
Fund Balances:							
Nonspendable							
Restricted	135,005		19,622		149,143		40,665
Committed							
Assigned							
Unaasigned							
Total fund balances	135,005		19,622		149,143		40,665
Total liabilities and fund balances	\$ 141,520	\$	21,579	\$	392,054	\$	43,604

529 Airport Eastside 2007		530 2008-2010 Street Reconstruction		531 HRA Eastwood		Total	Total Nonmajor overnmental Funds
\$ 	\$		\$		\$		\$
							39,913
6,122		1,456				27,175	27,175
278,394						526,476	526,476
133,784		168,981		294,659		908,265	1,373,235
						20,237	40,783
 410.200		170 127				1 402 152	 778
 418,300		170,437		294,659		1,482,153	 2,008,360
							30,854
							30,854
\$ 418,300	\$	170,437	\$	294,659	\$	1,482,153	\$ 2,039,214
\$ 	\$		\$		\$		\$
							1,443,451
282,038		1,031		292,408		829,799	829,799
282,038		1,031		292,408		829,799	 2,273,250
							55 0
136,262		160 406		2,251		 650 254	778
150,202		169,406		2,231		652,354	652,354
							94,517
							(981,685)
136,262		169,406		2,251		652,354	(234,036)
\$ 418,300	\$	170,437	\$	294,659	\$	1,482,153	\$ 2,039,214

City of Mora, Minnesota Nonmajor Governmental Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended December 31, 2011

				Special Rev				
		220		225		230		235
						ED		
		m Water	C	emetery		evolving	7	ΓIF 1-7
DEVENIEG		Jtility		Fund		Loan	EPC	
REVENUES	Ф		Ф		ф		Ф	
Property taxes	\$		\$		\$		\$	
Tax increments								
Special assessments		26.606		21 220				
Charges for services		36,606		31,220				
Intergovernmental revenue								
Interest earnings		1,467		1,725		3,647		
Miscellaneous -								
Contributions								
Other		16,645		1,005				
Total revenues		54,718		33,950		3,647		
EXPENDITURES								
Public works		20,472						
Cemetery				53,438				
Housing development								
Economic development								13,608
Debt service								
Capital projects		92,416						
Total expenditures		112,888		53,438				13,608
Excess (deficiency) of revenues over								
(under) expenditures		(58,170)		(19,488)		3,647		(13,608)
OTHER EINANGING COURCES (LISES)								
OTHER FINANCING SOURCES (USES)								
Proceeds from long-term debt Transfers in				12,000				
		(10,000)						
Transfers out		(10,000)		(4,700)				
Total other financing sources (uses)		(10,000)		7,300				
Net change in fund balances		(68,170)		(12,188)		3,647		(13,608)
Fund balances - beginning		70,123		112,413		81,472		13,608
Fund balances - ending	\$	1,953	\$	100,225	\$	85,119	\$	

		S	pecial F	Revenue Fun				
237		245		246		247		248
ΓIF 2-2		CIF 1-8 Corborg		TIF 1-9 CMHP		TIF 2-10 Clinic	T	TF 1-11 KSB
\$ 51,213 	\$	 14,125 	\$	 14,809 	\$	 49,094 	\$	 43,894
 51,213		14,125		14,809	\$	49,094		43,894
		, -		,,,,,,,				
51,213		14,100		14,860				
, 		, 		, 		49,096		41,310
 51,213		14,100		14,860		49,096		41,310
· ·					1	·		
		25		(51)		(2)		2,584
		25		(51)		(2)		2,584
9,985 3,251		51			466		(17,721)	
\$ 9,985	\$	3,276	\$		\$	464	\$	(15,137)

	251		
	TF 1-14 A/Nelson		Total
Ф		Ф	
\$		\$	173,135
			67,826
			6,839
·	4,000		 21,650
	4,000		269,450
	4,000		20,472 53,438 80,173 104,014 92,416 350,513
	4,000	_	12,000 (14,700) (2,700) (83,763) 254,569
\$	(15,079)	\$	170,806

City of Mora, Minnesota Nonmajor Governmental Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

			Capital Pr	oject Fun	ds		
	407	4	109		129		434
	Future			City	y Hall		
	Fire	Fu	ıture	Impro	vements	ŀ	Highway
	Equipment	Impro	vements	2005		23-E	
REVENUES	-						
Property taxes	\$	\$		\$		\$	
Tax increments							
Special assessments							
Charges for services							
Intergovernmental revenue	53,624						
Interest earnings			4,781				
Miscellaneous -							
Contributions	22,341						
Other			39,678				
Total revenues	75,965		44,459				
EXPENDITURES							
Public works							
Cemetery							
Housing development							
Economic development							
Debt service							
Capital projects	172						38,317
Total expenditures	172						38,317
Excess (deficiency) of revenues over							
(under) expenditures	75,793		44,459				(38,317)
OTHER FINANCING SOURCES (USES))						
Proceeds from long-term debt							
Transfers in	20,495		6,017				
Transfers out	(352,956))	(62,181)				
Total other financing sources (uses)	(332,461)		(56,164)				
Net change in fund balances	(256,668))	(11,705)				(38,317)
Fund balances - beginning	264,675		344,382		1,409		(294,323)
Fund balances - ending	\$ 8,007	\$	332,677	\$	1,409	\$	(332,640)

		Capital Pro	ojects Funds		
439	440	441	442	443	444
Howe	Downtown	Street	Airport		
Avenue	Feed Mill	Construction	Kastenbauer	Police	
Reconstruction	Redevelopment	2008	House	Station	Crosswind
\$	\$	\$	\$	\$	\$
24.156					04.025
34,156					84,835
			5,600	13,000	
34,156			5,600	13,000	84,835
33,773	90	 10,494	6,231	1,921	63,010
33,773	90	10,494	6,231	1,921	63,010
33,773		10,494	0,231	1,921	03,010
383	(90)	(10,494)	(631)	11,079	21,825
	10,000	266,043			
	10,000	266,043			
383	9,910	255,549	(631)	11,079	21,825
(184,686)	(161,381)	(255,549)	(175,255)	(22,269)	(41,819)

 \$ (184,303)
 \$ (151,471)
 \$ - \$ (175,886)
 \$ (11,190)
 \$ (19,994)

					C	apital F	Projects Fund	ls				
	445	446	5		447		448		449		450	
Sı	oring Lake Trail	Parker		Trail Tunnel		2010 Street Reconstruction			11 Street		wy 23 E.	 Total
\$		\$		\$		\$		\$		\$		\$
	100,000											272,615
												4,781
												22,341
	10,000											68,278
	110,000											368,015
	25,044								143,384		37,245	 359,681
	25,044								143,384	-	37,245	359,681
	84,956								(143,384)		(37,245)	8,334
											, , ,	
	10,000						118,539		148,978			580,072
	, 						, 		, 			(415,137)
	10,000						118,539		148,978			164,935
	94,956						118,539		5,594		(37,245)	173,269
	(194,185)	(36	3,738)		(23,593)		(118,539)		(5,594)			(1,230,465)
\$	(99,229)	\$ (36	3,738)	\$	(23,593)	\$		\$		\$	(37,245)	\$ (1,057,196)

City of Mora, Minnesota Nonmajor Governmental Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended December 31, 2011

		Debt Service Funds						
	525 Fire Station 2003		526 Street astruction 2004		527 Maple Avenue East	528 Street Construction 2006		
REVENUES								
Property taxes	\$ 63,542	\$	17,191	\$	59,991	\$	25,304	
Tax increments								
Special assessments					16,704			
Charges for services								
Intergovernmental revenue	52,871							
Interest earnings	1,088				1,803		44	
Miscellaneous -								
Contributions								
Other								
Total revenues	117,501		17,191		78,498		25,348	
EXPENDITURES								
Public works								
Cemetery								
Housing development								
Economic development								
Debt service	112,500		17,937		79,750		26,400	
Capital projects	·		, 		, 			
Total expenditures	112,500		17,937		79,750		26,400	
Excess (deficiency) of revenues over								
(under) expenditures	5,001		(746)		(1,252)		(1,052)	
OTHER FINANCING SOURCES (USES)								
Proceeds from long-term debt								
Transfers in					10,000			
Transfers out								
Total other financing sources (uses)					10,000			
Net change in fund balances	5,001		(746)		8,748		(1,052)	
Fund balances - beginning	 130,004		20,368		140,395		41,717	
Fund balances - ending	\$ 135,005	\$	19,622	\$	149,143	\$	40,665	

	529	20	530 08-2010		531		_	N	Total Ionmajor
F	East Side		Street	1	HRA				vernmental
_	2007		nstrcution		stwood		Total	00	Funds
		11000			50111000				1 41145
\$	58,996	\$	18,127	\$		\$	243,151	\$	243,151
									173,135
	820						17,524		17,524
									67,826
							52,871		325,486
	1,492				1,778		6,205		17,825
									22 241
	24.075								22,341
	24,875		667,798		1.770		692,673		782,601
	86,183		685,925		1,778		1,012,424		1,649,889
									20,472
									53,438
									80,173
									104,014
	82,411						318,998		318,998
	, 						, 		452,097
	82,411						318,998		1,029,192
	3,772		685,925		1,778		693,426		620,697
							10,000		602,072
			(533,560)				(533,560)		(963,397)
			(533,560)			-	(523,560)		(361,325)
			(333,300)				(323,300)		(301,323)
	3,772		152,365		1,778		169,866		259,372
	132,490		17,041		473		482,488		(493,408)
\$	136,262	\$	169,406	\$	2,251	\$	652,354	\$	(234,036)

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City of Mora, Minnesota SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

Special Revenue Funds December 31, 2011

Storm Water Utility - Special Revenue Fund - 220 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

		ginal and				iance with
		Final		A . 1		al Budget
		udgeted		Actual		Positive
PETERATE	A	mounts	A	mounts	(Negative)	
REVENUES	_		_		_	
Storm water fees	\$	36,900	\$	36,606	\$	(294)
Investment earnings		1,000		1,467		467
Miscellaneous				16,645		16,645
Total revenues		37,900		54,718		16,818
EXPENDITURES						
Professional services		3,000		4,099		(1,099)
Miscellaneous		10,030	16,373			(6,343)
Capital outlay				92,416		(92,416)
Total expenditures		13,030		112,888		(99,858)
Excess (deficiency) of revenues over						
(under) expenditures		24,870		(58,170)		(83,040)
OTHER FINANCING SOURCES (USES)						
Transfers in						
Transfers out		(10,000)		(10,000)		
Total other financing sources (uses)		(10,000)		(10,000)		
Net change in fund balances		14,870		(68,170)		(83,040)
Fund balances - beginning		70,123		70,123		
Fund balances - ending	\$	84,993	\$	1,953	\$	(83,040)

Cemetery Fund - Special Revenue Fund - 225

Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	В	ginal and Final udgeted mounts	Actual amounts	Fina P	ance with al Budget ositive egative)
REVENUES					
Interments	\$	19,000	\$ 15,470	\$	(3,530)
Perpetual care		3,000	3,150		150
Sale of lots		12,000	12,600		600
Miscellaneous		800	1,005		205
Investment earnings		4,000	1,725		(2,275)
Total revenues		38,800	33,950		(4,850)
EXPENDITURES					
Professional services		6,250	5,380		(870)
Salaries		23,509	26,602		3,093
Capital outlay		12,000	14,147		2,147
Miscellaneous		7,954	7,309		(645)
Total expenditures		49,713	53,438		3,725
Excess (deficiency) of revenues over					
(under) expenditures		(10,913)	(19,488)		(8,575)
OTHER FINANCING SOURCES (USES)					
Transfers in		12,000	12,000		
Transfers out		(4,700)	(4,700)		
Total other financing sources (uses)		7,300	7,300		
Net change in fund balances		(3,613)	(12,188)		(8,575)
Fund balances - beginning		112,413	112,413		
Fund balances - ending	\$	108,800	\$ 100,225	\$	(8,575)

Economic Development Revolving Loan - Special Revenue Fund - 230 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	Orig		Variance with			
				Final	Budget	
	Ві	ıdgeted	A	Actual	Po	sitive
	Amounts			mounts	(Ne	gative)
REVENUES						
Miscellaneous	\$		\$		\$	
Investment earnings		4,250		3,647		(603)
Total revenues		4,250		3,647		(603)
EXPENDITURES						
Professional services						
Dues and subscriptions						
Total expenditures						
Net change in fund balances		4,250		3,647		(603)
Fund balances - beginning		81,472		81,472		
Fund balances - ending	\$	85,722	\$	85,119	\$	(603)

TIF 1-7 EPC - Special Revenue Fund - 235

Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	Original and					Variance with		
	Final				Final Budget Positive			
	Budgeted		Actual					
	Amounts		Amounts		(Negative)			
REVENUES								
Tax increments	\$		\$		\$			
Investment earnings								
Total revenues								
EXPENDITURES								
Professional services								
Economic development								
Miscellaneous				13,608		13,608		
Total expenditures				13,608		13,608		
Net change in fund balances				(13,608)		(13,608)		
Fund balances - beginning		13,608		13,608				
Fund balances - ending	\$	13,608	\$	<u></u>	\$	(13,608)		

TIF 2-2 Intrepid - Special Revenue Fund - 237

Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	Orig	Variance with				
		Final udget	Actual		Final Budget Positive	
	Amounts		Amounts		(Negative)	
REVENUES						
Tax increments	\$		\$	51,213	\$	51,213
Investment earnings						
Total revenues				51,213		51,213
EXPENDITURES						
Professional services				2,561		2,561
Housing development				48,652		48,652
Miscellaneous						
Total expenditures				51,213		51,213
Net changes in fund balances						
Fund balances - beginning		9,985		9,985		
Fund balances - ending	\$	9,985	\$	9,985	\$	

TIF 1-8 Torborg Apartments - Special Revenue Fund - 245 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	inal and Final dgeted nounts	A	Variance with Final Budget Positive (Negative)			
REVENUES						-gaire)
Tax increments	\$		\$	14,125	\$	14,125
Investment earnings						
Total revenues				14,125		14,125
EXPENDITURES						
Professional services				3,172		3,172
Housing development				10,928		10,928
Miscellaneous						
Total expenditures				14,100		14,100
Net change to fund balances				25		25
Fund balances - beginning		3,251		3,251		
Fund balances - ending	\$	3,251	\$	3,276	\$	25

TIF 1-9 Housing CMHP - Special Revenue Fund - 246 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	Original Fina		Variance with Final Budget			
	Budge		A	Actual		ositive
	Amou			mounts		egative)
REVENUES						<u> </u>
Tax increments	\$		\$	14,809	\$	14,809
Total revenues				14,809		14,809
EXPENDITURES						
Professional services				740		740
Housing development				11,577		11,577
Interest						
Miscellaneous				2,543		2,543
Total expenditures				14,860		14,860
Net change to fund balances				(51)		(51)
Fund balances - beginning		51		51		
Fund balances - ending	\$	51	\$		\$	(51)

TIF 2-10 Clinic - Special Revenue Fund - 247

	Origin		Variance with			
		inal		A . 1		al Budget
		lgeted		Actual		ositive
	Am	ounts	A	mounts	(Negative)	
REVENUES						
Tax increments	\$		\$	49,094	\$	49,094
Total revenues				49,094		49,094
EXPENDITURES						
Professional services				4,910		4,910
Economic development				44,186		44,186
Interest						
Miscellaneous						
Total expenditures				49,096		49,096
Net change to fund balances				(2)		(2)
Fund balances - beginning		466		466	1	
Fund balances - ending	\$	466	\$	464	\$	(2)

City of Mora, Minnesota TIF 1-11 Kanabec State Bank - Special Revenue Fund - 248 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	Orig	inal and		Variance with			
	I	Final			Final Budget		
	Budgeted Actual				Positive		
	Ar	nounts	A	mounts	(N	(egative)	
REVENUES	-						
Tax increments	\$		\$	43,894	\$	43,894	
Total revenues				43,894		43,894	
EXPENDITURES							
Professional services							
Economic development							
Interest							
Miscellaneous				41,310		41,310	
Total expenditures				41,310		41,310	
Net change to fund balances				2,584		2,584	
Fund balances - beginning		(28,430)		(17,721)		10,709	
Fund balances - ending	\$	(28,430)	\$	(15,137)	\$	13,293	

City of Mora, Minnesota TIF 1-14 HRA/Nelson - Special Revenue Fund - 251 The of Revenues Expenditures and Changes in Fund Balances - Budget

	Origina Fir Budg Amo	nal geted	actual mounts	Posi	ce with Budget itive ative)
REVENUES					
Tax increments	\$		\$ 	\$	
Misc income			 4,000		
Total revenues	-		4,000	-	
EXPENDITURES					
Professional services					
Economic development					
Interest					
Miscellaneous					
Total expenditures					
Net change to fund balances			4,000		
Fund balances - beginning	([19,079)	(19,079)		
Fund balances - ending	\$ ((19,079)	\$ (15,079)	\$	

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City of Mora, Minnesota SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

Capital Projects Funds December 31, 2011

Future Fire Equipment - Capital Projects Fund - 407 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

		ginal and		Variance with		
		Final				nal Budget
		udgeted		Actual		Positive
	A	mounts	A	mounts	(]	Negative)
REVENUES						
Intergovernmental revenues	\$		\$	53,624	\$	53,624
Contributions				22,341		22,341
Interest earnings						
Total revenues				75,965		75,965
EXPENDITURES						
Professional services						
Capital projects						
Miscellaneous				172		172
Total expenditures				172		172
Excess (deficiency) of revenues over						
(under) expenditures				75,793		75,793
OTHER FINANCING SOURCES (USES)						
Transfers in				20,495		20,495
Transfers out				(352,956)		(352,956)
Total other financing sources (uses)				(332,461)		(332,461)
Net change in fund balances				(256,668)		(256,668)
Fund balances - beginning		203,152		264,675		61,523
Fund balances - ending	\$	203,152	\$	8,007	\$	(195,145)

Future Improvements - Capital Projects Fund - 409 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	Original and Final Budgeted Amounts		_	Actual mounts	Variance with Final Budget Positive (Negative)		
REVENUES							
Intergovernmental revenues	\$		\$		\$		
Interest earnings				4,781		4,781	
Miscellaneous				39,678		39,678	
Total revenues				44,459		44,459	
EXPENDITURES							
Professional services							
Capital projects							
Miscellaneous							
Total expenditures							
Excess (deficiency) of revenues over							
(under) expenditures				44,459		44,459	
OTHER FINANCING SOURCES (USES)							
Transfers in				6,017		6,017	
Transfers out				(62,181)		(62,181)	
Total other financing sources (uses)				(56,164)		(56,164)	
Net change in fund balances				(11,705)		(11,705)	
Fund balances - beginning		344,382		344,382			
Fund balances - ending	\$	344,382	\$	332,677	\$	(11,705)	

City Hall Improvements 2005 - Capital Projects Fund - 429 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	Original and Final Budgeted Amounts			Actual mounts	Variance with Final Budget Positive (Negative)	
REVENUES						
Intergovernmental revenues	\$		\$		\$	
Miscellaneous						
Interest earnings						
Total revenues						
EXPENDITURES						
Professional services						
Capital projects						
Miscellaneous						
Total expenditures						
Excess (deficiency) of revenues over						
(under) expenditures						
OTHER FINANCING SOURCES (USES)						
Transfers in						
Transfers out						
Total other financing sources (uses)						
Net change in fund balances						
Fund balances - beginning		1,409		1,409		
Fund balances - ending	\$	1,409	\$	1,409	\$	

Highway 23-E - Capital Project Fund - 434

	Original and Final				Fin	iance with al Budget
		Budgeted Amounts		Actual		Positive
REVENUES		Amounts	Amounts		(Negative)	
Intergovernmental revenues	\$		\$		\$	
Miscellaneous						
Interest earnings						
Total revenues						
EXPENDITURES						
Professional services						
Capital projects				38,317		38,317
Miscellaneous						
Total expenditures				38,317		38,317
Excess (deficiency) of revenues over						
(under) expenditures				(38,317)		(38,317)
OTHER FINANCING SOURCES (USES)						
Transfers in						
Transfers out						
Total other financing sources (uses)	-			<u></u>		
Net change in fund balances				(38,317)		(38,317)
Fund balances - beginning		(294,323)		(294,323)		
Fund balances - ending	\$	(294,323)	\$	(332,640)	\$	(38,317)

Howe Avenue Reconstruction - Capital Project Fund - 439 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	Orig	inal and			Vari	ance with	
	I	Final				al Budget	
	Bu	dgeted		Actual	Positive		
		Amounts		Amounts	(N	egative)	
REVENUES							
Special assessments	\$		\$	34,156	\$	34,156	
Miscellaneous							
Interest earnings							
Total revenues				34,156		34,156	
EXPENDITURES							
Professional services							
Capital projects				33,773		33,773	
Miscellaneous							
Total expenditures				33,773		33,773	
Excess (deficiency) of revenues over							
(under) expenditures				383		383	
OTHER FINANCING SOURCES (USES)							
Transfers in							
Transfers out							
Total other financing sources (uses)							
Net change in fund balances				383		383	
Fund balances - beginning		(184,686)		(184,686)	-		
Fund balances - ending	\$	(184,686)	\$	(184,303)	\$	383	

Downtown Feed Mill Redevelopment - Capital Project Fund - 440 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	I	iginal and Final Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)	
REVENUES	_		_		_	
Intergovernmental revenues	\$		\$		\$	
Miscellaneous						
Contributions						
Interest earnings						
Total revenues						
EXPENDITURES						
Professional services						
Capital projects				90		90
Miscellaneous						
Total expenditures				90		90
Excess (deficiency) of revenues over						
(under) expenditures				(90)		(90)
OTHER FINANCING SOURCES (USES)						
Transfers in				10,000		10,000
Transfers out						
Total other financing sources (uses)				10,000		10,000
Net change in fund balances				9,910		9,910
Fund balances - beginning		(161,381)		(161,381)		
Fund balances - ending	\$	(161,381)	\$	(151,471)	\$	9,910

Street Construction 2008 - Capital Project Fund - 441

	Original and Final Budgeted			Actual	Variance with Final Budget Positive		
	Amounts			Amounts	(Negative)		
REVENUES							
Intergovernmental revenues	\$		\$		\$		
Miscellaneous							
Contributions							
Interest earnings							
Total revenues							
EXPENDITURES							
Professional services							
Capital projects				10,494		10,494	
Miscellaneous							
Total expenditures				10,494		10,494	
Excess (deficiency) of revenues over							
(under) expenditures				(10,494)		(10,494)	
OTHER FINANCING SOURCES (USES)							
Transfers in				266,043		266,043	
Transfers out							
Total other financing sources (uses)				266,043		266,043	
Net change in fund balances				255,549		255,549	
Fund balances - beginning		(255,549)		(255,549)			
Fund balances - ending	\$	(255,549)	\$		\$	255,549	

Airport Kastenbauer House - Capital Project Fund - 442 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	F	iginal and Final Budgeted Amounts	 Actual Amounts	Variance with Final Budget Positive (Negative)		
REVENUES						
Intergovernmental revenues	\$		\$ 	\$		
Miscellaneous			5,600		5,600	
Contributions						
Interest earnings			 			
Total revenues			 5,600		5,600	
EXPENDITURES						
Professional services						
Capital projects			540		540	
Miscellaneous			 5,691		5,691	
Total expenditures			6,231		6,231	
Excess (deficiency) of revenues over						
(under) expenditures			(631)		(631)	
OTHER FINANCING SOURCES (USES)						
Transfers in						
Transfers out						
Total other financing sources (uses)						
Net change in fund balances			(631)		(631)	
Fund balances - beginning		(175,255)	 (175,255)			
Fund balances - ending	\$	(175,255)	\$ (175,886)	\$	(631)	

Police Station - Capital Project Fund - 443

	Ori	ginal and		Variance with		
	Final Pudgeted			A atra a 1		al Budget Positive
	Budgeted Amounts		Actual			
REVENUES	A	inounts	A	mounts	(Negative)	
Intergovernmental revenues	\$		\$		\$	
Miscellaneous	Ψ		Ψ	13,000	Ψ	13,000
Interest earnings						
Total revenues				13,000		13,000
EXPENDITURES						
Professional services						
Capital projects				1,921		1,921
Miscellaneous						
Total expenditures				1,921		1,921
Excess (deficiency) of revenues over						
(under) expenditures				11,079		11,079
OTHER FINANCING SOURCES (USES)						
Transfers in						
Transfers out						
Total other financing sources (uses)						<u></u>
Net change in fund balances				11,079		11,079
Fund balances - beginning		(22,269)		(22,269)		
Fund balances - ending	\$	(22,269)	\$	(11,190)	\$	11,079

Crosswind - Capital Project Fund - 444

	Original and Final Budgeted Amounts			Actual mounts	Variance with Final Budget Positive (Negative)		
REVENUES	_		_				
Intergovernmental revenues	\$		\$	84,835	\$	84,835	
Miscellaneous							
Contributions							
Interest earnings							
Total revenues				84,835		84,835	
EXPENDITURES							
Professional services							
Capital projects				63,010		63,010	
Miscellaneous							
Total expenditures				63,010		63,010	
Excess (deficiency) of revenues over							
(under) expenditures				21,825		21,825	
OTHER FINANCING SOURCES (USES)							
Transfers in							
Transfers out							
Total other financing sources (uses)							
Net change in fund balances				21,825		21,825	
Fund balances - beginning		(41,819)		(41,819)			
Fund balances - ending	\$	(41,819)	\$	(19,994)	\$	21,825	

Spring Lake Trail - Capital Project Fund - 445

	I	iginal and Final Budgeted Amounts	 Actual Amounts	Variance with Final Budget Positive (Negative)	
REVENUES					
Intergovernmental revenues	\$		\$ 100,000	\$	100,000
Miscellaneous			10,000		10,000
Contributions					
Interest earnings			 		
Total revenues			110,000		110,000
EXPENDITURES					
Professional services					
Capital projects			25,044		25,044
Miscellaneous			 		
Total expenditures			25,044		25,044
Excess (deficiency) of revenues over					
(under) expenditures			84,956		84,956
OTHER FINANCING SOURCES (USES)					
Transfers in			10,000		10,000
Transfers out					
Total other financing sources (uses)			10,000		10,000
Net change in fund balances			94,956		94,956
Fund balances - beginning		(194,185)	(194,185)		
Fund balances - ending	\$	(194,185)	\$ (99,229)	\$	94,956

Parker - Capital Project Fund - 446

	Or	iginal and		Variance with		
		Final			Fina	Budget
	E	Budgeted		Actual	Positive (Negative)	
	A	Amounts		Amounts		
REVENUES	<u>-</u>					
Intergovernmental revenues	\$		\$		\$	
Miscellaneous						
Contributions						
Interest earnings						
Total revenues						
EXPENDITURES						
Professional services						
Capital projects						
Miscellaneous						
Total expenditures						
Excess (deficiency) of revenues over						
(under) expenditures						
OTHER FINANCING SOURCES (USES)						
Transfers in						
Transfers out						
Total other financing sources (uses)						
Net change in fund balances						
Fund balances - beginning		(363,738)		(363,738)		
Fund balances - ending	\$	(363,738)	\$	(363,738)	\$	

Trail Tunnel - Capital Project Fund - 447

	ginal and Final			nce with Budget
	udgeted	,	Actual	sitive
	mounts	Amounts		gative)
REVENUES	 			
Intergovernmental revenues	\$ 	\$		\$
Miscellaneous				
Contributions				
Interest earnings				
Total revenues				
EXPENDITURES				
Professional services				
Capital projects				
Miscellaneous				
Total expenditures				
Excess (deficiency) of revenues over				
(under) expenditures				
OTHER FINANCING SOURCES (USES)				
Transfers in				
Transfers out				
Total other financing sources (uses)				
Net change in fund balances				
Fund balances - beginning	 (23,593)		(23,593)	
Fund balances - ending	\$ (23,593)	\$	(23,593)	\$

2010 Street Reconstruction - Capital Project Fund - 448 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	Original and Final Budgeted Amounts			Actual amounts	Variance with Final Budget Positive (Negative)	
REVENUES	_		_		_	
Intergovernmental revenues	\$		\$		\$	
Miscellaneous						
Contributions						
Interest earnings						
Total revenues						
EXPENDITURES						
Professional services						
Capital projects						
Miscellaneous						
Total expenditures						
Excess (deficiency) of revenues over						
(under) expenditures						
OTHER FINANCING SOURCES (USES)						
Transfers in				118,539		118,539
Transfers out						
Total other financing sources (uses)				118,539		118,539
Net change in fund balances				118,539		118,539
Fund balances - beginning		(118,539)		(118,539)		
Fund balances - ending	\$	(118,539)	\$		\$	118,539

2011 Street Reconstruction - Capital Project Fund - 449 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	Origi F Buc Am	Actual Amounts		Variance with Final Budget Positive (Negative)			
REVENUES							
Intergovernmental revenues	\$		\$		\$		
Miscellaneous							
Contributions							
Interest earnings	-						
Total revenues	-						
EXPENDITURES							
Professional services							
Capital projects			14	3,384		143,384	
Miscellaneous							
Total expenditures			14	3,384		143,384	
Excess (deficiency) of revenues over							
(under) expenditures			(14	3,384)		(143,384)	
OTHER FINANCING SOURCES (USES)							
Transfers in			14	8,978		148,978	
Transfers out							
Total other financing sources (uses)			14	8,978		148,978	
Net change in fund balances			:	5,594		5,594	
Fund balances - beginning		(5,594)	(5,594)			
Fund balances - ending	\$	(5,594)	\$		\$	5,594	

Hwy 23 E. Commercial Losts - Capital Project Fund - 450 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	Origin Fi Bud Am	 actual nounts	Variance with Final Budget Positive (Negative)		
REVENUES					
Intergovernmental revenues	\$		\$ 	\$	
Miscellaneous					
Contributions					
Interest earnings			 		
Total revenues			 		
EXPENDITURES					
Professional services					
Capital projects			37,245		37,245
Miscellaneous					
Total expenditures			37,245		37,245
Excess (deficiency) of revenues over					
(under) expenditures			(37,245)		(37,245)
OTHER FINANCING SOURCES (USES)					
Transfers in					
Transfers out					
Total other financing sources (uses)					
Net change in fund balances			(37,245)		(37,245)
Fund balances - beginning			 		

(37,245)

Fund balances - ending

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City of Mora, Minnesota SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

Debt Service Funds December 31, 2011

Fire Station 2003 - Debt Service Fund - 525

	Ori	ginal and		Variance with		
		Final			Fina	al Budget
	Budgeted		Actual		Pe	ositive
	A	mounts	Amounts		(N	egative)
REVENUES	,					
Property taxes	\$	68,669	\$	63,542	\$	(5,127)
intergovernmental revenues		52,871		52,871		
Interest earnings		2,000		1,088		(912)
Total revenues		123,540		117,501		(6,039)
EXPENDITURES						
Principal		80,000		80,000		
Interest		32,150		32,150		
Miscellaneous	425		350			(75)
Total expenditures		112,575		112,500		(75)
Excess (deficiency) of revenues over						
(under) expenditures		10,965		5,001		(5,964)
OTHER FINANCING SOURCES (USES)						
Transfers in (out)						
Total other financing sources (uses)						
Net change in fund balances		10,965		5,001		(5,964)
Fund balances - beginning		130,004		130,004		
Fund balances - ending	\$	140,969	\$	135,005	\$	(5,964)

Street Construction 2004 - Debt Service Fund - 526

	_	inal and				ance with
	Final Budgeted		A . 1			l Budget ositive
		nounts		Actual mounts		
REVENUES	All	Hounts	A	inounts	(Negative)	
Property taxes	\$	18,480	\$	17,191	\$	(1,289)
Interest earnings	T	200	T	,	,	(200)
Total revenues		18,680		17,191		(1,489)
EXPENDITURES						
Principal		15,000		15,000		
Interest		2,900		2,900		
Miscellaneous				37		37
Total expenditures		17,900		17,937		37
Excess (deficiency) of revenues over						
(under) expenditures		780		(746)		(1,526)
OTHER FINANCING SOURCES (USES)						
Transfers in (out)						
Total other financing sources (uses)						
Net change in fund balances		780		(746)		(1,526)
Fund balances - beginning		20,368		20,368		
Fund balances - ending	\$	21,148	\$	19,622	\$	(1,526)

Maple Avenue East - Debt Service Fund - 527 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	Ori	iginal and Final				ance with Il Budget
	Budgeted			Actual		ositive
		amounts	A	mounts	(Negative)	
REVENUES						
Property taxes	\$	50,126	\$	59,991	\$	9,865
Special assessments		26,000		16,704		(9,296)
Interest earnings		2,000		1,803		(197)
Total revenues		78,126		78,498		372
EXPENDITURES						
Principal		40,000		40,000		
Interest		39,400		39,400		
Miscellaneous		375		350		(25)
Total expenditures		79,775		79,750		(25)
Excess (deficiency) of revenues over						
(under) expenditures		(1,649)		(1,252)		397
OTHER FINANCING SOURCES (USES)						
Transfers in (out)		10,000		10,000		
Total other financing sources (uses)		10,000		10,000		
Net change in fund balances		8,351		8,748		397
Fund balances - beginning		140,395		140,395		
Fund balances - ending	\$	148,746	\$	149,143	\$	397

Street Construction 2006 - Debt Service Fund - 528

	Original and				Variance with Final Budget		
	Final Budgeted Amounts			A		-	
			Actual Amounts			ositive egative)	
REVENUES				Amounts		egative)	
Property taxes	\$	27,300	\$	25,304	\$	(1,996)	
Interest earnings		1,000		44		(956)	
Total revenues		28,300		25,348		(2,952)	
EXPENDITURES							
Principal		20,000		20,000			
Interest		6,400		6,400			
Miscellaneous							
Total expenditures		26,400		26,400		<u></u>	
Excess (deficiency) of revenues over							
(under) expenditures		1,900		(1,052)		(2,952)	
OTHER FINANCING SOURCES (USES)							
Transfers in (out)							
Total other financing sources (uses)							
Net change in fund balances		1,900		(1,052)		(2,952)	
Fund balances - beginning		41,717		41,717			
Fund balances - ending	\$	43,617	\$	40,665	\$	(2,952)	

Eastside 2007 - Debt Service Fund - 529 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	Original and					Variance with	
	Final				Fin	al Budget	
	В	udgeted		Actual	P	ositive	
	Amounts		Amounts		(N	legative)	
REVENUES							
Property taxes	\$	59,432	\$	58,996	\$	(436)	
Special assessments		22,200		820		(21,380)	
Interest earnings		2,000		1,492		(508)	
Miscellaneous				24,875		24,875	
Total revenues		83,632		86,183		2,551	
EXPENDITURES							
Principal		45,500		45,500			
Interest		36,486		36,486			
Miscellaneous		450		425		(25)	
Total expenditures		82,436		82,411		(25)	
Excess (deficiency) of revenues over							
(under) expenditures		1,196		3,772		2,576	
OTHER FINANCING SOURCES (USES)							
Transfers in (out)							
Total other financing sources (uses)							
Net change in fund balances		1,196		3,772		2,576	
Fund balances - beginning		132,490		132,490			
Fund balances - ending	\$	133,686	\$	136,262	\$	2,576	

2008 - 2010 Street Reconstruction - Debt Service Fund - 530 Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended December 31, 2011

	Original and					Variance with	
	Final Budgeted					al Budget	
			Actual			Positive	
	A	mounts	Amounts		(N	Vegative)	
REVENUES							
Property taxes	\$	20,000	\$	18,127	\$	(1,873)	
Investment earnings				667,798		667,798	
Total revenues		20,000		685,925		665,925	
EXPENDITURES							
Principal							
Interest		19,830				(19,830)	
Fiscal agent fees	425					(425)	
Total expenditures		20,255				(20,255)	
Excess (deficiency) of revenues over							
(under) expenditures		(255)		685,925		686,180	
OTHER FINANCING SOURCES (USES)							
Transfers in (out)				(533,560)		(533,560)	
Total Other Financing Sources (Uses)				(533,560)		(533,560)	
Net change in fund balances		(255)		152,365		152,620	
Fund balances - beginning		17,041		17,041			
Fund balances - ending	\$	16,786	\$	169,406	\$	152,620	

HRA Eastwood - Debt Service Fund - 531

	Fi Bud	nal and nal geted		ctual	Fina Po	nnce with I Budget ositive
DEVIDATED	Ame	ounts	An	nounts	(Ne	egative)
REVENUES	ф		Φ.		Φ.	
Property taxes	\$		\$		\$	
Special assessments						
Investment earnings				1,778		1,778
Total revenues				1,778		1,778
EXPENDITURES						
Principal						
Interest						
Miscellaneous						
Total expenditures						
Excess (deficiency) of revenues over						
(under) expenditures				1,778		1,778
OTHER FINANCING SOURCES (USES)						
Transfers in (out)						
Total other financing sources (uses)						
Net change in fund balances				1,778		
Fund balances - beginning				473		473
Fund balances - ending	\$		\$	2,251	\$	473

City of Mora, Minnesota SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN NET ASSETS - BUDGET AND ACTUAL

Enterprise Funds December 31, 2011

City of Mora, Minnesota Municipal Liquor Store - Enterprise Fund - 609 Schedule of Revenues, Expenditures, and Changes in Net Assets - Budget and Actual For the Year Ended December 31, 2011

		riginal and Final Budgeted Amounts	Actual Amounts		Fin	riance with nal Budget Positive Negative)
Operating Revenues:	1 1110 01100					(seguer ()
Sales	\$	2,983,500	\$	2,642,864	\$	340,636
Less cost of goods sold	\$	(2,263,000)	\$	(1,961,735)	\$	(301,265)
Total Operating Revenues		720,500		681,129		39,371
Operating Expenses:						
Employee services		209,973		241,887		(31,914)
Supplies		30,600		24,256		6,344
Other services and charges		168,020		182,051		(14,031)
Depreciation		66,000		65,390	610	
Total Operating Expenses		474,593		513,584	(38,99	
		·		· · · · · · · · · · · · · · · · · · ·		
Operating Income (Loss)		245,907		167,545		(78,362)
Add: Non-Operating Revenues:						
Commissions		400		1,428		1,028
Interest earned		2,000		6,604		4,604
Miscellaneous		2,000		1,208		(792)
Total Non-Operating Revenues		4,400		9,240		4,840
		· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·		
Income before Transfers		250,307		176,785		(73,522)
Transfers:						
Transfers in (out)		(270,000)		(270,000)		
Total Transfers		(270,000)		(270,000)		
		(=,,,,,,,,,		(=, 0,000)		
Net Income (Loss)		(19,693)		(93,215)		(73,522)
N. A		451 015		671 O15		
Net Assets, January 1		671,817		671,817		
Net Assets, December 31	\$	652,124	\$	578,602	\$	(73,522)

City of Mora, Minnesota Electric Utility Fund - Enterprise Fund - 651 Schedule of Revenues, Expenditures, and Changes in Net Assets - Budget and Actual For the Year Ended December 31, 2011

	Original and Final Budgeted Amounts		Actual Amounts		Variance wit Final Budge Positive (Negative)	
Operating Revenues:						
Sales	\$	4,627,000	\$	4,827,516	\$	(200,516)
Total Operating Revenues		4,627,000		4,827,516		(200,516)
Operating Expenses:						
Cost of sales		4,342,275		4,293,066		49,209
Employee services		327,758		307,510		20,248
Supplies		5,750		15,593		(9,843)
Other services & charges		387,558		379,759		7,799
Depreciation		176,000		140,481		35,519
Total Operating Expenses		5,239,341		5,136,409		102,932
Operating Income (Loss)		(612,341)		(308,893)		(303,448)
Add: Non-Operating Revenues and Expenses:						
Miscellaneous expenses		(30,000)		(30,000)		
Commissions						
Discounts earned						
Interest earned		160,000		141,456		18,544
Gain on sale of fixed assets				3,481		(3,481)
Miscellaneous - wage & power plant reimbursement		382,653		436,411		(53,758)
Total Non-Operating Revenues		512,653		551,348		(38,695)
Income before Transfers		(99,688)		242,455		(342,143)
Transfers and other expenses:						
Transfers in (out)						
Total Transfers						
Net Income (Loss)		(99,688)		242,455		(342,143)
Net Assets, January 1		7,895,100		7,895,100		
Net Assets, December 31	\$	7,795,412	\$	8,137,555	\$	(342,143)

City of Mora, Minnesota Water Utility Fund - Enterprise Fund - 652 Schedule of Revenues, Expenditures, and Changes in Net Assets - Budget and Actual For the Year Ended December 31, 2011

	Original and Final Budgeted Amounts		Actual Amounts		Fina P	ance with al Budget ositive
Operating Powerway		Amounts		Amounts		(egative)
Operating Revenues: Sales	\$	558,750	\$	539,339	\$	19,411
Total Operating Revenues	Ψ	558,750	Ψ	539,339	Ψ	19,411
Total Operating Revenues		336,730		339,339		19,411
Operating Expenses:						
Cost of sales						
Employee services		224,873		208,247		16,626
Supplies		64,130		71,158		(7,028)
Other services & charges		166,123		117,976		48,147
Depreciation		209,000		208,780		220
Total Operating Expenses		664,126		606,161		57,965
		· ·		·		· · · · · · · · · · · · · · · · · · ·
Operating Income (Loss)		(105,376)		(66,822)		(38,554)
Add: Non-Operating Revenues:						
Special assessments		2,100		3,908		(1,808)
Discounts earned						
Interest earned		20,000		24,502		(4,502)
Gain on sale of fixed assets				1,200		(1,200)
Miscellaneous		2,000		2,871		(871)
Total Non-Operating Revenues		24,100		32,481		(8,381)
		<u> </u>		<u> </u>		
Income before Operating Transfers		(81,276)		(34,341)		(46,935)
Operating Transfers:						
Transfers in						
Transfers (out)						
Total Operating Transfers						
Net Income (Loss)		(81,276)		(34,341)		(46,935)
Net Assets, January 1		3,516,380		3,516,380		
Net Assets, December 31	\$	3,435,104	\$	3,482,039	\$	(46,935)

City of Mora, Minnesota Wastewater Utility Fund - Enterprise Fund - 653 Schedule of Revenues, Expenditures, and Changes in Net Assets-Budget and Actual For the Year Ended December 31, 2011

]	riginal and Final Budgeted Amounts	Actual Amounts	Variance with Final Budget Positive (Negative)		
Operating Revenues:						
Sales	\$	752,000	\$ 746,177	\$	5,823	
Total Operating Revenues		752,000	 746,177		5,823	
Operating Expenses:						
Employee services		293,037	282,643		10,394	
Supplies		104,530	114,587		(10,057)	
Other services and charges		159,531	156,593		2,938	
Depreciation		250,000	 253,361		(3,361)	
Total Operating Expenses		807,098	 807,184		(86)	
Operating Income (Loss)		(55,098)	(61,007)		5,909	
Add: Non-Operating Revenues:						
Special assessments		7,900	7,184		716	
Discounts earned						
Interest earned		30,000	23,573		6,427	
Gain on sale of fixed assets			1,320		(1,320)	
Miscellaneous		34,910	 2,547		32,363	
Total Non-Operating Revenues		72,810	 34,624		38,186	
Income before Operating Transfers		17,712	(26,383)		44,095	
Operating Transfers:						
Transfers in						
Transfers (out)						
Total Operating Transfers						
Net Income (Loss)		17,712	(26,383)		44,095	
Net Assets, January 1		3,621,548	 3,621,548			
Net Assets, December 31	\$	3,639,260	\$ 3,595,165	\$	44,095	

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CITY OF MORA, MINNESOTA

ANNUAL FINANCIAL REPORT YEAR ENDED DECEMBER 31, 2011

FINANCIAL SECTION (CONTINUED)

SCHEDULES

SUPPLEMENTARY FINANCIAL INFORMATION

These supplementary schedules are included to provide management additional information for financial analysis.

Municipal Liquor Store Fund Schedule of Gross Sales, Net Profit, Transfers Out, and Net Assets Last Ten Fiscal Years

		Income Before		Net
Year	Gross Sales	Transfers	Transfers Out	Assets
2002	2,044,642	281,934	260,000	794,374
2003	2,021,408	247,304	270,000	771,678
2004	2,026,853	278,745	270,000	780,423
2005	2,089,631	322,307	270,000	832,731
2006	2,235,390	268,974	320,000	781,705
2007	2,227,864	276,722	270,000	788,427
2008	2,267,126	243,060	270,000	761,487
2009	2,383,815	255,822	270,000	747,309
2010	2,506,404	194,508	270,000	671,817
2011	2,641,618	175,539	270,000	578,602

Electric Utility Enterprise Fund Schedule of Gross Sales, Net Profit, Transfer In, Transfers Out, and Net Assets Last Ten Fiscal Years

		Income Before			Net
Year	Gross Sales	Transfers	Transfers In	Transfers Out	Assets
2002	3,603,273	368,351	20,791	130,850	6,762,809
2003	3,684,942	(45,253)		163,036	6,554,520
2004	3,974,016	114,129		150,000	6,518,649
2005	3,632,674	172,347		150,000	6,540,996
2006	4,210,821	705,836		459,152	6,787,680
2007	4,640,605	166,330		20,000	6,934,010
2008	4,644,804	411,128		20,000	7,325,138
2009	4,584,541	322,752			7,647,890
2010	4,822,950	247,210			7,895,100
2011	4,827,516	242,455			8,137,555

Electric Utility Fund Schedule of Services, Billing, KWH, and Revenues per KWH For the Year Ended December 31, 2011

		Compies	Amount	VWII	Revenues KWH
C' D ' L ' L		Service	Amount	KWH	
City Residential		1,480	\$ 1,084,873	10,271,995	0.1056
Rural Residential		107	126,592	1,214,485	0.1042
Small Commercial		204	673,963	6,976,987	0.0966
Large Commercial		28	1,078,848	12,396,644	0.0870
Industrial		4	1,703,339	21,897,040	0.0778
Government		27	73,856	1,122,804	0.0658
Street Lights		N/A	30,513	330,998	0.0922
Security Lights		N/A	18,078	77,958	0.2319
Wind Power	_	N/A	2,424	N/A	
Total Retail Sales		1,850	\$ 4,792,486	54,288,911	0.0883
Cost of Power:					
Purchased Power			\$ 3,089,064		
Cost per KWH Sold			0.056900		
Total KWH Purchased			57,916,177		
Less: Station Power			(506,727)		
Net KWH to Feeders			57,409,450		
Less: Total Retail Sales			(54,288,911)		
Line Loss	5.45%		\$ 3,120,539		

Water Utility Enterprise Fund Schedule of Gross Sales, Net Profit, Transfers In, Transfers Out, and Net Assets Last Ten Fiscal Years

		Income Before			Net
Year	Gross Sales	Transfers	Transfers In	Transfers Out	Assets
2002	363,207	119,135			3,296,793
2003	374,261	48,739			3,345,532
2004	424,726	33,745		58,428	3,320,849
2005	402,091	(9,090)	66,158	29,946	3,347,971
2006	414,887	45,175			3,393,146
2007	414,191	36,800			3,429,946
2008	442,940	(24,556)			3,405,390
2009	504,535	70,186			3,475,576
2010	551,411	40,804			3,516,380
2011	539,339	(34,341)			3,482,039

Wastewater Utility Enterprise Fund Schedule of Gross Sales, Net Profit, Transfers In, Transfers Out, and Net Assets Last Ten Fiscal Years

		Income Before			Net
Year	Gross Sales	Transfers	Transfers In	Transfers Out	Assets
2002	584,879	189,992		205,000	4,090,389
2003	594,661	148,308		205,000	4,033,697
2004	636,217	164,792		271,480	3,927,009
2005	649,939	163,937	66,158	239,140	3,917,964
2006	725,104	167,646		205,000	3,880,610
2007	789,515	237,862	376,486		3,309,958 *
2008	795,073	145,017			3,454,975
2009	779,758	89,380			3,544,355
2010	815,205	77,193			3,621,548
2011	746,177	(26,383)			3,595,165

^{*} Prior period adjustment for bonds payable \$1,185,000.

CITY OF MORA, MINNESOTA

ANNUAL FINANCIAL REPORT YEAR ENDED DECEMBER 31, 2011

STATISTICAL SECTION

STATISTICAL DATA TABLES

The statistical section presents comparative data. The data includes information on statutory debt limitations and on overlapping debt. The statistical tables reflect social and economic data, financial trends and the fiscal capacity of the city. This section is intended to serve investors in city bonds and others interested in financial statistics of municipal government.

Objectives of Statistical Section Information

Financial trends information is intended to assist users in understanding and assessing how government's financial position has changed over time. (Tables 1-4)

Revenue capacity information is intended to assist users in understanding and assessing the factors affecting a government's ability to generate its own-source revenues. (Tables 5-8)

Debt capacity information is intended to assist users in understanding and assessing a government's debt burden and its ability to issue additional debt. (Tables 9-13)

Demographic and economic information is intended (1) to assist users in understanding the socioeconomic environment within which a government operates and (2) to provide information that facilitates comparisons of financial statement information over time and among governments. (Tables 14-15)

Operating information is intended to provide contextual information about a government's operations and resources to assist readers in using financial statement information to understand and assess a government's economic condition. (Tables 16-18)

City of Mora, Minnesota Net Assets by Component Last Six Fiscal Years

Fiscal Year* 2006 2007 2008 2009 2010 2011 Governmental Activities Invested in capital assets, net of related debt 5,587,118 \$ 9,049,016 \$ 8,457,166 \$ 9,194,864 \$ 9,599,168 \$ 9,077,983 693,843 Restricted 387,763 434,461 243,525 589,192 746,871 Unrestricted 1,092,618 923,873 799,883 399,933 (64,312)213,740 7,373,579 9,691,510 9,838,322 10,124,048 10,038,594 Total governmental activities net assets 10,360,652 Business-type activities Invested in capital assets, net of related debt 8,349,640 5,878,027 8,636,906 7,022,525 7,473,809 7,569,240 Restricted 2,023,921 2,005,897 2,067,870 2,067,870 --6,206,235 6,112,701 5,900,544 5,935,424 7,760,194 6,156,251 Unrestricted 15,706,091 15,793,361 Total business-type activities net assets 14,843,141 14,462,341 14,946,990 15,415,130 **Total Primary Government** 22,216,720 \$ 24,822,993 \$ 24,638,500 \$ 25,253,452 \$ 25,830,139 \$ 25,831,955

^{*} Previous years data not available.

City of Mora, Minnesota Changes in Net Assets Last Six Fiscal Years

					Fiscal	Year*			
	2006		2007		2008	2009		2010	2011
Governmental Activities									
General government	\$ 428,	118 \$	495,842	\$	509,568	\$ 521,7	710	\$ 482,961	\$ 514,691
Public safety	368,	524	880,843		968,290	993,	186	885,754	1,340,101
Public works	37,	276	649,551		726,335	1,005,8	369	880,659	899,165
Cemetery	19,	715	48,595		72,685	66,7	702	54,568	58,501
Culture and recreation	205,	117	279,803		326,874	224,8	322	247,197	327,637
Housing and economic development	239,	505	189,464		228,581	183,2	266	64,152	(56,110)
Capital projects	336,	546	(1,029)	1	1,280,120	(206,8	395)	(122,296)	111,995
Miscellaneous		-				-			
Interest on long term debt	132,	833	103,365		125,864	124,	586	138,026	827,341
Total governmental activities expenditures	1,767,	734	2,646,434		4,238,317	2,913,2	246	2,631,021	4,023,321
Business-type activities									
Liquor	1,985,	734	1,977,770		2,046,371	2,153,9	910	2,324,242	2,475,319
Electric	4,551,		5,397,147		5,031,885	4,881,9		5,168,762	5,166,409
Water	429,	507	496,699		558,998	528,4		552,514	606,161
Wastewater	615,	184	656,818		717,145	790,	109	787,295	807,184
Total business-type activities expenses	7,581,	347	8,528,434		8,354,399	8,354,4	148	8,832,813	9,055,073
Total primary government expenses	9,349,	581	11,174,868		12,592,716	11,267,6	594	11,463,834	13,078,394
Program Revenues									
Governmental activities									
Charges for services:									
General government	1,117,	369	942,471		798,197	670,8	379	427,318	673,684
Public safety		-				97,3	331	179,246	64,149
Public works		-				45,9	952	46,846	
Cemetery		-			73,929	42,4	140	33,475	
Culture and recreation		-			116,962	104,2	203	126,918	
Housing & economic development		-					50	33,729	
Operating grants and contributions	1,169,	152	2,828,888		1,520,293	1,007,0	007	939,449	1,305,081
Capital grants and contributions		-				-	-	42,385	
Total governmental activities program revenues	2,286,	521	3,771,359		2,509,381	1,967,8	362	1,829,366	2,042,914
Business-type activities									
Charges for services									
Liquor	2,239,	951	2,230,868		2,271,548	2,390,9	937	2,509,291	2,645,500
Electric	5,094,	189	5,367,985		5,283,769	5,026,3	367	5,288,455	5,267,408
Water	475,	504	481,330		489,423	541,7	726	557,885	547,318
Wastewater	762,	235	844,683		814,478	826,	516	833,067	757,228
Total business-type activities program revenues	8,572,	179	8,924,866		8,859,218	8,785,5	546	9,188,698	9,217,454
Total primary government program revenues	10,858,	700	12,696,225		11,368,599	10,753,4	108	11,018,064	11,260,368
Net Revenue (Expense)									
Governmental activities	518,	787	1,124,925		(1,728,936)	(945,3	384)	(801,655)	(1,980,407)
Business-type activities	960,		396,432		504,819	431,0		355,885	162,381
Total primary government net expense	\$ 1,479,	119 \$	1,521,357	\$	(1,224,117)	\$ (514,2	286) 5	\$ (445,770)	\$ (1,818,026)

^{*} Previous years data not available.

City of Mora, Minnesota Change in Net Assets Last Six Fiscal Years

Fiscal Year* 2006 2007 2008 2009 2010 2011 General Revenues and Other Changes in Net Assets Governmental Activities Taxes Property taxes \$ 479,292 \$ 504,338 \$ 545,600 \$ 592,363 \$ 535,245 \$ 576,629 Franchise taxes Tax increments 135,836 133,876 135,418 169,466 191,721 174,918 Gain on sale of capital assets 2,320 1,439 163,858 23,000 2,665 1,270 Unrestricted grants and contributions Payments in lieu of taxes Investment earnings 47,997 124,755 116,099 81,049 88,976 41,750 Miscellaneous (20,000)667,798 270,000 270,000 Transfers 984,152 (86,486)290,000 270,000 Total governmental activities 1,670,277 679,148 1,088,387 1,095,198 1,087,381 1,894,953 Business-type activities Investment earnings 227,299 321,282 269,830 337,042 235,076 196,135 Miscellaneous (30,000) (30,000)(290,000) Transfers (984, 152)86,486 (270,000) (270,000)(270,000)407,768 Total business-type activities (756,853) (20,170) 37,042 (64,924) (73,865) Total primary government 913,424 1,086,916 1,068,217 1,132,240 1,022,457 1,821,088 **Changes in Net Assets** Governmental activities 2,795,202 679,148 1,088,387 1,095,198 1,087,381 1,894,953 Business-type activities (360,421)407,768 (20,170)37,042 (64,924)(73,865)Prior period adjustment 1,132,240 2,434,781 1,086,916 1,068,217 1,022,457 1,821,088 Total primary government

^{*} Previous years data not available.

City of Mora, Minnesota Fund Balances, Governmental Funds Last Six Fiscal Years (modified accrual basis of accounting)

Fiscal Year* 2006 2007 2008 2009 2010 2011 General Fund Reserved \$ \$ \$ \$ \$ \$ Unreserved 759,788 899,082 930,747 987,173 1,015,273 1,055,865 759,788 899,082 930,747 987,173 Total general fund 1,015,273 1,055,865 All Other Governmental Funds 106,704 Reserved 94,324 96,534 100,314 103,914 94,517 Unreserved, reported in: Special revenue funds 168,355 157,727 137,444 142,587 147,863 76,289 (595,785) Capital project funds (18,919)(1,230,467)(1,057,196)248,714 (28,736)Debt service funds 293,229 599,519 334,147 139,611 482,488 652,354 1,110,912 (493,412)Total all other governmental funds 528,571 543,169 (209,673) (234,036) Total all governmental funds 1,870,700 \$ 1,427,653 \$ 1,473,916 \$ 777,500 \$ 521,861 \$ 821,829

^{*} Previous years data not available.

City of Mora, Minnesota Changes in Fund Balances, Governmental Funds Last Six Fiscal Years (modified accrual basis of accounting)

			F	iscal Year*			
	2006	2007		2008	2009	2010	2011
Revenues							
Property taxes	\$ 479,292	\$ 504,338	\$	545,600	\$ 592,363	\$ 535,245	\$ 559,105
Tax increments	135,836	133,876		135,418	169,466	191,721	174,918
Licenses & permits	65,810	73,975		80,946	53,097	29,949	42,635
Special assessments	110,450	77,964		172,510	(43,299)	84,052	17,524
Intergovernmental	1,169,152	2,828,888		1,347,783	945,504	966,409	1,310,090
Charges for services	331,094	448,959		732,639	620,280	341,153	673,684
Fines	40,614	47,854		58,541	33,709	21,943	21,514
Investment earnings	47,997	124,755		116,099	81,049	123,334	41,750
Other revenues	274,490	296,384		118,232	357,891	352,940	826,647
Total revenues	2,654,735	4,536,993		3,307,768	2,810,060	2,646,746	3,667,867
Expenditures							
General government	521,072	463,645		484,113	475,954	505,796	485,693
Public safety	688,003	804,374		887,682	848,291	870,618	1,225,978
Public works	398,490	371,848		433,600	479,673	457,389	539,545
Cemetery	36,523	36,521		59,957	43,824	48,790	53,438
Culture and recreation	255,546	275,778		322,631	217,196	252,742	268,377
Housing and economic development	239,505	189,464		219,971	168,014	172,578	80,173
Capital projects	1,135,542	2,476,495		1,237,951	1,111,316	527,375	556,111
Miscellaneous	46,057	62,914		1,008,374	58,525		109,590
Debt service							
Principal	437,982	135,000		140,000	195,500	212,833	200,500
Interest & other expenditures	49,851	77,515		97,235	127,590	124,265	118,498
Total expenditures	 3,808,571	4,893,554		4,891,514	3,725,883	3,172,386	3,637,903
Excess of revenues over							
(under) expenditures	(1,153,836)	(356,561)		(1,583,746)	(915,823)	(525,640)	29,964
Other Financing Sources (Uses)							
Proceeds from borrowing	1,787,911			1,337,249			
Miscellaneous					(20,000)		
Transfers in	391,408	438,823		1,103,716	391,408	421,724	1,275,209
Transfers out	 (121,408)	(525,309)		(810,957)	(121,408)	(151,724)	(1,005,209)
Total other financing sources (uses)	2,057,911	(86,486)		1,630,008	250,000	270,000	270,000
Net change in fund balances	\$ 904,075	\$ (443,047)	\$	46,262	\$ (665,823)	\$ (255,640)	\$ 299,964
Debt service as a percentage							
of non-capital expenditures	18.3%	8.8%		6.5%	12.4%	12.7%	10.4%

^{*} Previous years data not available.

City of Mora, Minnesota Taxable Assessed Value of Taxable Property Last Ten Fiscal Years

						Total Tax	
	Residential	Commercial	Industrial	Other Taxable	Total Taxable	Capacity of	Total Direct Tax
Fiscal Year	Property	Property	Property	Property	Assessed Value	Taxable Property	Rate
2002	74,512,200	22,569,100	*	NA	97,081,300	1,233,697	30.800%
2003	84,991,500	23,863,000	*	NA	108,854,500	1,337,151	28.437%
2004	99,128,700	29,445,900	*	NA	128,574,600	1,573,876	27.045%
2005	104,276,300	32,735,400	*	NA	137,011,700	1,865,812	23.888%
2006	113,236,200	36,692,000	*	NA	149,928,200	1,979,692	25.423%
2007	127,839,600	28,845,500	8,299,000	23,218,000	156,685,100	2,132,536	24.852%
2008	131,635,700	29,678,700	8,389,000	23,747,400	193,450,800	2,228,546	25.982%
2009	132,458,400	31,618,900	8,343,800	24,602,800	197,023,900	2,316,294	26.817%
2010	145,936,500	33,040,700	8,339,700	6,702,600	194,019,500	2,128,231	27.336%
2011	133,890,500	31,354,500	7,891,100	4,617,000	177,753,100	1,974,492	29.465%

Figures from Kanabec County Assessor

City of Mora, Minnesota Direct and Overlapping Property Tax Rates as a % of Net Tax Capacity Last Ten Fiscal Years

			Total City Tax			Region	
Fiscal Year	General Fund	Debt Service	Rate	School	County	(ECRDC)	Total Tax Rate
2002	16.657	14.143	30.800	21.140	96.589	0.270	148.799
2003	14.253	14.184	28.437	19.922	92.225	0.264	140.848
2004	13.863	13.182	27.045	17.256	82.960	0.229	127.490
2005	12.064	11.824	23.888	15.963	80.918	0.201	120.970
2006	14.237	11.186	25.423	16.003	75.711	0.180	117.317
2007	16.570	8.282	24.852	15.579	73.490	0.162	114.083
2008	17.173	8.809	25.982	14.911	73.333	0.151	114.377
2009	16.574	10.243	26.817	15.540	74.595	0.150	117.102
2010	15.946	11.390	27.336	15.999	74.510	0.155	118.000
2011	17.107	12.358	29.465	17.347	80.318	0.175	127.305

City of Mora, Minnesota Principal Property Tax Payers Current Year and Nine Years Ago

		2011			2002	
Taxpayer	Net Tax Capacity	Rank	Percentage of Total City Tax Capacity	Net Tax Capacity	Rank	Percentage of Total City Tax Capacity
Engineered Polymers	\$ 58,240	1	2.95%	\$ 64,956	1	8.28%
Living Services Foundation	48,563	2	2.46%	20,284	4	1.62%
Kanabec State Bank	44,982	3	2.28%			
Kanabec County	43,418	4	2.20%			
Gorham Housing Partners	41,124	5	2.08%	42,732	2	3.32%
Minmor (Fingerhut)	33,488	6	1.70%	33,834	3	3.81%
Greater MN Credit Union	32,982	7	1.67%			
Coborn's	32,522	8	1.65%	17,790	5	1.55%
Daniel G. Kamin	16,484	9	0.83%			
Living Solutions II	15,794	10	0.80%			
Total	\$ 367,597		18.62%	\$ 179,596		15.64%
Total Net Tax Capacity	\$ 1,974,492			\$ 1,147,991		

Figures from the Kanabec County Assessor

City of Mora, Minnesota Property Tax Levies and Collections Last Ten Fiscal Years

Collected within the Fiscal Year of the Levy

			_	of the	Levy	_	Total Collec	tions to Date	
	General Fund	Debt Service	Taxes Levied for		Percentage of	Collections in Subsequent		Percentage of	Outstanding Delinquent
Fiscal Year	Levy	Levy	Fiscal Year*	Amount	Levy	Years	Amount	Levy	Taxes
2002	191,223	162,366	353,589	342,222	96.79%	11,367	353,589	100.00%	
2003	177,228	176,363	353,591	337,662	95.50%	15,929	353,591	100.00%	
2004	207,228	197,054	404,282	384,459	95.10%	19,823	404,282	100.00%	
2005	207,228	203,112	410,340	384,438	93.69%	25,788	410,226	99.97%	114
2006	261,991	208,524	470,515	451,726	96.01%	18,555	470,281	99.95%	234
2007	333,850	166,866	500,716	484,649	96.79%	14,863	499,512	99.76%	1,204
2008	362,312	185,838	548,150	514,486	93.86%	22,708	537,194	98.00%	10,956
2009	359,565	222,222	581,787	546,087	93.86%	22,611	568,698	97.75%	13,089
2010	339,376	242,411	581,787	543,800	93.47%	20,921	564,721	97.07%	17,066
2011	337,780	244,007	581,787	555,633	95.50%	NA	555,633	95.50%	26,154

^{*}Mobile home taxes not included because they are not levied.

City of Mora, Minnesota Ratios of Outstanding Debt by Type Last Ten Fiscal Years

General Government Activities

Business Type Activities

				240	mess Type Treerin				
	General	Special							
	Obligation	Assessment	Equipment			Wastewater	Total Primary	Percentage of	
Fiscal Year	Bonds	Bonds	Certificates	Electric Bonds	Water Bonds	Bonds	Government	Personal Income	Per Capita
2002		120,000	70,000	540,000	107,000	1,945,000	2,782,000	3.7%	842
2003	1,405,000	100,000	35,000		880,500	4,187,500	6,608,000	8.4%	1,932
2004	1,405,000	75,000			844,500	2,417,500	4,742,000	5.6%	1,377
2005	1,310,000	50,000			807,500	2,212,500	4,380,000	4.9%	1,230
2006	1,560,000	1,500,000			807,500	1,992,500	5,860,000	6.4%	1,642
2007	1,450,000	1,475,000			790,000	1,755,000	5,470,000	5.4%	1,533
2008	1,345,000	2,815,000			781,000	1,516,000	6,457,000	6.0%	1,746
2009	1,225,000	2,705,000			771,500	1,271,500	5,973,000	NA	1,615
2010	1,115,000	2,590,000			2,388,800	1,016,500	7,110,300	NA	1,991
2011	1,695,000	2,470,000			1,561,000	740,500	6,466,500	NA	1,811

NA-not available

City of Mora, Minnesota Ratios of General Bonded Debt Outstanding Last Ten Fiscal Years

GO Bond Percentage of

	General	Taxable Market	Taxable Market		
Fiscal Year	Obligation Bonds	Value	Value	Population	Per Capita
2002		100,605,900	0.00%	3304	
2003	1,405,000	111,403,500	1.26%	3421	411
2004	1,405,000	131,614,800	1.07%	3444	408
2005	1,310,000	163,889,100	0.80%	3560	368
2006	1,560,000	171,816,700	0.91%	3568	437
2007	1,450,000	188,202,100	0.77%	3568	406
2008	1,345,000	193,450,800	0.70%	3699	364
2009	1,225,000	197,023,900	0.62%	3699	331
2010	1,115,000	194,019,500	0.57%	3571	312
2011	1,695,000	177,753,100	0.95%	3571	475

City of Mora, Minnesota Direct and Overlapping Governmental Activities Debt

		Direct Debt tstanding (not								axable Net ax Capacity	Percentage of Direct &	•	
		including	C	Overlapping		Direct and			1	Within the	Overlapping		
	b	usiness-type		Debt	(Overlapping	Т	axable Net		City's	Debt Applicab	le Cit	y's Estimated
Governmental Unit		activities	C	Outstanding		Debt	T	ax Capacity	I	Boundaries	to the City*	Sl	nare of Debt
City of Mora	\$	3,496,495	\$		\$	3,496,495	\$	1,947,492	\$	1,974,492	100.00%	\$	3,496,495
Kanabec County				13,165,000		13,165,000		13,005,991		1,974,492	15.18%		1,998,632
Independent School District				4,670,000		4,670,000	_	8,631,516		1,974,492	22.88%		1,068,280
Total	\$	3,496,495	\$	17,835,000	\$	21.331.495	_					\$	6.563.407

Figures from Kanabec County Auditor

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. The City of Mora lies wholly within the geographic boundaries of Kanabec County and ISD #332. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Mora. This process recognizes that, when considering the city's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be considered.

^{*} For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable net tax capacities. Applicable percentages were estimated by determining the portion of another governmental unit's NTC that is within the city's boundaries and dividing that amount by each unit's NTC.

City of Mora, Minnesota Legal Debt Margin Information Last Ten Fiscal Years

	Assessed Market		Debt Applicable to	Legal Debt	
Fiscal Year	Value	Debt Limit (2-3%)	Limit	Margin	Debt % of Limit
2002	100,605,900	2,012,118	70,000	1,942,118	3.48%
2003	111,403,600	2,228,072	1,440,000	788,072	64.63%
2004	131,614,800	2,632,296	1,405,000	1,227,296	53.38%
2005	163,889,100	3,277,782	1,310,000	1,967,782	39.97%
2006	171,816,700	3,436,334	1,560,000	1,876,334	45.40%
2007	188,202,100	3,764,042	1,450,000	2,314,042	38.52%
2008	193,450,800	5,803,524	1,345,000	4,458,524	23.18%
2009	197,023,900	5,910,717	1,225,000	4,685,717	20.73%
2010	194,019,500	5,820,585	1,115,000	4,705,585	19.16%
2011	177,753,100	5,332,593	1,695,000	3,637,593	31.79%

Statutory debt limit increased from 2% to 3% in 2008.

City of Mora, Minnesota Pledged-Revenue Coverage Last Seven Fiscal Years*

			Water Reve	nue Bonds					Wastewater R	evenue Bond	s			Special Asses	sment Bonds	
	Utility	Less:	Net				Utility	Less:	Net							
Fiscal	Service	Operating	Available				Service	Operating	Available				Special Ass't			
Year	Charges	Expenses	Revenue	Principal	Interest	Coverage	Charges	Expenses	Revenue	Principal	Interest	Coverage	Collection	Principal	Interest	Coverage
2005	\$ 411,665	\$ 437,611	\$ (25,946)	\$ 37,000	\$ 1,998		\$ 651,264	\$ 499,738	\$ 151,526	\$	\$		\$	\$	\$	
2006	475,504	459,607	15,897		51,995	31%	762,235	615,184	147,051		51,995	283%	109,791			0%
2007	533,499	496,699	36,800	17,500	48,490	56%	789,515	656,818	132,697	237,500	83,438	41%	14,577		26,270	55%
2008	476,640	558,998		15,630	43,122	0%	795,073	717,145	77,928	242,370	63,403	25%				0%
2009	504,534	434,349	70,186	28,025	42,120	100%	779,758	690,378	89,380	260,475	66,739	27%				0%
2010	551,411	510,607	40804	27,865	48,752	53%	815,205	738,761	76,444	270,135	58,327	23%				0%
2011	539,339	573,680	\$ (34,341)	846,325	56,920	-4%	746,177	772,560	(26,383)	281,475	49,545	-8%				0%

^{*} Previous years data not available.

City of Mora, Minnesota Demographic and Economic Statistics Last Eleven Calendar Years

			Per Capita Personal		Per Cent HS Degree of	Per Cent BA Degree or	School	Unemployment
Year	Population (1)	Personal Income	Income (2)	Median Age (3)	Higher (4)	Higher (4)	Enrollment (5)	Rate (6)
2001	3,235	70,723,570	21,862	38.1	NA	NA	1,940	9.20%
2002	3,304	75,228,776	22,769	38.2	NA	NA	1,931	9.40%
2003	3,421	78,871,155	23,055	37.9	NA	NA	1,888	12.00%
2004	3,444	84,570,864	24,556	37.9	NA	NA	1,889	8.20%
2005	3,560	87,330,360	24,531	37.8	NA	NA	1,862	7.80%
2006	3,568	91,194,512	25,559	37.8	NA	NA	1,870	8.50%
2007	3,568	100,671,120	28,215	NA	NA	NA	1,858	10.70%
2008	3,699	108,247,536	29,264	NA	NA	NA	1,865	14.10%
2009	3,635	NA	NA	39.7	87.3	14.4	1,770	13.10%
2010	3,571	NA	NA	NA	NA	NA	1,778	12.80%
2011	3,571	NA	NA	NA	NA	NA	1,777	10.80%

NA-not available

City of Mora, Minnesota Principal Employers Current Year and Four Years Ago

		2011			2007	
Employer	Employees	Rank	% of Total	Employees	Rank	% of Total
Kanabec Hospital	373	1	14.9	309	1	12.4
Mora Public Schools	327	2	13.1	303	2	12.1
Engineered Polymers Corporation	221	3	8.8	200	3	8.0
Kanabec County	214	4	8.6	180	4	7.2
Coborn's, Inc.	163	5	6.5	143	5	5.7
Villa Health Care Center	160	6	6.4	105	8	4.2
Miner Group International	112	7	4.5	115	6	4.6
Lakes & Pines Community Action Council	109	8	4.4	101	9	4.0
City of Mora	87	9	3.5	114	7	4.6
RJ Mechanical	80	10	3.2	NA	NA	NA
Industries, Inc.	NA	NA	NA	90	10	3.6
	1846.0		73.9	1660.0		66.4

Data from community development planner.

City of Mora, Minnesota Full-time Equivalent Employees by Function/Program Last Ten Fiscal Years

Full-time Equivalent Employees as of June 30 Function/Program General Government Management Services Finance Planning Building Police - contracted with the sheriff starting in 2010 Officers Civilians Streets & Parks Aquatic Center Electric Water/Wastewater Liquor Store Total

Data from finance department.

City payroll records.

City Of Mora, Minnesota Operating Indicators by Function/Program Last Six Fiscal Years

			I			
	2011	2010	2009	2008	2007	2006
Function/Program						
Police - contracted with the sheriff starting March	1, 2010					
Physical arrests	908	594	246	319	285	294
Parking violations	158	105	77	175	246	57
Traffic violations	1,359	604	262	1,025	753	537
Fire						
Emergency responses	75	69	56	75	97	87
Fires extinguished	43	31	29	23	46	43
Inspections	7	8	8	8	10	7
Public Works						
Street resurfacing (miles)	.49	1.28	1.22	None	.84	1.38
Potholes repaired	167	319	213	189	225	209
Library						
Volumes in collection	30,000	30,000	30,000	30,000	21,000	20,000
Total volumes borrowed	87,000	89,800	92,000	89,919	89,924	N/A
Water						
Total connections	1,179	1,178	1,177	1,160	1,151	1,150
Water-main breaks		3	2	3	1	2

NA-not available

Data from City of Mora department heads.

^{*} Previous years data not available.

^{**} Contracted with Sheriff's office in 2010.

City of Mora, Minnesota Capital Asset Statistics by Function/Program Last Six Fiscal Years

	Fiscal Year*							
_	2011	2010	2009	2008	2007	2006		
Function/Program								
Police **								
Stations	1	1	1	1	1	1		
Patrol units	5	5	6	6	6	6		
Fire Stations	1	1	1	1	1	1		
Other Public Works								
Streets (miles)	24.16	24.16	24.16	23.60	23.60	21.70		
Street lights	458	458	458	458	458	458		
Parks and recreation								
Acreage	28.44	28.44	28.44	28.44	28.44	28.44		
Playgrounds	4	4	4	4	4	4		
Baseball/softball fields	3	3	3	3	3	3		
Walking/biking trails(miles)	4.80	4.80	2.50	2.50	2.50	2.00		
Water								
Water mains (miles)	18.00	18.00	18.00	18.00	18.00	16.00		
Fire hydrants	281	281	281	279	279	258		
Storage capacity (gallons)	700,000	700,000	700,000	700,000	700,000	700,000		
Wastewater								
Sanitary sewers (miles)	16.00	16.00	16.00	16.00	16.00	14.00		
Storm sewers (miles)	6.87	6.87	6.87	6.83	6.83	6.83		
Treatment capacity (gallons/day)	800,000	800,000	800,000	800,000	800,000	800,000		

^{*} Previous years data not available.

Data from City of Mora department heads.

^{**} Contracted with Sheriff's office in 2010.

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CITY OF MORA, MINNESOTA

ANNUAL FINANCIAL REPORT YEAR ENDED DECEMBER 31, 2011

AUDITOR'S REPORT SECTION

City of Mora

Mora, Minnesota

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

For the Year Ended December 31, 2011

	Federal	Other	
Federal Grantor/Pass Through	CFDA	Identifying	Federal
Grantor/Program Title	Number	Number	Expenditures
ENVIRONMENTAL PROTECTION AGENCY			
Passed Through the Minnesota Public Facilities Authority			
Drinking Water State Revolving Fund	66.468	N/A	\$ 985,893
Total Environmental Protection Agency			985,893
Total Expenditures of Federal Awards			\$ 985,893

City of Mora

Mora, Minnesota

NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

For the Year Ended December 31, 2011

NOTE 1: BASIS OF PRESENTATION

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of the City of Mora, Mora, Minnesota and is presented on the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

NOTE 2: SUBRECIPIENTS

No amounts were provided to subrecipients.

NOTE 3: OTHER IDENTIFYING NUMBER

Other identifying number was not applicable to the program where indicated or was not able to be found. This is not a weakness, since it does not affect the amounts received or expended.

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

For the Year Ended December 31, 2011

SECTION SUMMARY OF AUDITOR'S RESULTS

Financial Statements

Type of auditor's opinion(s) issued:	Unqualified	_	
Internal control over financial reporting:			
Material weakness(es) identified?	Yes	X	No
Reportable condition(s) identified that are not considered to be material weaknesses?	Yes	X	None reported
Noncompliance material to financial statements noted?	Yes	X	No
Federal Awards			
Internal control over major programs:			
Material weakness(es) identified?	Yes	X	No
Reportable conditions(s) identified that are not considered to be material weakness(es)?	Yes	X	None reported
Type of auditor's opinion(s) issued on compliance for major progra	ams:	Un	qualified
Any audit findings disclosed that are required to be reported in accordance with section 510(a) of Circular A-133?	Yes	X	_No
Identification of major programs:			
Name of Federal Program Drinking Water State Revolving Fund	CFDA Number(s) 66.468	_	
Dollar threshold used to distinguish between Type A and Type B F	Programs	\$ 300,000)
Auditee qualified as low-risk auditee?	Yes	X	No
SECTION FINANCIAL STATEMENT FINDINGS			
No matters were reported.			
SECTION FEDERAL AWARDS FINDINGS AND QUESTIONE	ED COSTS		
No matters were reported.			

Althoff and Nordquist, LLC

CERTIFIED PUBLIC ACCOUNTANTS
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MEMBERS AMERICAN INSTITUTE OF C.P.A.'S MINNESOTA SOCIETY OF C.P.A.'S

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACORDANCE WITH OMB CIRCULAR A-133

To the Honorable Mayor and Common Council City of Mora, Minnesota

Compliance

We have audited th City of Mora, Minnesota's compliance with the types of compliance requirements described in the OMB Circular A-133 Compliance Supplement that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2011. The City of Mora, Minnesota's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the City of Mora, Minnesota's management. Our responsibility is to express an opinion on the City of Mora, Minnesota compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally asccepted in the United States of America, the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organization's. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City of Mora, Minnesota's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide legal determination on the City of Mora, Minnesta's comliance with those requirements.

In our opinion the City of Mora, Minnesota complied, in all material respects, with the requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2011.



Internal Control over Compliance

The management of the City of Mora, Minnesota, is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and preforming our audit, we considered the City of Mora, Minnesota's internal control over compliance with requirements that could have a direct and material effect on a major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City of Mora, Minnesota's internal control over compliance.

Adeficiency in internal control over compliance exists when the design or opration of a control over compliance does not allow management or employees, in the normal course of preforming their assigned functions, to prevent or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficeiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be deficiencies, significant deficiencies or material weaknesses. We did not identify and deficiancies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intened soley for the information and use of thi audit committee, management, city council, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Althoff & Nordquist LLC Pine City, Minnesota

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June 15, 2012

Althoff and Nordquist, LLC

CERTIFIED PUBLIC ACCOUNTANTS
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MEMBERS AMERICAN INSTITUTE OF C.P.A.'S MINNESOTA SOCIETY OF C.P.A.'S

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*AND THE MINNESOTA LEGAL COMPLIANCE AUDIT GUIDE

Honorable Mayor and Common Council City of Mora, Minnesota

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Mora, Minnesota as of and for the year ended December 31, 2011, which collectivelycomprise the City of Mora, Minnesota's basic financial statements and have issued our report thereon dated June 15, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and the provisions of a *Legal Compliance Audit Guide*, promulgated by the State Auditor pursuant to Minnesota Statutes Section 6.65.

Internal Control over Financial Reporting

In planning and performing our audit, we considered the City of Mora, Minnesota's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City of Mora, Minnesota's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City of Mora, Minnesota's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibilitythat a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City of Mora's financial statements are free of material misstatement, we performed tests of its compliance with certain provision of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*. The *Legal Compliance Audit Guide* covers seven main categories of compliance to be tested: contracting and bidding, deposits and investments, conflicts of interest, public indebtedness, and claims and disbursements, miscellaneous provisions, and Tax Increment Financing. Our study included all the listed categories. The results of our test indicate that for the items tested, the City complied with the material terms and condition of applicable legal provisions.

Further for the items not tested, based on our audit, the procedures referred to above, nothing came to our attention to indicate that the City had not complied with such legal provision.

This report is intended solely for the information and use of the audit committee, management, others within the entity, federal awarding agencies, and pass-through entities. However, this report is a matter of public record and its distribution is not limited.

Althoff & Nordquist, LLC

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Pine City, Minnesota

June 15, 2012

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